

1761-2011

CELEBRATE

Town of
Hartford

Vermont

Town and School District
2011 Annual Report

YEARS

**BUDGET DISCUSSION
CANDIDATE'S NIGHT**

7:00pm

February 27, 2012

Hartford High School Auditorium

VOTING

7am – 7pm

March 6, 2012

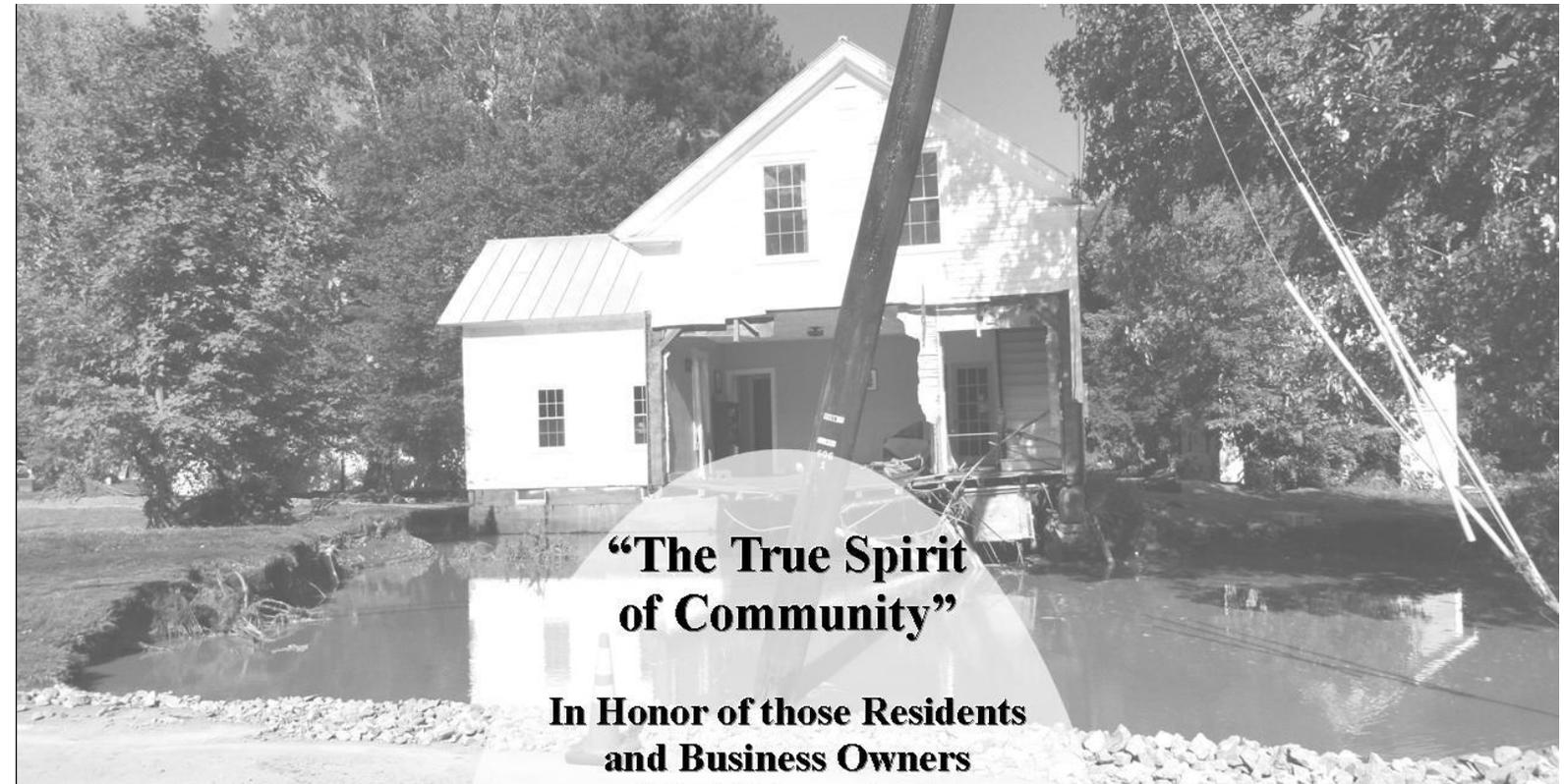
Hartford High School Gymnasium

ANNUAL MEETING

7:00pm

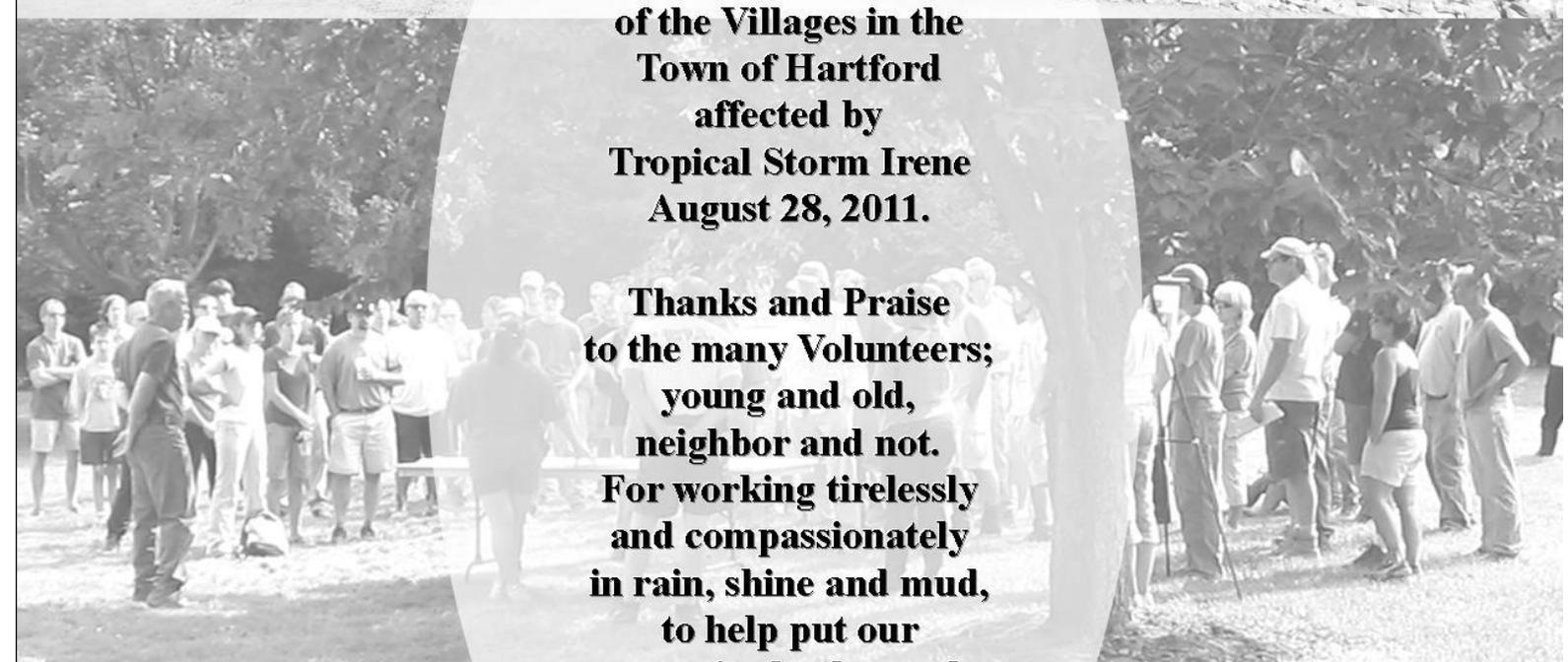
April 9, 2012

Hartford High School Gymnasium



**“The True Spirit
of Community”**

**In Honor of those Residents
and Business Owners
of the Villages in the
Town of Hartford
affected by
Tropical Storm Irene
August 28, 2011.**



**Thanks and Praise
to the many Volunteers;
young and old,
neighbor and not.
For working tirelessly
and compassionately
in rain, shine and mud,
to help put our
community back together.**



**If you don't like the weather
in New England,
just wait a few minutes.
~ Mark Twain**

***Warning for
Annual Town
Meeting***

***March 6, 2012
&
April 9, 2012***

**WARNING
FOR
ANNUAL TOWN MEETING
2012**

Voting by Australian ballot is to be held on **March 6, 2012** at the Hartford High School (Gymnasium). Budget discussion/candidates night is to be held on **Monday, February 27, 2012 at 7:00 p.m.** at the Hartford High School (Auditorium).

The legal voters of the Town of Hartford are further notified that voter qualification, registration and absentee voting relative to said Annual Town Meeting shall be as provided in the Town Charter and chapters 43, 51, and 55 of title 17, Vermont Statutes Annotated.

THE FOLLOWING ARTICLES WILL BE VOTED BY AUSTRALIAN BALLOT ON TUESDAY, MARCH 6, 2012. POLLS OPEN AT 7:00 A.M. EST AND CLOSE AT 7:00 P.M. EST.

To elect the following Town Officers for the ensuing year: Town Moderator for one year; Selectman for two years; Selectman for two years ; Selectman for three years; Lister for three years; Library Trustee for five years; Library Trustee for remaining three years of a five year term; Town Clerk for three years. **(By Australian Ballot).**

2. Shall the Town appropriate a total general fund expenditure for operating expenses of \$13,446,232 of which \$10,208,214 shall be raised by taxes, \$2,988,018 by non-tax revenues and \$250,000 by prior year surplus. **(By Australian Ballot).**

3. Shall the Town appropriate the sum of Forty-Four Thousand Six Hundred Fifty (\$44,650) Dollars to **Advance Transit** for the purpose of providing public transportation services. **(By Australian Ballot).**

4. Shall the Town appropriate the sum of Fifteen Thousand Two Hundred Fifty (\$15,250) Dollars for the purpose of assisting various associations owning or in control of Cemeteries in said Town, to be divided as follows:

Hartford Cemetery Assoc.-Seven Thousand Five Hundred (\$7,500) Dollars

Christian Street Cemetery Assoc.-Six Hundred (\$600) Dollars

Mt. Olivet and St. Anthony's Cemeteries Assoc.-Three Thousand Eight Hundred (\$3,800) Dollars

West Hartford Cemetery Assoc.-Nine Hundred (\$900) Dollars

Quechee Cemetery Assoc.-Two Thousand Four Hundred Fifty (\$2,450) Dollars

(By Australian Ballot).

5. Shall the Town appropriate the sum of Six Thousand (\$6,000) Dollars to be paid to **The Family Place**, to help support programs which benefit Hartford residents. **(By Australian Ballot).**

6. Shall the Town appropriate the sum of Three Thousand (\$3,000) Dollars for the purpose of helping to defray the expenses of the **Hartford Historical Society** in collecting, conserving and displaying the Town's history. **(By Australian Ballot).**

7. Shall the Town appropriate the sum of Twelve Thousand (\$12,000) Dollars to the **Boys & Girls Club-Hartford Unit** to help defray the cost of their operating budget, and to help provide additional funding for programs for Hartford teens. **(By Australian Ballot).**

8. Shall the Town appropriate the sum of Seven Thousand (\$7,000) Dollars for the purpose of helping to defray the expenses of operating and maintaining **Headrest's** information and referral and crisis intervention services. **(By Australian Ballot).**

9. Shall the Town appropriate the sum of Seven Thousand Five Hundred (\$7,500) Dollars to **Southeastern Vermont Community Action (SEVCA)** to assist Hartford in responding to the emergency needs of the community and providing all available and applicable services. **(By Australian Ballot).**

10. Shall the Town appropriate the sum of Forty-One Thousand Eight Hundred Eighty Two (\$41,882) Dollars to support the home health care and hospice care of patients in their homes by staff and volunteers of the **Visiting Nurse Alliance of Vermont and New Hampshire, Inc.** **(By Australian Ballot).**

11. Shall the Town appropriate the sum of Two Thousand Five Hundred (\$2,500) Dollars for services provided by **Windsor County Partners** to Hartford young people. **(By Australian Ballot).**

12. Shall the Town appropriate the sum of Two Thousand (\$2,000) Dollars to **Women's Information Service (WISE)** to help defray the cost of their operating budget. **(By Australian Ballot).**

13. Shall the Town of Hartford, VT establish a town-wide **Property Assessed Clean Energy (PACE)** District to enable participating property owners to access funding from a non-town source to pay for eligible home energy improvements, with the property owner paying back the cost as a regular municipal assessment on that property owner's property tax bill, or other municipal bill, including the cost to operate the District, as provided for by 24 V.S.A. Chapter 87 (Section 3261 et seq.)? **(By Australian Ballot).**

14. Shall the Selectboard of the Town of Hartford be authorized to fund future public facility and infrastructure improvements within the Hartford White River Junction **Tax Increment Finance (TIF)** District by pledging the Town's credit to consider debt obligations in the future of up to \$13,000,000 plus financing and related costs, and using new tax increment revenues from new development within the TIF District to repay the principal, financing and related costs, with the understanding that if future debt is approved by the Hartford Selectboard or voters, the Town is liable for full repayment of these debt obligations(s) if the new tax increment revenues are not sufficient for full repayment, as allowed by law. **(By Australian Ballot).**

15. Shall the Town of Hartford issue general obligation bonds in an amount not to exceed One Million One Hundred Thirty Five Thousand Two Hundred Twenty Five Dollars (\$1,135,225), subject to reduction from the receipt of any state or federal funds, for the purpose of financing the cost of replacing the present Quechee Covered Bridge (so-called) spanning the Ottaquechee River that was severely damaged and rendered unusable by flooding during Tropical Storm Irene, viz; with a new 87' concrete and steel deck bridge with a wood housing/cover as well as the construction and/or reconstruction of associated sidewalks, roadways, acquisition of necessary land(s), easements, Rights of Way, or other appurtenances relating thereto, all to be repaid by property taxation. **(By Australian Ballot).**

16. Shall the Town of Hartford issue general obligation bonds in an amount not to exceed Five Hundred Thousand Dollars (\$500,000), subject to reduction from the receipt of any state or federal funds, for the purpose of financing the cost of reconstructing/replacing the Town's Library located in W. Hartford, severely damaged and rendered unusable by flooding during Tropical Storm Irene, viz; the construction/reconstruction and/or expansion of a new Library on the existing site and/or nearby location including but not limited to new construction and/or reconstruction of the library, associated grounds, parking lots, the acquisition of necessary associated land(s), easements, Rights of Way, or other appurtenances relating thereto all to be repaid by property taxation. **(By Australian Ballot).**

17. Shall the Town of Hartford chose to adopt proposed comprehensive amendments to the Hartford Town Charter approved and adopted by the Board of Selectman of the Town of Hartford on September 8, 2011. **(By Australian Ballot).**

Dated at Hartford, Vermont this 24th day of January 2012.

**SELECTMEN OF THE
TOWN OF HARTFORD**

Alex DeFelice
Sonia O. Knight
Jeff Libbey
Sabino Romano
Kenneth Parker
Bonnie Latham
Mark Donka

**WARNING
FOR
ANNUAL TOWN MEETING
2012**

The citizens of Hartford who are legal voters in Town Meeting are hereby warned to meet at the Hartford High School (Hanley Gym) in said Town on **Monday, April 9, 2012**, at **7:00 p.m.** for the purpose of transacting Town business not involving voting by Australian ballot.

The purpose of the Town business meeting being to decide by voice vote and/or discuss the following:

1. To receive the reports of the Town Officers.
2. To vote to collect Town General and Highway Tax and the Town School District's Tax on real estate in two installments, the first being on or before **August 10, 2012**, and the second installment being on or before **February 8, 2013** through the Treasurer.
3. To vote what compensation the Town will pay its Town officers from the General Fund, effective July 1, 2012 pursuant to 24 V.S.A., Section 932: Moderator \$100 per annum; Board of Civil Authority \$25 per diem; Lister's \$10.00 per hour; Board of Selectmen \$35 per meeting, with the Chairman receiving \$150 additional per annum and the Vice-Chairman receiving \$75 additional per annum; such officials will receive mileage reimbursement in the amount equivalent to the rate authorized by the IRS when a town vehicle is not available to them.
4. To vote to approve the 2012-2013 budget if disapproved at the March 6th, 2012 meeting.
5. Shall the Town appropriate the sum of Eight Hundred Sixty Nine (\$869) Dollars for the purpose of supporting the activities of the **Retired Senior Volunteer Program**.
6. Shall the Town appropriate the sum of Nine Hundred Ninety Nine (\$999) Dollars to support the activities of **Vermont Adult Learning** in its work with adults in need of basic reading, writing, math, GED, and English language skills.
7. Shall the Town appropriate the sum of Nine Hundred Seventy Five (\$975) Dollars to support the mission of the **Vermont Association for the Blind and Visually Impaired (VABVI)** in its work to help blind and visually impaired Vermonters achieve and maintain independence.
8. Shall the Town appropriate the sum of Eight Hundred Forty Five (\$845) Dollars to help support the work of **The Vermont Center for Independent Living** in assisting Vermonters with disabilities to live as fully, productively and independently as possible.
9. To do any other necessary and proper non-binding business.

***NOTE:** The Annual Town Meeting and the Annual Town School District Meeting will both convene at 7:00 P.M. EST on Monday, April 9, 2012. The Town Meeting will immediately recess and be held following the conclusion of the School meeting.

Dated at Hartford, Vermont this 24th day of January, 2012.

SELECTMEN OF THE TOWN OF HARTFORD

Alex DeFelice
Sonia O. Knight
Jeff Libbey
Sabino Romano
Kenneth Parker
Bonnie Latham
Mark Donka

TOWN OF HARTFORD



Town And School 2011 Annual Report

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Front Cover: The Board would like to acknowledge and thank Corin Hirsh for the Hartford 250th logo design and Fran Robinson for the cover layout.

Inside front and back covers include photographs of the aftermath of Tropical Storm Irene throughout the villages of Hartford, VT.



***Joint Report of the
Board of Selectman
and
Town Manager
and
Budget Reports***



Joint Report of the Board of Selectman and Town Manager

The Board is pleased to present this year's General Fund budget in the amount of 13,446,232. On its surface this budget appears to be a 7% increase or \$888,628 over FY 2011/12. In actuality, this budget represents an effective increase in operating expenses or taxation of \$303,931 or about 3.0%. The remaining \$584,697 will be derived from fund reserves supporting increased expenditures coming from designated and undesignated fund reserves intended to fund capital and infrastructure improvement activities, e.g. equipment purchases, roads, bridges, etc.

Otherwise the budget maintains the status quo as it relates to services and programs with the following exceptions; substantial increase in activity relating to road and bridge care, a 27% increase in health care costs, and after three years of no raises for our employees we are proposing a 2.25% increase in wages.

These were difficult choices that we had to make to keep the Town of Hartford on the correct path for the future. We are facing difficult decisions in a difficult economy.

As we started the year, the major items of concern included: making changes to the Town's Charter, planning efforts for the future renovation of the Town Offices and the Wendall A. Barwood Arena.

But, our focus and priorities changed on the night of Aug. 29, 2011 - the night of Tropical Storm Irene. Our immediate concerns focused on the well being of our citizens who lost homes and businesses and how we might best care for and assist those people. We have been working on these problems ever since.

The Selectboard and everyone in town should stand up and acknowledge the great work of the Town Manager, our Department Heads and our staff. We must also not forget to thank our neighboring towns, states and the many volunteers who answered the call for help – it was truly amazing to see what happens when we all pulled together to help one another.

2011 Accomplishments...

- The completion of the Quechee Wastewater treatment plant
- Procurement of land in White River Junction to serve as parking
- Substantial completion of renovations to the White River Wastewater Treatment Plant
- Completion of the LED Streetlight conversion project
- Completion of Capital Improvement Plan for bridges and culverts
- Replacement of the Passumpsic Ave. bridge
- Study of a Tax Increment Finance District for White River Junction.
- Emergency repairs to the Hartford Village bridge
- Maintain our National Agency accreditation for the 6th consecutive year
- Study and testing of new traffic patterns for a safer Cascadnac Ave.
- Development and adoption of the Dilapidated Building Ordinance

The Year Ahead...

- The replacement of the Quechee Covered Bridge
- Restoration of library services in W. Hartford
- Further evaluation of the needs for a new Municipal Building and/or WABA renovation project(s)
- Economic growth and diversification for our community
- Infrastructure and street-scape improvements for White River Junction
- Reconstruction of the Bridge Street Underpass

Volunteerism

To quote the Board of Selectmen of 1981;

“Volunteerism is an American Tradition which increases in importance in these economically difficult times. We are fortunate in Hartford to have the benefit of the donation of valuable time and expertise of many volunteers.”

The Board of Selectmen of 2011 wishes to express it's sincere 'Thanks' to each and every volunteer who has given of their time to serve on the many boards and committees throughout the year.

Alex DeFelice, Chairman
Sonia O. Knight, Vice Chairman
Jeffrey Libbey, Secretary
Mark Donka
Bonnie Latham
Ken Parker
Sam Romano

Hunter Rieseberg, Town Manager



TOWN OF HARTFORD

2012/2013 MUNICIPAL BUDGET

GENERAL FUND EXPENSES

(FUND 10)

PLAN YOUR WORK – WORK YOUR PLAN

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR 10 to 11		FISCAL YEAR 11 to 12		PROP. 2012/13	\$	%
			BUDGET (D)	ACTUAL (E)	B.O.S (F)	ACTUAL (G)	B.O.S (H)	CHG. (I)	CHG. (J)
				6/30/11		YTD		I vs. F	I vs. F
				Pre-Audit		09/30/11			
1	GENERAL FUND - 10								
2									
3	A - GENERAL GOVERNMENT								
4									
5	111 - LEGISLATIVE								
6									
7	10-111-101-0000	LS - Selectmen Salary	8,575	5,230	8,575	1,225	8,575	0	0.00%
8	10-111-119-0000	LS - Payroll Accrual	0	350	0	0	0	0	--
9	Sub Total:		8,575	5,580	8,575	1,225	8,575	0	0.00%
10									
11									
12	10-111-210-0000	LS - FICA	580	400	656	94	656	0	0.00%
13	10-111-250-0000	LS - Work. Comp.	0	0	0	0	0	0	--
14	10-111-290-0000	LS - Benefits accrual	0	27	0	0	0	0	--
15	Sub Total:		580	427	656	94	656	0	0.00%
16									
17									
18	10-111-311-0000	LS - Trav. & Mtgs.	200	255	200	0	200	0	0.00%
19	10-111-312-0000	LS - Advertising	1,400	1,556	2,000	222	2,000	0	0.00%
20	10-111-323-0000	LS - Material & Supplies	50	0	50	0	0	(50)	-100.00%
21	10-111-418-0000	LS - Prop. & Liab. Ins.	5,301	5,539	5,777	2,887	15,015	9,238	159.91%
22	Sub Total:		6,951	7,350	8,027	3,109	17,215	9,188	114.46%
23									
24									
25	Total - LS (111):		16,106	13,357	17,258	4,428	26,446	9,188	53.24%
26									
27	115 - BOARDS & COMMISSIONS (Appointed by Governing Body)								
28									
29	10-115-101-0100	BC - Energy Commission	175	37	5,000	0	5,000	0	0.00%
30	10-115-101-0200	BC - Tree Board	100	0	500	0	500	0	0.00%
31	10-115-101-0300	BC - High Speed Comm.	100	0	500	0	500	0	0.00%
32	10-115-101-0400	BC - Recreation Comm.	100	0	100	0	100	0	0.00%
33	10-115-101-0500	BC - WRJ Design/Review Board	100	0	100	0	100	0	0.00%
34	10-115-101-0600	BC - Town Meeting Committee	0	0	0	0	4,000	4,000	--
35	10-115-418-000	BC - Prop. & Liab. Ins.	0	0	0	0	46	46	--
36	Sub Total:		575	37	6,200	0	10,246	4,046	65.26%
37									
38									
39	Total - B&C (115):		575	37	6,200	0	10,246	4,046	65.26%
40									

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
41		121 - EXECUTIVE							
42									
43	10-121-101-0100	EX - Manager Sal.	104,453	107,764	104,453	26,390	106,805	2,352	2.25%
44	10-121-101-0200	EX - Exec. Asst. Sal.	62,213	65,560	62,213	16,600	53,227	(8,986)	-14.44%
45	10-121-101-0300	EX - Admin. Asst. Sal.	26,837	29,678	26,310	7,430	26,905	595	2.26%
46	10-121-101-0400	EX - Wellness Coordinator	10,000	0	0	0	0	0	--
47	10-121-101-0500	EX - Welcome Center Staff	0	0	0	342	0	0	--
48	10-121-119-0000	EX - Payroll Accrual	0	829	0	0	0	0	--
49									
50		Sub Total:	203,503	203,831	192,976	50,762	186,937	(6,039)	-3.13%
51									
52	10-121-210-0000	EX - FICA	14,763	14,222	15,528	3,686	14,301	(1,227)	-7.90%
53	10-121-220-0000	EX - Health Ins.	6,500	4,481	8,376	1,045	16,074	7,698	91.91%
54	10-121-230-0000	EX - Dental Ins.	2,901	2,657	2,899	651	3,942	1,043	35.98%
55	10-121-240-0000	EX - Life Ins.	800	843	800	202	800	0	0.00%
56	10-121-250-0000	EX - Work. Comp.	1,100	429	791	218	766	(25)	-3.16%
57	10-121-260-0000	EX - Retirement	15,438	16,739	15,438	3,630	14,954	(484)	-3.14%
58	10-121-270-0000	EX - AD & D	28	28	28	7	28	0	0.00%
59	10-121-290-0000	EX - Ben. Accrual	0	(59)	0	0	0	0	--
60									
61		Sub Total:	41,530	39,340	43,860	9,439	50,865	7,005	15.97%
62									
63	10-121-311-0000	EX - Trav. & Mtgs.	2,000	273	2,000	0	2,000	0	0.00%
64	10-121-312-0000	EX - Advertising	2,400	1,775	2,400	578	2,400	0	0.00%
65	10-121-313-0000	EX - Membership/Dues	13,481	13,845	12,572	11,363	12,572	0	0.00%
66	10-121-314-0000	EX - Books & Periodicals	855	667	1,125	0	1,125	0	0.00%
67	10-121-315-0000	EX - Recruit./Train.	1,000	518	1,000	321	750	(250)	-25.00%
68	10-121-318-0000	EX - Contract Ser.	40,625	38,424	44,000	19	48,000	4,000	9.09%
69	10-121-318-0100	EX - Contract Ser. - Netwk.	6,200	8,334	6,200	810	6,200	0	0.00%
70	10-121-319-0000	EX - Oper./Gas	1,310	1,073	1,310	0	1,533	223	17.02%
71	10-121-320-0000	EX - Equip. Maintenance	4,650	4,873	5,200	1,973	5,200	0	0.00%
72	10-121-321-0000	EX - Rep. & Maint.-Veh.	350	83	350	0	350	0	0.00%
73	10-121-322-0000	EX - Postage	7,994	6,873	7,994	2,630	6,481	(1,513)	-18.93%
74	10-121-323-0000	EX - Material & Supplies	11,032	10,402	11,300	1,855	12,350	1,050	9.29%
75									
76	10-121-324-0000	EX - Telephone	3,300	3,061	3,300	458	3,300	0	0.00%
77	10-121-330-0000	EX - Office Equip.	0	0	500	0	0	(500)	-100.00%
78	10-121-330-0100	EX - Office Equip. - Network	15,837	6,331	0	0	0	0	--
79	10-121-340-0000	EX - Emp. Awards/Banq.	1,875	1,960	2,270	3,467	3,500	1,230	54.19%
80	10-121-418-0000	EX - Prop. & Liab. Ins.	20,711	21,864	23,021	11,509	26,098	3,077	13.37%
81	10-121-418-0100	EX - Retiree Health Ins.	4,707	2,338	2,322	774	9,053	6,731	289.89%
82									
83		Sub Total:	138,327	122,694	126,864	35,757	140,912	14,048	11.07%
84									
85		Total - EX (121):	383,360	365,865	363,700	95,958	378,714	15,014	4.13%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
86									
87		131 - ELECTIONS AND ELECTION ADMINISTRATION							
88									
89	10-131-101-0000	EA - Salaries	6,000	5,638	3,125	1,375	7,525	4,400	140.80%
90	10-131-119-0000	EA - Payroll Accrual	0	0	0	0	0	0	--
91									
92		Sub Total:	6,000	5,638	3,125	1,375	7,525	4,400	140.80%
93									
94	10-131-210-0000	EA - FICA	459	431	383	105	383	0	0.00%
95	10-131-250-0000	EA - Work. Comp.	0	2	0	0	0	0	--
96	10-131-250-0001	EA - Retirement	0	3	0	0	0	0	--
97	10-131-290-0000	EA - Ben. Accrual	0	0	0	0	0	0	--
98									
99		Sub Total:	459	436	383	105	383	0	0.00%
100									
101	10-131-311-0000	EA - Trav. & Mtgs.	50	0	50	0	50	0	0.00%
102	10-131-312-0000	EA - Advertising	100	161	200	0	200	0	0.00%
103	10-131-318-0000	EA - Contract Ser.	4,550	3,918	1,700	0	5,100	3,400	200.00%
104	10-131-323-0000	EA - Material & Supplies	2,525	2,549	2,225	0	2,700	475	21.35%
105	10-131-331-0000	EA - Dept. Equipment	0	100	0	0	0	0	--
106	10-131-418-0000	EA - Prop. & Liab. Ins.	42	49	56	28	42	(14)	-25.00%
107									
108		Sub Total:	7,267	6,777	4,231	28	8,092	3,861	91.26%
109									
110		Total - EA (131):	13,726	12,851	7,739	1,508	16,000	8,261	106.75%
111									
112		141 - LEGAL EXPENSES							
113									
114	10-141-318-0000	LE - Counsel Fees	15,000	10,901	15,000	3,871	20,000	5,000	33.33%
115									
116		Total - LE (141):	15,000	10,901	15,000	3,871	20,000	5,000	33.33%
117									
118		151 - VITAL STATISTICS							
119									
120	10-151-101-0000	VS - Clerk Sal.	89,295	90,610	89,295	21,935	91,292	1,997	2.24%
121	10-151-119-0000	VS - Payroll Accrual	0	356	0	0	0	0	--
122									
123		Sub Total:	89,295	90,966	89,295	21,935	91,292	1,997	2.24%
124									
125	10-151-210-0000	VS - FICA	6,831	6,842	6,831	1,675	6,984	153	2.24%
126	10-151-220-0000	VS - Health Ins.	10,500	8,344	8,540	1,601	8,860	320	3.75%
127	10-151-230-0000	VS - Dental Ins.	844	803	844	195	908	64	7.58%
128	10-151-240-0000	VS - Life Ins.	640	666	640	154	640	0	0.00%
129	10-151-250-0000	VS - Work. Comp.	509	189	366	89	374	8	2.19%
130	10-151-260-0000	VS - Retirement	7,143	5,802	7,143	1,405	7,303	160	2.24%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
131	10-151-270-0000	VS - AD & D	22	22	22	5	22	0	0.00%
132	10-151-290-0000	VS - Ben. Accrual	0	54	0	0	0	0	--
133									
134		Sub Total:	26,489	22,722	24,386	5,124	25,091	705	2.89%
135									
136	10-151-311-0000	VS - Trav. & Mtgs.	100	0	50	0	50	0	0.00%
137	10-151-312-0000	VS - Advertising	150	42	100	0	100	0	0.00%
138	10-151-313-0000	VS - Member./Dues	50	48	50	0	60	10	20.00%
139	10-151-316-0000	VS - State Payments	7,150	6,420	7,850	820	7,850	0	0.00%
140	10-151-318-0000	VS - Contracted Services	375	19,583	750	0	750	0	0.00%
141	10-151-318-0100	VS - Document Restoration	20,000	0	22,000	0	20,000	(2,000)	-9.09%
142	10-151-320-0000	VS - Equip. Maintenance	675	656	725	442	725	0	0.00%
143	10-151-322-0000	VS - Postage	3,500	1,392	1,000	406	3,000	2,000	200.00%
144	10-151-323-0000	VS - Material & Supplies	6,000	5,771	4,500	2,016	5,000	500	11.11%
145	10-151-324-0000	VS - Telephone	600	932	1,000	136	1,000	0	0.00%
146	10-151-331-0000	VS - Dept. Equip.	0	0	0	126	1,800	1,800	--
147	10-151-418-0000	VS - Prop. & Liab. Ins.	580	617	653	327	781	128	19.60%
148									
149		Sub Total:	39,180	35,461	38,678	4,273	41,116	2,438	6.30%
150									
151		Total - VS (151):	154,964	149,149	152,359	31,332	157,499	5,140	3.37%
152									
153		161 - GENERAL SERVICES (Town Offices)							
154									
155	10-161-318-0000	GS - Contract Ser.	41,400	30,628	33,388	8,980	33,388	0	0.00%
156									
157	10-161-321-0000	GS - Rep. & Maint.	5,995	662	5,995	317	5,995	0	0.00%
158	10-161-323-0000	GS - Material & Supplies	2,000	2,527	2,500	652	2,500	0	0.00%
159	10-161-327-0000	GS - Building Heat	16,255	13,940	14,916	642	14,916	0	0.00%
160	10-161-328-0000	GS - Water/Sewer	1,200	1,019	1,200	0	1,200	0	0.00%
161	10-161-329-0000	GS - Electricity	7,500	8,697	7,500	2,469	9,000	1,500	20.00%
162	10-161-331-0000	GS - Dept. Equip.	0	0	0	0	0	0	--
163	10-161-418-0000	GS - Prop. & Liab. Ins.	4,053	4,504	4,955	2,477	5,691	736	14.85%
164									
165		Sub Total:	78,403	61,977	70,454	15,537	72,690	2,236	3.17%
166									
167		Total - GS (161):	78,403	61,977	70,454	15,537	72,690	2,236	3.17%
168									
169		171 - FINANCIAL ADMINISTRATION							
170									
171	10-171-101-0000	FA - Salaries	135,425	147,554	187,564	36,881	183,680	(3,884)	-2.07%
172	10-171-119-0000	FA - Payroll Accrual	0	1,458	0	0	0	0	--
173									
174		Sub Total:	135,425	149,012	187,564	36,881	183,680	(3,884)	-2.07%
175									

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
176	10-171-210-0000	FA - FICA	10,360	10,883	14,349	2,765	14,052	(297)	-2.07%
177	10-171-220-0000	FA - Health Ins.	25,901	18,402	23,387	3,878	24,561	1,174	5.02%
178	10-171-230-0000	FA - Dental Ins.	2,558	2,338	3,112	609	2,659	(453)	-14.56%
179	10-171-240-0000	FA - Life Ins.	912	994	1,136	241	1,136	0	0.00%
180	10-171-250-0000	FA - Work. Comp.	772	311	770	150	754	(16)	-2.08%
181	10-171-260-0000	FA - Retirement	10,394	10,391	14,977	2,523	14,667	(310)	-2.07%
182	10-171-270-0000	FA - AD & D	31	33	39	8	39	0	0.00%
183	10-171-290-0000	FA - Ben. Accrual	0	163	0	0	0	0	--
184									
185		Sub Total:	50,928	43,515	57,770	10,174	57,868	98	0.17%
186									
187	10-171-311-0000	FA - Trav. & Mtgs.	3,200	234	3,700	0	5,100	1,400	37.84%
188	10-171-313-0000	FA - Member./Dues	700	115	700	0	700	0	0.00%
189	10-171-314-0000	FA - Books & Periodicals	100	250	100	0	200	100	100.00%
190	10-171-315-0000	FA - Recruit./Train.	500	93	500	855	2,200	1,700	340.00%
191	10-171-318-0000	FA - Contract Ser.	59,090	39,328	11,000	21,972	20,500	9,500	86.36%
192	10-171-318-0100	FA - Treasurer Expenses	100	48	100	0	500	400	400.00%
193	10-171-320-0000	FA - Equipment Main.	1,500	1,540	1,500	279	1,500	0	0.00%
194	10-171-322-0000	FA - Postage	2,800	2,648	2,800	419	2,800	0	0.00%
195	10-171-323-0000	FA - Material & Supplies	3,500	3,074	3,500	532	3,500	0	0.00%
196	10-171-324-0000	FA - Telephone	1,100	868	1,400	116	1,400	0	0.00%
197	10-171-330-0000	FA - Office Equip.	0	928	3,900	0	2,500	(1,400)	-35.90%
198	10-171-418-0000	FA - Prop. & Liab. Ins.	1,190	1,080	971	485	1,536	565	58.19%
199	10-171-418-0100	FA - Retiree Health Ins.	10,307	8,205	7,008	1,693	13,480	6,472	92.35%
200									
201		Sub Total:	84,087	58,411	37,179	26,351	55,916	18,737	50.40%
202									
203		Total - FA (171):	270,440	250,938	282,513	73,406	297,464	14,951	5.29%
204									
205		173 - AUDITING SERVICES							
206									
207	10-173-318-0000	AS - Contract Ser.	27,700	42,447	34,400	0	37,400	3,000	8.72%
208	10-173-322-0000	AS - Postage	500	349	400	0	400	0	0.00%
209									
210		Sub Total:	28,200	42,796	34,800	0	37,800	3,000	8.62%
211									
212		Total - AS (173):	28,200	42,796	34,800	0	37,800	3,000	8.62%
213									
214		174 - PROPERTY VALUATION							
215									
216	10-174-101-0000	PV - Salaries	133,887	125,882	126,194	30,107	128,191	1,997	1.58%
217	10-174-119-0000	PV - Payroll Accrual	0	492	0	0	0	0	--
218									
219		Sub Total:	133,887	126,374	126,194	30,107	128,191	1,997	1.58%
220									

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
221	10-174-210-0000	PV - FICA	10,243	9,306	9,655	2,266	9,808	153	1.58%
222	10-174-220-0000	PV - Health Ins.	10,500	8,344	8,540	1,601	8,860	320	3.75%
223	10-174-230-0000	PV - Dental Ins.	844	803	844	195	908	64	7.58%
224	10-174-240-0000	PV - Life Ins.	640	666	640	154	640	0	0.00%
225	10-174-250-0000	PV - Work. Comp.	746	256	506	121	512	6	1.19%
226	10-174-260-0000	PV - Retirement	8,656	7,031	8,656	1,702	8,776	120	1.39%
227	10-174-270-0000	PV - AD & D	22	22	22	5	22	0	0.00%
228	10-174-290-0000	PV - Ben. Accrual	0	72	0	0	0	0	--
229									
230		Sub Total:	31,651	26,500	28,863	6,044	29,526	663	2.30%
231									--
232	10-174-311-0000	PV - Trav. & Mtgs.	1,900	567	1,400	0	1,000	(400)	-28.57%
233	10-174-312-0000	PV - Advertising	425	60	200	0	1,000	800	400.00%
234	10-174-313-0000	PV - Mem. & Dues	530	190	225	0	540	315	140.00%
235	10-174-314-0000	PV - Books & Periodicals	735	426	760	53	500	(260)	-34.21%
236	10-174-315-0000	PV - Recruit./Train.	890	1,175	890	0	750	(140)	-15.73%
237	10-174-318-0000	PV - Contract Ser.	13,000	14,902	14,000	4,100	17,700	3,700	26.43%
238									
239	10-174-320-0000	PV - Equip. Main./Off.	300	121	300	0	300	0	0.00%
240	10-174-322-0000	PV - Postage	3,000	3,359	4,000	386	3,700	(300)	-7.50%
241	10-174-323-0000	PV - Material & Supplies	1,000	871	600	66	900	300	50.00%
242	10-174-324-0000	PV - Telephone	1,100	868	1,500	116	900	(600)	-40.00%
243	10-174-330-0000	PV - Office Equip.	1,000	148	2,200	0	1,000	(1,200)	-54.55%
244	10-174-418-0000	PV - Prop. & Liab. Ins.	828	885	941	471	1,032	91	9.67%
245									
246		Sub Total:	24,708	23,572	27,016	5,192	29,322	2,306	8.54%
247									
248		Total - PV (174):	190,246	176,446	182,073	41,343	187,039	4,966	2.73%
249									
250		175 - TAX COLLECTION							
251									
252	10-175-101-0000	TC - Salaries	14,167	14,163	14,167	3,269	14,487	320	2.26%
253	10-175-119-0000	TC - Payroll Accrual	0	56	0	0	0	0	--
254									
255		Sub Total:	14,167	14,219	14,167	3,269	14,487	320	2.26%
256									
257	10-175-210-0000	TC - FICA	1,084	1,075	1,084	247	1,108	24	2.21%
258	10-175-220-0000	TC - Health Ins.	1,050	0	1,313	0	1,313	0	0.00%
259	10-175-230-0000	TC - Dental Ins.	491	382	491	57	1,025	534	108.76%
260	10-175-240-0000	TC - Life Ins.	112	108	112	25	112	0	0.00%
261	10-175-250-0000	TC - Work. Comp.	81	30	58	13	59	1	1.72%
262	10-175-260-0000	TC - Retirement	1,133	1,133	1,133	262	1,159	26	2.29%
263	10-175-270-0000	TC - AD & D	5	4	5	1	5	0	0.00%
264	10-175-290-0000	TC - Ben. Accrual	0	8	0	0	0	0	--

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
265									
266		Sub Total:	3,956	2,740	4,196	605	4,781	585	13.94%
267									
268	10-175-311-0000	TC - Trav. & Mtgs.	50	0	50	0	50	0	0.00%
269	10-175-312-0000	TC - Advertising	2,000	2,185	2,000	0	2,000	0	0.00%
270	10-175-315-0000	TC - Recruit./Train.	55	0	55	0	0	(55)	-100.00%
271	10-175-318-0000	TC - Contract Ser.	2,200	2,879	2,200	566	3,000	800	36.36%
272	10-175-322-0000	TC - Postage	1,776	2,350	1,500	67	2,400	900	60.00%
273	10-175-323-0000	TC - Material & Supplies	165	0	200	0	0	(200)	-100.00%
274	10-175-324-0000	TC - Telephone	50	0	50	0	0	(50)	-100.00%
275	10-175-418-0000	TC - Prop. & Liab. Ins.	102	111	119	60	135	16	13.45%
276									
277		Sub Total:	6,398	7,525	6,174	693	7,585	1,411	22.85%
278									
279		Total - TC (175):	24,521	24,484	24,537	4,567	26,853	2,316	9.44%
280									
281		Total - Gen. Government:	1,175,541	1,108,801	1,156,633	271,950	1,230,751	74,118	6.41%
282									
283		B - PUBLIC SAFETY							
284									
285		POLICE DEPARTMENT							
286									
287		211 - POLICE ADMINISTRATION							
288									
289	10-211-101-0000	PD - Sal. - Technician	8,253	6,144	8,045	35	0	(8,045)	-100.00%
290	10-211-102-0000	PD - Sal. - Chief/Dep.	163,276	171,570	163,276	41,836	176,633	13,357	8.18%
291	10-211-103-0000	PD - Sal. - Captain	74,693	79,382	74,693	0	62,462	(12,231)	-16.38%
292	10-211-104-0000	PD - Sal. - Sergeant	216,799	115,736	216,549	64,611	213,803	(2,746)	-1.27%
293	10-211-105-0000	PD - Sal. - Detective	134,222	48,721	88,650	981	51,480	(37,170)	-41.93%
294	10-211-107-0000	PD - Sal. - Patrol	532,925	629,380	536,981	137,073	603,195	66,214	12.33%
295	10-211-109-0000	PD - Sal. - Admin. Sec.	52,853	56,043	52,853	13,654	54,038	1,185	2.24%
296	10-211-112-0100	PD - Sal. - Comm. Ser. Off.	17,451	16,109	17,451	4,027	17,846	395	2.26%
297	10-211-115-0000	PD - Sal. - Maintenance	12,480	0	0	0	0	0	--
298	10-211-116-0000	PD - Sal. - Holiday	44,837	42,863	44,837	6,001	48,037	3,200	7.14%
299	10-211-119-0000	PD - Sal. - Payroll Accrual	0	4,232	0	0	0	0	--
300	10-211-120-0000	PD - Sal. - Overtime	66,298	72,927	66,298	30,947	68,900	2,602	3.92%
301	10-211-121-0000	PD - Sal. - Overtime-Grants	0	17,374	0	1,502	0	0	--
302									
303		Sub Total:	1,324,087	1,260,481	1,269,633	300,667	1,296,394	26,761	2.11%
304									
305	10-211-210-0000	PD - FICA	101,292	94,303	97,126	22,704	90,228	(6,898)	-7.10%
306	10-211-220-0000	PD - Health Ins.	188,894	119,874	151,560	24,077	164,912	13,352	8.81%
307	10-211-230-0000	PD - Dental Ins.	21,546	16,293	16,580	4,770	26,641	10,061	60.68%
308	10-211-240-0000	PD - Life Ins.	8,306	7,107	7,222	1,697	7,542	320	4.43%
309	10-211-250-0000	PD - Work. Comp.	61,512	29,530	58,756	13,508	59,971	1,215	2.07%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
310	10-211-260-0000	PD - Retirement	95,099	80,871	91,664	19,426	93,236	1,572	1.71%
311	10-211-270-0000	PD - AD & D	250	233	250	56	260	10	4.00%
312	10-211-290-0000	PD - Ben. Accrual	0	1,140	0	0	0	0	--
313									
314		Sub Total:	476,899	349,351	423,158	86,238	442,790	19,632	4.64%
315									
316	10-211-311-0000	PD - Trav. & Mtgs.	3,000	1,557	3,000	585	3,000	0	0.00%
317	10-211-312-0000	PD - Advertising	1,000	57	1,000	0	1,000	0	0.00%
318	10-211-313-0000	PD - Member./Dues	325	418	325	50	325	0	0.00%
319	10-211-314-0000	PD - Books & Periodicals	500	592	500	1	500	0	0.00%
320	10-211-315-0000	PD - Recruit./Train.	12,100	18,176	13,100	7,356	13,100	0	0.00%
321	10-211-317-0000	PD - Permits & Licenses	150	0	150	0	150	0	0.00%
322	10-211-318-0000	PD - Contract Ser.	3,580	26,405	18,980	5,622	18,980	0	0.00%
323	10-211-319-0000	PD - Equip. Oper. - Gas	46,020	47,108	46,020	0	46,020	0	0.00%
324	10-211-320-0000	PD - Equip. Maintenance	1,500	1,492	1,500	1,370	400	(1,100)	-73.33%
325	10-211-320-0100	PD - Comm. Equip.	17,895	13,343	20,895	0	20,895	0	0.00%
326	10-211-321-0000	PD - Rep. & Maint. - Veh.	19,000	18,116	20,000	5,094	20,000	0	0.00%
327	10-211-321-0100	PD - Rep. & Maint. - Bldgs.	5,000	21,090	6,000	776	10,000	4,000	66.67%
328	10-211-322-0000	PD - Postage	1,400	1,494	1,300	228	1,300	0	0.00%
329	10-211-323-0000	PD - Materials & Supplies	12,950	18,000	15,000	1,915	15,000	0	0.00%
330	10-211-324-0000	PD - Telephones	7,100	9,994	7,100	920	6,360	(740)	-10.42%
331	10-211-326-0000	PD - Uniforms	25,850	21,310	26,850	4,598	26,850	0	0.00%
332	10-211-327-0000	PD - Building Heat	10,178	9,368	10,178	200	11,700	1,522	14.95%
333	10-211-328-0000	PD - Water/Sewer	1,800	1,157	2,080	346	2,080	0	0.00%
334	10-211-329-0000	PD - Electricity	9,000	10,007	9,765	1,660	9,765	0	0.00%
335	10-211-330-0000	PD - Office Equip.	5,000	4,295	3,000	0	23,500	20,500	683.33%
336	10-211-331-0000	PD - Dept. Equip.	60,033	53,961	61,633	50,054	72,900	11,267	18.28%
337	10-211-418-0000	PD - Prop. & Liab. Ins.	48,836	51,445	57,215	28,608	68,528	11,313	19.77%
338	10-211-418-0100	PD - Retiree Health Ins.	41,254	33,783	30,680	11,799	40,591	9,911	32.31%
339									
340		Sub Total:	333,471	363,168	356,271	121,182	412,944	56,673	15.91%
341									
342		Total - PD (211):	2,134,457	1,973,000	2,049,062	508,087	2,152,128	103,066	5.03%
343									
344		212 - SPECIAL POLICE (Reimbursable Outside Details)							
345									
346	10-212-101-0000	SP - Salaries	14,000	10,704	14,000	4,944	14,000	0	0.00%
347	10-212-119-0000	SP - Payroll Accrual	0	204	0	0	0	0	--
348									
349		Sub Total:	14,000	10,908	14,000	4,944	14,000	0	0.00%
350									
351	10-212-210-0000	SP - FICA	1,071	820	1,071	378	1,071	0	0.00%
352	10-212-250-0000	SP - Work. Comp.	686	270	686	241	686	0	0.00%
353	10-212-260-0000	SP - Retirement	980	408	980	268	980	0	0.00%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
354	10-212-290-0000	SP - Ben. Accrual	0	49	0	0	0	0	--
355									
356		Sub Total:	2,737	1,547	2,737	887	2,737	0	0.00%
357									
358		Total - SP (212):	16,737	12,455	16,737	5,831	16,737	0	0.00%
359									
360		213 - PARKING & TRAFFIC CONTROL							
361									
362	10-213-318-0100	PT - Rental - Parking	2,600	1,625	0	250	4,800	4,800	--
363	10-213-318-0200	PT - Traffic Control	11,232	700	11,232	0	11,232	0	0.00%
364									
365		Sub Total:	13,832	2,325	11,232	250	16,032	4,800	42.74%
366									
367		Total - PT (213):	13,832	2,325	11,232	250	16,032	4,800	42.74%
368									
369		214 - COMMUNITY RESTORATIVE JUSTICE CENTER							
370									
371	10-214-101-0000	JC - Salaries	35,610	38,854	35,610	12,373	63,735	28,125	78.98%
372	10-214-119-0000	JC - Payroll Accrual	0	315	0	0	0	0	--
373									
374		Sub Total:	35,610	39,169	35,610	12,373	63,735	28,125	78.98%
375									
376	10-214-210-0000	JC - FICA	2,295	2,972	2,295	947	2,724	429	18.69%
377	10-214-250-0000	JC - Work. Comp.	200	82	144	51	146	2	1.39%
378	10-214-290-0000	JC - Ben. Accrual	0	25	0	0	0	0	--
379									
380		Sub Total:	2,495	3,079	2,439	998	2,870	431	17.67%
381									
382	10-214-311-0000	JC - Travel & Meetings	3,900	2,383	4,100	61	2,700	(1,400)	-34.15%
383	10-214-312-0000	JC - Advertising	500	0	500	0	500	0	0.00%
384	10-214-315-0000	JC - Recruitment & Training	1,000	2,984	1,800	0	1,500	(300)	-16.67%
385	10-214-318-0000	JC - Contract Services	500	56	4,700	329	1,000	(3,700)	-78.72%
386	10-214-318-0100	JC - Cont. Svc. - Re-Entry Exp	0	58,846	0	6,750	28,295	28,295	--
387	10-214-322-0000	JC - Postage	400	0	400	0	200	(200)	-50.00%
388	10-214-323-0000	JC - Materials & Supplies	7,725	1,239	2,700	0	1,800	(900)	-33.33%
389	10-214-324-0000	JC - Telephone	1,100	322	400	88	700	300	75.00%
390	10-214-330-0000	JC - Dept. Equip	1,600	0	2,200	0	1,700	(500)	-22.73%
391									
392		Sub Total:	16,725	65,830	16,800	7,228	38,395	21,595	128.54%
393									
394		Total - JC (214)	54,830	108,078	54,849	20,599	105,000	50,151	91.43%
395									

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
396		215 - DRUG TASK FORCE							
397									
398	10-215-101-0000	DT - Salaries	42,515	42,626	42,515	9,871	43,472	957	2.25%
399	10-215-116-0000	DT - Holiday	0	409	0	0	0	0	--
400	10-215-119-0000	DT - Payroll Accrual	0	129	0	0	0	0	--
401	10-215-120-0000	DT - Overtime	12,877	14,193	12,877	2,131	12,877	0	0.00%
402									
403		Sub Total:	55,392	57,357	55,392	12,002	56,349	957	1.73%
404									
405	10-215-210-0000	DT - FICA	4,237	4,337	4,237	911	4,311	74	1.75%
406	10-215-220-0000	DT - Health Insurance	5,250	4,164	4,270	801	4,430	160	3.75%
407	10-215-230-0000	DT - Dental Insurance	422	400	443	98	454	11	2.48%
408	10-215-240-0000	DT - Life Insurance	320	332	0	77	320	320	--
409	10-215-250-0000	DT - Work. Comp.	2,714	1,324	2,714	550	2,761	47	1.73%
410	10-215-260-0000	DT - Retirement	3,877	3,704	3,877	776	3,944	67	1.73%
411	10-215-270-0000	DT - AD & D	11	11	11	3	11	0	0.00%
412	10-215-290-0000	DT - Ben. Accrual	0	21	0	0	0	0	--
413									
414		Sub Total:	16,831	14,293	15,552	3,216	16,231	679	4.37%
415									
416	10-215-311-0000	DT - Trav & Mtgs	0	707	0	90	2,500	2,500	--
417	10-215-326-0000	DT - Uniforms	450	423	450	0	500	50	11.11%
418									
419		Sub Total:	450	1,130	450	90	3,000	2,550	566.67%
420									
421		Total - DT (215):	72,673	72,780	71,394	15,308	75,580	4,186	5.86%
422									
423		216 - SCHOOL RESOURCE OFFICER BY SCHOOL							
424									
425	10-216-101-0000	SR - Salaries	37,722	36,896	37,722	1,572	34,511	(3,211)	-8.51%
426	10-216-116-0000	SR - Holiday	0	437	0	0	0	0	--
427	10-216-119-0000	SR - Payroll Accrual	0	0	0	0	0	0	--
428	10-216-120-0000	SR - Overtime	500	852	500	0	500	0	0.00%
429									
430		Sub Total:	38,222	38,185	38,222	1,572	35,011	(3,211)	-8.40%
431									
432	10-216-210-0000	SR - FICA	2,924	2,848	2,924	118	2,678	(246)	-8.41%
433	10-216-220-0000	SR - Health Insurance	4,358	2,962	3,544	274	8,672	5,128	144.70%
434	10-216-230-0000	SR - Dental Insurance	422	290	351	26	702	351	100.00%
435	10-216-240-0000	SR - Life Insurance	266	240	266	11	266	0	0.00%
436	10-216-250-0000	SR - Work. Comp.	1,864	926	1,864	73	1,707	(157)	-8.42%
437	10-216-260-0000	SR - Retirement	2,676	2,444	2,676	102	2,451	(225)	-8.41%
438	10-216-270-0000	SR - AD & D	9	8	9	0	9	0	0.00%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
439	10-216-290-0000	SR - Ben. Accrual	0	0	0	0	0	0	--
440									
441		Sub Total:	12,519	9,718	11,634	604	16,485	4,851	41.70%
442									
443	10-216-315-0000	SR - Recruitment & Training	500	0	500	0	500	0	0.00%
444	10-216-326-0000	SR - Uniforms	450	0	450	0	450	0	0.00%
445									
446		Sub Total:	950	0	950	0	950	0	0.00%
447									
448		Total - SR (216):	51,691	47,903	50,806	2,176	52,446	1,640	3.23%
449									
450		Total - Police Dept.:	2,344,220	2,216,541	2,254,080	552,251	2,417,923	163,843	7.27%
451									
452		EMERGENCY SERVICES							
453									
454		221 - FIRE ADMINISTRATION							
455									
456	10-221-101-0000	FA - Salaries	14,000	17,196	21,400	5,642	21,400	0	0.00%
457	10-221-102-0000	FA - Sal. - Fire Chief	43,399	46,117	43,399	11,476	46,394	2,995	6.90%
458	10-221-103-0000	FA - Sal. - Captain	256,424	257,987	256,424	63,375	192,650	(63,774)	-24.87%
459	10-221-106-0000	FA - Sal. - Lieutenants	233,819	243,253	233,819	59,710	239,061	5,242	2.24%
460	10-221-107-0000	FA - Sal. - Firefighters	477,245	478,824	478,141	113,057	525,972	47,831	10.00%
461	10-221-108-0000	FA - Sal - Fire Prevention	67,995	71,724	67,995	17,520	69,514	1,519	2.23%
462	10-221-116-0000	FA - Holiday	63,000	58,009	63,000	8,293	64,575	1,575	2.50%
463	10-221-119-0000	FA - Payroll Accrual	0	2,676	0	0	0	0	--
464	10-221-120-0000	FA - Overtime	112,000	92,713	112,000	38,663	115,000	3,000	2.68%
465									
466	10-221-121-0000	FA - Overtime - Grants	0	34,590	0	0	0	0	--
467									
468		Sub Total:	1,267,882	1,303,089	1,276,178	317,736	1,274,566	(1,612)	-0.13%
469									
470	10-221-210-0000	FA - FICA	96,996	97,619	97,829	24,064	97,779	(50)	-0.05%
471	10-221-220-0000	FA - Health Ins.	143,131	100,788	122,069	21,388	128,363	6,294	5.16%
472	10-221-230-0000	FA - Dental Ins.	22,334	17,701	24,192	4,522	30,804	6,612	27.33%
473	10-221-240-0000	FA - Life Ins.	6,240	6,135	6,240	1,414	6,240	0	0.00%
474	10-221-250-0000	FA - Work. Comp.	170,025	68,919	127,370	30,594	127,205	(165)	-0.13%
475	10-221-260-0000	FA - Retirement	87,425	83,155	88,757	20,243	88,707	(50)	-0.06%
476	10-221-270-0000	FA - AD & D	220	201	220	46	220	0	0.00%
477	10-221-290-0000	FA - Ben. Accrual	0	595	0	0	0	0	--
478									
479		Sub Total:	526,371	375,113	466,677	102,271	479,318	12,641	2.71%
480									
481	10-221-311-0000	FA - Trav. & Mtgs.	2,750	6,416	2,750	1,648	5,300	2,550	92.73%
482	10-221-312-0000	FA - Advertising	200	165	200	0	200	0	0.00%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
483	10-221-313-0000	FA - Member./Dues	965	950	1,000	0	1,000	0	0.00%
484	10-221-314-0000	FA - Books & Periodicals	200	123	200	0	200	0	0.00%
485	10-221-315-0000	FA - Recruit./Train.	10,000	7,097	10,500	1,626	10,500	0	0.00%
486	10-221-316-0000	FA - Fire Safety Ed.	3,000	2,620	3,000	40	3,000	0	0.00%
487	10-221-317-0000	FA - Permits & Licenses	50	60	50	0	50	0	0.00%
488	10-221-318-0000	FA - Contract Ser.	13,330	18,390	17,640	3,974	21,460	3,820	21.66%
489									
490	10-221-319-0000	FA - Equip. Oper. - Fuel	13,288	17,190	13,280	4,058	18,050	4,770	35.92%
491	10-221-320-0000	FA - Equip. Oper. - Office	10,300	5,999	10,300	989	10,700	400	3.88%
492									
493	10-221-320-0100	FA - Equip. Oper. Comm.	7,500	7,665	7,500	2,401	10,400	2,900	38.67%
494	10-221-320-0200	FA - Equip. Oper. Journal	0	1,150	0	0	0	0	--
495	10-221-321-0000	FA - Rep. & Main. - Veh.	17,300	24,581	20,900	3,394	29,625	8,725	41.75%
496									
497	10-221-321-0100	FA - Rep. & Main. - Bldg.	19,200	18,165	18,700	3,079	16,700	(2,000)	-10.70%
498									
499	10-221-322-0000	FA - Postage	600	861	700	114	950	250	35.71%
500	10-221-323-0000	FA - Material & Supplies	4,400	4,285	4,400	1,548	4,500	100	2.27%
501	10-221-324-0000	FA - Telephone	4,500	7,369	4,500	1,133	7,920	3,420	76.00%
502	10-221-326-0000	FA - Uniforms	10,500	8,045	10,500	140	10,500	0	0.00%
503	10-221-327-0000	FA - Building Heat	13,458	10,873	13,458	0	14,500	1,042	7.74%
504	10-221-328-0000	FA - Water/Sewer	2,000	2,630	2,000	688	2,000	0	0.00%
505	10-221-328-0100	FA - Hydrant Fees	103,896	103,272	104,832	0	106,176	1,344	1.28%
506	10-221-328-0200	FA - Rural Water Supp.	750	4,620	1,000	523	2,500	1,500	150.00%
507	10-221-329-0000	FA - Electricity	6,420	4,864	6,420	879	6,420	0	0.00%
508	10-221-330-0000	FA - Office Equip.	6,450	5,448	6,500	0	7,500	1,000	15.38%
509	10-221-331-0000	FA - Dept. Equip.	26,750	24,809	7,400	4,774	6,400	(1,000)	-13.51%
510	10-221-331-0100	FA - Fire Suppress. Equip.	41,900	53,549	41,900	30,015	43,252	1,352	3.23%
511	10-221-331-0200	FA - Technical/Water Equip.	5,500	4,430	5,500	285	14,500	9,000	163.64%
512	10-221-331-0300	FA - Hazmat Equip. FA - Alarm System/Ext.	5,500	1,619	5,500	2,059	9,350	3,850	70.00%
513	10-221-331-0400	Maint.	1,500	1,209	3,650	1,987	2,500	(1,150)	-31.51%
514	10-221-418-0000	FA - Prop. & Liab. Ins.	18,166	20,947	20,943	13,346	24,047	3,104	14.82%
515	10-221-418-0100	FA - Retiree Health Ins.	28,380	21,659	19,278	5,020	17,078	(2,200)	-11.41%
516									
517		Sub Total:	378,753	391,060	364,501	83,720	407,278	42,777	11.74%
518									
519		Total - FA (221):	2,173,006	2,069,262	2,107,356	503,727	2,161,162	53,806	2.55%
520									
521		231 - EMERGENCY MEDICAL SERVICES AMBULANCE							
522									
523	10-231-101-0000	EMS - Sal. - Staff	3,000	3,422	3,000	256	3,500	500	16.67%
524	10-231-102-0000	EMS - Sal. - Chiefs	43,399	43,864	43,399	10,597	46,394	2,995	6.90%
525	10-231-103-0000	EMS - Sal. - Secretary	38,709	42,077	38,711	10,272	39,585	874	2.26%
526	10-231-119-0000	EMS - Payroll Accrual	0	95	0	0	0	0	--

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
527	10-231-120-0000	EMS - Overtime	78,200	77,475	80,000	20,184	92,000	12,000	15.00%
528									
529		Sub Total:	163,308	166,933	165,110	41,309	181,479	16,369	9.91%
530									
531	10-231-210-0000	EMS - FICA	12,493	12,594	12,631	3,140	13,883	1,252	9.91%
532	10-231-220-0000	EMS - Health Ins.	18,854	9,527	5,625	1,744	5,625	0	0.00%
533	10-231-230-0000	EMS - Dental Ins.	2,106	2,593	2,106	685	2,366	260	12.35%
534	10-231-240-0000	EMS - Life Ins.	480	853	480	200	480	0	0.00%
535	10-231-250-0000	EMS - Work. Comp.	10,866	6,704	10,392	3,020	11,574	1,182	11.37%
536	10-231-260-0000	EMS - Retirement	10,491	10,739	10,577	2,682	11,491	914	8.64%
537	10-231-270-0000	EMS - AD & D	17	28	17	7	17	0	0.00%
538	10-231-290-0000	EMS - Ben. Accrual	0	56	0	0	0	0	--
539									
540		Sub Total:	55,307	43,094	41,828	11,478	45,436	3,608	8.63%
541									
542	10-231-314-0000	EMS - Books & Periodicals	100	147	100	76	100	0	0.00%
543	10-231-315-0000	EMS - Recruit./Train.	4,000	3,431	4,000	600	4,000	0	0.00%
544	10-231-318-0000	EMS - Contract Ser.	10,050	11,728	12,200	2,965	16,730	4,530	37.13%
545	10-231-319-0000	EMS - Equip. Oper. - Gas	7,192	10,213	8,990	2,200	11,550	2,560	28.48%
546	10-231-320-0000	EMS - Equip. Oper. - Office	350	371	350	0	350	0	0.00%
547	10-231-321-0000	EMS - Rep. & Maint. - Veh.	8,450	9,059	8,450	414	19,920	11,470	135.74%
548	10-231-321-0100	EMS - Rep. & Main. - Bldg.	2,000	1,962	2,000	0	2,500	500	25.00%
549	10-231-322-0000	EMS - Postage	650	856	650	114	950	300	46.15%
550	10-231-323-0000	EMS - Material & Supplies	3,600	2,265	3,600	61	3,700	100	2.78%
551	10-231-324-0000	EMS - Telephone	4,000	5,375	4,000	879	6,280	2,280	57.00%
552	10-231-325-0000	EMS - Refunds	2,500	2,519	3,500	1,871	3,500	0	0.00%
553	10-231-326-0000	EMS - Uniforms	10,500	8,045	10,500	140	10,500	0	0.00%
554	10-231-328-0000	EMS - Water	700	0	700	0	700	0	0.00%
555	10-231-329-0000	EMS - Electricity	5,250	4,527	5,250	847	5,250	0	0.00%
556	10-231-330-0000	EMS - Office Equip.	3,050	2,429	3,050	0	3,700	650	21.31%
557	10-231-331-0000	EMS - Dept. Equip.	0	0	180,000	0	0	(180,000)	-100.00%
558	10-231-331-0100	EMS - Med. Equip. & Supp.	28,000	37,378	40,400	12,141	31,400	(9,000)	-22.28%
559	10-231-331-0200	EMS - Comm. Equip.	2,400	2,574	2,400	0	7,300	4,900	204.17%
560	10-231-418-0000	EMS - Prop. & Liab. Ins.	2,840	3,101	3,361	0	3,888	527	15.68%
561									
562		Sub Total:	95,632	105,980	293,501	22,308	132,318	(161,183)	-54.92%
563									
564		Total - EMS (231):	314,247	316,007	500,439	75,095	359,233	(141,206)	-28.22%
565									
566		Total - Emer. Ser.:	2,487,253	2,385,269	2,607,795	578,822	2,520,395	(87,400)	-3.35%
567									

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR 10 to 11		FISCAL YEAR 11 to 12		PROP. 2012/13	\$	%
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S	CHG.	CHG.
			(D)	(E)	(F)	(G)	(H)	(I)	(J)
				6/30/11 Pre-Audit		YTD 09/30/11		I vs. F	I vs. F
568		261 - ANIMAL CONTROL/COMMUNITY SERVICES OFFICER							
569									
570	10-261-101-0000	AC - Salaries	17,449	18,601	17,449	4,027	17,846	397	2.28%
571	10-261-119-0000	AC - Payroll Accrual	0	(142)	0	0	0	0	--
572	10-261-120-0000	AC - Overtime	0	617	0	629	500	500	--
573									
574		Sub Total:	17,449	19,076	17,449	4,656	18,346	897	5.14%
575									
576	10-261-210-0000	AC - FICA	1,335	1,430	1,335	352	1,365	30	2.25%
577	10-261-220-0000	AC - Health Insurance	4,435	5,206	4,911	938	5,224	313	6.37%
578	10-261-230-0000	AC - Dental Insurance	211	211	211	49	227	16	7.58%
579	10-261-240-0000	AC - Life Insurance	160	175	160	38	160	0	0.00%
580	10-261-250-0000	AC - Work. Comp.	855	480	855	218	874	19	2.22%
581	10-261-260-0000	AC - Retirement	1,396	1,488	1,396	322	1,428	32	2.29%
582	10-261-270-0000	AC - AD & D	6	6	6	1	6	0	0.00%
583	10-261-290-0000	AC - Ben. Accrual	0	(69)	0	0	0	0	--
584									
585		Sub Total:	8,398	8,927	8,874	1,918	9,284	410	4.62%
586									
587	10-261-311-0000	AC - Trav. & Mtgs.	250	66	250	0	250	0	0.00%
588	10-261-313-0000	AC - Membership Dues	50	0	50	0	50	0	0.00%
589	10-261-315-0000	AC - Recruit./Train.	1,000	270	1,000	460	1,000	0	0.00%
590	10-261-318-0000	AC - Contract Ser.	3,000	690	3,000	0	3,000	0	0.00%
591	10-261-321-0000	AC - Rep & Maint - Veh	1,500	544	1,500	0	1,000	(500)	-33.33%
592	10-261-323-0000	AC - Material & Supplies	100	115	100	165	100	0	0.00%
593	10-261-326-0000	AC - Uniforms	400	105	400	0	400	0	0.00%
594	10-261-331-0000	AC - Department Equip	150	0	150	0	22,000	21,850	14566.67%
595	10-261-418-0000	AC - Prop. & Liab. Ins.	112	134	155	78	156	1	0.65%
596									
597		Sub Total:	6,562	1,924	6,605	703	27,956	21,351	323.26%
598									
599		Total - AC (261):	32,409	29,927	32,928	7,277	55,586	22,658	68.81%
600									
601		271 - DISPATCH SERVICES (Regional)							
602									
603	10-271-101-0000	DS - Salaries	364,129	371,891	362,860	87,205	378,396	15,536	4.28%
604	10-271-112-0000	DS - Temp. Per.	15,000	15,132	15,000	3,042	19,000	4,000	26.67%
605	10-271-116-0000	DS - Holiday	16,900	17,619	18,344	2,855	16,900	(1,444)	-7.87%
606	10-271-119-0000	DS - Payroll Accrual	0	965	0	0	0	0	--
607	10-271-120-0000	DS - Overtime	25,000	25,941	25,000	5,718	25,000	0	0.00%
608									
609		Sub Total:	421,029	431,548	421,204	98,820	439,296	18,092	4.30%
610									
611	10-271-210-0000	DS - FICA	32,208	32,202	32,111	7,405	32,154	43	0.13%
612	10-271-220-0000	DS - Health Ins.	50,707	27,083	41,749	4,799	36,804	(4,945)	-11.84%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
613	10-271-230-0000	DS - Dental Ins.	7,148	5,323	7,505	1,326	6,355	(1,150)	-15.32%
614	10-271-240-0000	DS - Life Ins.	2,272	2,157	2,272	468	2,560	288	12.68%
615	10-271-250-0000	DS - Work. Comp.	2,401	1,112	1,723	494	1,723	0	0.00%
616	10-271-260-0000	DS - Retirement	28,949	27,908	28,860	6,568	28,910	50	0.17%
617	10-271-270-0000	DS - AD & D	78	71	78	15	88	10	12.82%
618	10-271-290-0000	DS - Ben. Accrual	0	92	0	0	0	0	--
619									
620		Sub Total:	123,763	95,948	114,298	21,075	108,594	(5,704)	-4.99%
621									
622	10-271-311-0000	DS - Trav. & Mtgs.	1,000	0	2,000	159	2,000	0	0.00%
623	10-271-313-0000	DS - Membership Dues	225	92	225	0	456	231	102.67%
624	10-271-315-0000	DS - Recruit./Train.	2,000	1,745	2,000	0	2,500	500	25.00%
625	10-271-318-0000	DS - Contracted Services	12,500	12,875	12,500	5,025	8,450	(4,050)	-32.40%
626	10-271-320-0000	DS - Equip. Oper. - Office	1,000	878	1,000	0	1,000	0	0.00%
627	10-271-320-0100	DS - Equip. Oper. - Comm.	1,000	(153)	1,000	0	1,500	500	50.00%
628	10-271-320-0200	DS - Equip. Main. - Comp.	11,033	5,892	11,033	0	7,800	(3,233)	-29.30%
629	10-271-323-0000	DS - Material & Supplies	2,000	1,108	2,000	240	2,400	400	20.00%
630	10-271-324-0000	DS - Telephone	4,000	10,111	4,000	2,294	5,540	1,540	38.50%
631	10-271-326-0000	DS - Uniforms	2,200	933	2,200	0	1,000	(1,200)	-54.55%
632	10-271-329-0000	DS - Electricity	1,500	1,308	1,500	430	1,500	0	0.00%
633	10-271-331-0000	DS - Dept. Equip.	5,000	4,107	4,300	0	6,450	2,150	50.00%
634	10-271-331-0100	DS - Dept. Equip.-Reserves	0	0	0	0	0	0	--
635	10-271-418-0000	DS - Prop. & Liab. Ins.	2,583	2,761	2,938	1,469	3,383	445	15.15%
636									
637		Sub Total:	46,041	41,657	46,696	9,617	43,979	(2,717)	-5.82%
638									
639		Total - DS (271):	590,833	569,153	582,198	129,512	591,869	9,671	1.66%
640									
641		Total - Public Safety:	5,454,715	5,200,890	5,477,001	1,267,862	5,585,774	108,773	1.99%
642									
643	C - DEPARTMENT OF PUBLIC WORKS & HIGHWAYS								
644									
645	311 - ROAD MAINTENANCE - SUMMER								
646									
647	10-311-101-0000	RM - Salaries	236,730	231,409	243,772	107,064	252,054	8,282	3.40%
648	10-311-119-0000	RM - Payroll Accrual	0	594	0	0	0	0	--
649	10-311-120-0000	RM - Overtime	5,000	3,755	5,000	19,665	5,000	0	0.00%
650									
651		Sub Total:	241,730	235,758	248,772	126,729	257,054	8,282	3.33%
652									
653	10-311-210-0000	RM - FICA	18,494	17,238	19,033	9,442	19,665	632	3.32%
654	10-311-220-0000	RM - Health Ins.	44,553	33,993	34,431	11,844	35,495	1,064	3.09%
655	10-311-230-0000	RM - Dental Ins.	4,346	3,567	4,527	1,709	4,952	425	9.39%
656	10-311-240-0000	RM - Life Ins.	1,680	1,674	1,680	761	1,680	0	0.00%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
657	10-311-250-0000	RM - Work. Comp.	19,627	8,032	15,973	7,522	16,505	532	3.33%
658	10-311-260-0000	RM - Retirement	18,692	14,479	19,246	6,370	19,892	646	3.36%
659	10-311-270-0000	RM - AD & D	63	55	63	25	63	0	0.00%
660	10-311-290-0000	RM - Ben. Accrual	0	(93)	0	0	0	0	--
661									
662		Sub Total:	107,455	78,945	94,953	37,673	98,252	3,299	3.47%
663									
664	10-311-318-0000	RM - Contract Ser.	853,000	823,247	843,800	559,560	1,108,800	265,000	31.41%
665	10-311-320-0200	RM - Equip. Main. - Journ.	67,000	76,400	67,000	0	67,000	0	0.00%
666	10-311-323-0000	RM - Material & Supplies	109,000	80,396	109,000	39,833	110,000	1,000	0.92%
667									
668		Sub Total:	1,029,000	980,043	1,019,800	599,393	1,285,800	266,000	26.08%
669									
670		Total - RM (311):	1,378,185	1,294,746	1,363,525	763,795	1,641,106	277,581	20.36%
671									
672		312 - ROAD MAINTENANCE - WINTER							
673									
674	10-312-101-0000	SI - Salaries	236,730	242,793	243,772	8,575	252,054	8,282	3.40%
675	10-312-119-0000	SI - Payroll Accrual	0	82	0	0	0	0	--
676	10-312-120-0000	SI - Overtime	52,915	48,804	52,915	0	52,915	0	0.00%
677									
678		Sub Total:	289,645	291,679	296,687	8,575	304,969	8,282	2.79%
679									
680	10-312-210-0000	SI - FICA	22,159	21,842	22,698	653	23,330	632	2.78%
681	10-312-220-0000	SI - Health Ins.	44,553	32,261	34,431	944	35,498	1,067	3.10%
682	10-312-230-0000	SI - Dental Ins.	4,346	3,829	4,527	161	4,952	425	9.39%
683	10-312-240-0000	SI - Life Ins.	1,680	1,789	1,680	38	1,680	0	0.00%
684	10-312-250-0000	SI - Work. Comp.	22,085	9,287	17,917	551	18,449	532	2.97%
685	10-312-260-0000	SI - Retirement	19,501	18,395	20,364	686	21,010	646	3.17%
686	10-312-270-0000	SI - AD & D	63	59	63	1	63	0	0.00%
687	10-312-290-0000	SI - Ben. Accrual	0	7	0	0	0	0	--
688									
689		Sub Total:	114,387	87,469	101,680	3,034	104,982	3,302	3.25%
690									
691	10-312-318-0000	SI - Contract Ser.	28,000	21,706	28,000	0	28,000	0	0.00%
692	10-312-320-0200	SI - Equip. Main. - Journ.	120,000	102,145	120,000	0	120,000	0	0.00%
693	10-312-323-0000	SI - Material & Supplies	265,000	284,649	265,000	0	282,950	17,950	6.77%
694									
695		Sub Total:	413,000	408,500	413,000	0	430,950	17,950	4.35%
696									
697		Total - SI (312):	817,032	787,648	811,367	11,609	840,901	29,534	3.64%
698									
699		313 - BRIDGE MAINTENANCE							
700									
701	10-313-318-0000	BM - Contract Ser.	40,000	21,679	0	15,368	20,000	20,000	--

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$	%
			10 to 11		11 to 12		2012/13	CHG.	CHG.
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S	(I)	(J)
			(D)	(E)	(F)	(G)	(H)	I vs. F	I vs. F
			6/30/11	YTD					
			Pre-Audit	09/30/11					
702	10-313-323-0000	BM - Material & Supplies	500	681	0	0	500	500	--
703									
704		Sub Total:	40,500	22,360	0	15,368	20,500	20,500	--
705									
706		Total - BM (313):	40,500	22,360	0	15,368	20,500	20,500	--
707									
708		314 - STREET & TRAFFIC LIGHTING							
709									
710	10-314-318-0000	ST - Contracted Services	0	1,011	1,000	0	1,000	0	0.00%
711	10-314-323-0000	ST - Material & Supplies	1,000	1,535	10,000	0	10,000	0	0.00%
712	10-314-325-0000	ST - Conversion Capital	26,500	0	13,750	0	9,750	(4,000)	-29.09%
713	10-314-329-0000	ST - Electricity	88,500	100,755	45,000	17,406	48,000	3,000	6.67%
714	10-314-331-0000	ST - Department Equipment	0	3,508	0	0	0	0	--
715									
716		Sub Total:	116,000	106,809	69,750	17,406	68,750	(1,000)	-1.43%
717									
718		Total - ST (314):	116,000	106,809	69,750	17,406	68,750	(1,000)	-1.43%
719									
720		315 - TRAFFIC CONTROL							
721									
722	10-315-318-0000	TC - Contract Ser.	14,000	110	14,000	14,780	15,000	1,000	7.14%
723	10-315-323-0000	TC - Material & Supplies	5,000	7,838	9,500	1,020	10,000	500	5.26%
724									
725		Sub Total:	19,000	7,948	23,500	15,800	25,000	1,500	6.38%
726									
727		Total - TC (315):	19,000	7,948	23,500	15,800	25,000	1,500	6.38%
728									
729		316 - SIDEWALK MAINTENANCE							
730									
731	10-316-318-0000	SM - Contract Ser.	125,000	47,221	148,000	1,069	233,000	85,000	57.43%
732	10-316-321-0000	SM - Rep. & Maint.	15,000	0	5,000	0	10,000	5,000	100.00%
733	10-316-323-0000	SM - Material & Supplies	1,400	0	1,400	0	1,000	(400)	-28.57%
734	10-316-331-0000	SM - Dept. Equip.	0	0	20,000	0	0	(20,000)	-100.00%
735									
736		Sub Total:	141,400	47,221	174,400	1,069	244,000	69,600	39.91%
737									
738		Total - SM (316):	141,400	47,221	174,400	1,069	244,000	69,600	39.91%
739									
740		321 - MACHINERY & EQUIPMENT (O&M)							
741									
742	10-321-101-0000	ME - Salaries	73,743	65,531	74,911	14,579	78,562	3,651	4.87%
743	10-321-119-0000	ME - Payroll Accrual	0	382	0	0	0	0	--
744	10-321-120-0000	ME - Overtime	2,222	1,307	2,222	1,192	2,222	0	0.00%
745									

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR 10 to 11		FISCAL YEAR 11 to 12		PROP. 2012/13	\$	%
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S	CHG.	CHG.
			(D)	(E)	(F)	(G)	(H)	(I)	(J)
				6/30/11 Pre-Audit		YTD 09/30/11		I vs. F	I vs. F
746		Sub Total:	75,965	67,220	77,133	15,771	80,784	3,651	4.73%
747									
748	10-321-210-0000	ME - FICA	5,641	4,987	5,901	1,200	6,180	279	4.73%
749	10-321-220-0000	ME - Health Ins.	17,004	12,371	13,477	2,225	14,071	594	4.41%
750	10-321-230-0000	ME - Dental Ins.	1,802	1,534	1,801	368	2,000	199	11.05%
751	10-321-240-0000	ME - Life Ins.	480	448	480	97	480	0	0.00%
752	10-321-250-0000	ME - Work. Comp.	5,838	2,271	4,834	983	5,068	234	4.84%
753	10-321-260-0000	ME - Retirement	5,478	4,639	5,738	1,061	6,017	279	4.86%
754	10-321-270-0000	ME - AD & D	18	15	18	3	18	0	0.00%
755	10-321-290-0000	ME - Ben. Accrual	0	118	0	0	0	0	--
756									
757		Sub Total:	36,261	26,383	32,249	5,937	33,834	1,585	4.91%
758									
759	10-321-317-0000	ME - Permits & Lic.	200	100	100	100	100	0	0.00%
760	10-321-318-0000	ME - Contract Ser.	10,000	13,348	10,000	2,874	10,000	0	0.00%
761	10-321-319-0000	ME - Equip. Oper. - Gas	103,498	101,096	100,171	62,297	135,010	34,839	34.78%
762	10-321-321-0000	ME - Rep. & Main. - Veh.	56,000	63,442	56,000	8,771	60,000	4,000	7.14%
763	10-321-321-0100	ME - Rep. & Main. - Bldg.	23,500	30,633	3,000	9,076	30,000	27,000	900.00%
764	10-321-323-0000	ME - Material & Supplies	1,500	1,906	1,500	219	1,500	0	0.00%
765	10-321-324-0000	ME - Telephone	2,500	1,976	1,800	329	2,000	200	11.11%
766	10-321-327-0000	ME - Bldg. Heat	19,175	18,148	19,175	0	21,600	2,425	12.65%
767	10-321-328-0000	ME - Water	1,200	1,048	1,000	0	1,100	100	10.00%
768	10-321-329-0000	ME - Electricity	8,500	7,670	8,700	2,339	8,700	0	0.00%
769	10-321-331-0000	ME - Dept. Equip.	242,500	237,695	273,700	23,433	183,500	(90,200)	-32.96%
770									
771		Sub Total:	468,573	477,062	475,146	109,438	453,510	(21,636)	-4.55%
772									
773		Total - ME (321):	580,799	570,665	584,528	131,146	568,128	(16,400)	-2.81%
774									
775		322 - EQUIPMENT EARNINGS							
776									
777	10-322-320-0200	EE - Equip. Oper. Journ.	(187,000)	(182,733)	(187,000)	0	(183,000)	4,000	-2.14%
778									
779		Total - EE (322):	(187,000)	(182,733)	(187,000)	0	(183,000)	4,000	-2.14%
780									
781		325 - HIGHWAYS							
782									
783	10-325-101-0000	PWH - Salaries	27,816	27,918	27,816	6,419	28,442	626	2.25%
784	10-325-119-0000	PWH - Payroll Accrual	0	61	0	0	0	0	--
785									
786		Sub Total:	27,816	27,979	27,816	6,419	28,442	626	2.25%
787									
788	10-325-210-0000	PWH - FICA	2,128	2,059	2,128	484	2,176	48	2.26%
789	10-325-220-0000	PWH - Health Ins.	2,314	1,400	2,137	258	2,124	(13)	-0.61%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
790	10-325-230-0000	PWH - Dental Ins.	412	362	433	91	453	20	4.62%
791	10-325-240-0000	PWH - Life Ins.	122	125	122	28	122	0	0.00%
792	10-325-250-0000	PWH - Work. Comp.	833	617	816	265	834	18	2.21%
793	10-325-260-0000	PWH - Retirement	2,226	2,225	2,226	513	2,276	50	2.25%
794	10-325-270-0000	PWH - AD & D	8	4	8	1	8	0	0.00%
795	10-325-290-0000	PWH - Ben. Accrual	0	10	0	0	0	0	--
796									
797		Sub Total:	8,043	6,802	7,870	1,640	7,993	123	1.56%
798									
799	10-325-311-0000	PWH - Travel & Meetings	700	30	500	3	500	0	0.00%
800	10-325-312-0000	PWH - Advertising	500	399	500	90	500	0	0.00%
801	10-325-313-0000	PWH - Membership & Dues	200	0	150	70	150	0	0.00%
802	10-325-314-0000	PWH - Books & Periodicals	200	0	150	0	100	(50)	-33.33%
803	10-325-315-0000	PWH - Recruit. & Training	750	859	700	235	900	200	28.57%
804	10-325-317-0000	PWH - Permits & Licenses	2,000	2,008	2,000	98	2,000	0	0.00%
805	10-325-318-0000	PWH - Contract Services	28,000	8,177	10,900	5,195	10,900	0	0.00%
806									
807	10-325-318-0200	PWH - Legal Services	500	76	800	0	800	0	0.00%
808	10-325-320-0000	PWH - Equip. Oper. - Office	200	0	200	42	200	0	0.00%
809	10-325-322-0000	PWH - Postage	350	315	300	0	350	50	16.67%
810	10-325-323-0000	PWH - Materials & Supplies	2,500	3,043	2,500	565	3,000	500	20.00%
811	10-325-324-0000	PWH - Telephone	1,500	1,841	1,200	381	1,600	400	33.33%
812	10-325-326-0000	PWH - Uniforms	9,100	10,135	9,750	2,048	10,550	800	8.21%
813	10-325-330-0000	PWH - Office Equipment	2,000	54	1,000	0	1,000	0	0.00%
814	10-325-331-0000	PWH - Dept. Equipment	700	0	700	0	800	100	14.29%
815	10-325-418-0000	PWH - Prop. & Liab. Ins.	21,937	23,627	24,025	12,012	30,417	6,392	26.61%
816	10-325-418-0100	PWH - Retiree Insurance	7,322	7,865	7,224	2,510	9,232	2,008	27.79%
817									
818		Sub Total:	78,459	58,429	62,599	23,249	72,999	10,400	16.61%
819									
820		Total - PWH (325):	114,318	93,210	98,285	31,308	109,434	11,149	11.34%
821									
822		341 - CEMETERIES							
823									
824	10-341-316-0100	CM - App. - Chris St. Cem.	600	600	600	600	600	0	0.00%
825	10-341-316-0200	CM - App. - Hart. Cem.	8,500	8,500	7,500	3,750	7,500	0	0.00%
826	10-341-316-0300	CM - App. - Mt. Olivet Cem.	3,800	3,800	3,800	1,900	3,800	0	0.00%
827	10-341-316-0400	CM - App. - Quechee Cem.	2,450	2,450	2,450	1,225	2,450	0	0.00%
828	10-341-316-0500	CM - App. - W. Hart. Cem.	900	900	900	900	900	0	0.00%
829	10-341-318-0000	CM - Contract Ser.	3,900	881	2,900	353	2,900	0	0.00%
830									
831		Total - CM (341):	20,150	17,131	18,150	8,728	18,150	0	0.00%
832									

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
833		351 - TREES							
834									
835	10-351-318-0000	TR - Contract Ser.	1,000	0	1,000	0	1,500	500	50.00%
836									
837		Total - TR (351):	1,000	0	1,000	0	1,500	500	50.00%
838									
839		Total - Pub. Wks & Hwys:	3,041,384	2,765,005	2,957,505	996,229	3,354,469	396,964	13.42%
840									
841		D - HEALTH AND SOCIAL SERVICES							
842									
843		411 - HEALTH INSPECTION							
844									
845	10-411-101-0000	HI - Salaries	1,500	1,500	2,000	375	2,000	0	0.00%
846	10-411-119-0000	HI - Payroll Accrual	0	0	0	0	0	0	--
847									
848		Sub Total:	1,500	1,500	2,000	375	2,000	0	0.00%
849									
850	10-411-210-0000	HI - FICA	115	115	115	29	153	38	33.04%
851	10-411-250-0000	HI - Work. Comp.	9	23	7	2	8	1	14.29%
852	10-411-290-0000	HI - Ben. Accrual	0	0	0	0	0	0	--
853									
854		Sub Total:	124	138	122	31	161	39	31.97%
855									
856	10-411-311-0000	HI - Trav. & Mtgs.	25	110	150	0	150	0	0.00%
857	10-411-318-0000	HI - Contracted Services	25	0	100	0	100	0	0.00%
858	10-411-323-0000	HI - Material & Supplies	10	0	100	0	100	0	0.00%
859									
860		Sub Total:	60	110	350	0	350	0	0.00%
861									
862		Total - HI (411):	1,684	1,748	2,472	406	2,511	39	1.58%
863									
864		412 - COMMUNITY HEALTH							
865									
866	10-412-316-0100	CH - App. - VNA/Hospice	41,468	41,468	41,882	20,941	41,882	0	0.00%
867	10-412-316-0200	CH - App. - VABVI	975	975	975	975	975	0	0.00%
868									
869		Total - CH (412):	42,443	42,443	42,857	21,916	42,857	0	0.00%
870									
871		413 - MENTAL HEALTH SERVICES							
872									
873	10-413-316-0100	MH - App. - Headrest	7,000	7,000	7,000	3,500	7,000	0	0.00%
874	10-413-316-0200	MH - App. - Health Care/Rehab. Ser.	10,367	10,367	10,367	5,184	9,995	(372)	-3.59%
875									
876		Total - MH (413):	17,367	17,367	17,367	8,684	16,995	(372)	-2.14%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
877									
878		421 - SOCIAL & SENIOR SERVICES (Bugbee Senior Center)							
879									
880	10-421-101-0000	SS - Salaries	0	186	0	0	0	0	--
881	10-421-119-0000	SS - Payroll Accrual	0	(56)	0	0	0	0	--
882									
883		Sub Total:	0	130	0	0	0	0	--
884									
885	10-421-210-0000	SS - FICA	0	14	0	0	0	0	--
886	10-421-250-0000	SS - Work. Comp.	0	7	0	0	0	0	--
887	10-421-290-0000	SS - Ben. Accrual	0	(8)	0	0	0	0	--
888									
889		Sub Total:	0	13	0	0	0	0	--
890									
891	10-421-318-0000	SS - Contract Ser.	8,452	8,441	7,810	1,194	8,130	320	4.10%
892	10-421-318-0100	SS - Council on Aging	63,147	63,147	63,147	37,047	63,147	0	0.00%
893									
894	10-421-318-0200	SS - Sen. Center Admin.	21,894	19,840	23,044	0	22,574	(470)	-2.04%
895	10-421-321-0100	SS - Rep. & Maint. - Bldgs.	1,800	2,399	1,600	3,526	3,000	1,400	87.50%
896	10-421-323-0000	SS - Material & Supplies	1,500	1,433	1,500	360	1,600	100	6.67%
897	10-421-327-0000	SS - Building Heat	5,555	6,018	6,710	649	9,000	2,290	34.13%
898	10-421-328-0000	SS - Water/Sewer	1,000	1,194	1,100	0	1,200	100	9.09%
899	10-421-329-0000	SS - Electricity & Gas	6,895	6,922	6,782	2,565	7,600	818	12.06%
900	10-421-418-0000	SS - Prop. & Liab. Ins.	1,732	1,911	2,090	1,045	2,435	345	16.51%
901									
902		Sub Total:	111,975	111,305	113,783	46,386	118,686	4,903	4.31%
903									
904		Total - SS (421):	111,975	111,448	113,783	46,386	118,686	4,903	4.31%
905									
906		423 - LOW INCOME SERVICES							
907									
908	10-423-316-0300	LI - App. - SEVCA	7,500	7,500	7,500	3,750	7,500	0	0.00%
909									
910		Total - LI (423):	7,500	7,500	7,500	3,750	7,500	0	0.00%
911									
912		424 - YOUTH & ADULT SERVICES							
913									
914	10-424-316-0100	YA - App. - Family Place	6,000	6,000	6,000	3,000	6,000	0	0.00%
915	10-424-316-0300	YA - App. - Win. Cnty. Part.	2,500	2,500	2,500	2,095	2,500	0	0.00%
916	10-424-316-0400	YA - App. - VT Ind. Liv.	845	845	845	0	845	0	0.00%
917	10-424-316-0500	YA - App. - WISE	2,000	2,000	2,000	1,000	2,000	0	0.00%
918	10-424-316-0600	YA - App. - Vt. Adult Learning	999	999	999	999	999	0	0.00%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
919	10-424-316-0700	YA - App. - RSVP	869	869	869	869	869	0	0.00%
920	10-424-316-0800	YA - App. - Boys & Girls Club	12,000	12,000	12,000	6,000	12,000	0	0.00%
921									
922		Total - YA (424):	25,213	25,213	25,213	13,963	25,213	0	0.00%
923									
924		425 - GENERAL APPROPRIATIONS (MISC.)							
925									
926	10-425-316-0100	PT - App. - Adv. Trans.	40,590	40,590	40,590	20,295	44,650	4,060	10.00%
927	10-425-316-0200	PT - App. - Historical Soc.	3,000	3,000	3,000	1,500	3,000	0	0.00%
928									
929		Total - PT (425):	43,590	43,590	43,590	21,795	47,650	4,060	9.31%
930									
931		Total - Health & Soc. Ser.:	249,772	249,309	252,782	116,900	261,412	8,630	3.41%
932									
933		E - RECREATION AND PARKS							
934									
935		511 - PROGRAM ADMINISTRATION							
936									
937	10-511-101-0000	PA - Salaries	115,752	115,416	114,879	27,584	114,442	(437)	-0.38%
938	10-511-119-0000	PA - Payroll Accrual	0	450	0	0	0	0	--
939									
940		Sub Total:	115,752	115,866	114,879	27,584	114,442	(437)	-0.38%
941									
942	10-511-210-0000	PA - FICA	8,855	8,570	8,788	2,055	8,918	130	1.48%
943	10-511-220-0000	PA - Health Ins.	14,119	20,674	14,092	2,517	11,676	(2,416)	-17.14%
944	10-511-230-0000	PA - Dental Ins.	1,217	1,549	1,826	614	2,031	205	11.23%
945	10-511-240-0000	PA - Life Ins.	640	666	640	147	640	0	0.00%
946	10-511-250-0000	PA - Work. Comp.	660	244	471	112	478	7	1.49%
947	10-511-260-0000	PA - Retirement Ins.	9,261	8,607	9,191	2,061	9,327	136	1.48%
948	10-511-270-0000	PA - AD & D	22	22	22	5	22	0	0.00%
949	10-511-290-0000	PA - Ben. Accrual	0	94	0	0	0	0	--
950									
951		Sub Total:	34,774	40,426	35,030	7,511	33,092	(1,938)	-5.53%
952									
953	10-511-311-0000	PA - Trav. & Mtgs.	3,000	2,341	3,000	0	3,000	0	0.00%
954	10-511-312-0000	PA - Advertising	3,600	6,066	4,600	0	4,600	0	0.00%
955	10-511-313-0000	PA - Member./Dues	480	410	480	388	480	0	0.00%
956	10-511-314-0000	PA - Books & Period.	0	83	0	0	0	0	--
957	10-511-315-0000	PA - Recruit./Train.	4,000	3,006	3,000	260	3,000	0	0.00%
958	10-511-318-0000	PA - Contract Ser.	2,830	4,132	1,450	2,777	8,125	6,675	460.34%
959									
960	10-511-320-0000	PA - Equip. Oper./Office	800	215	800	134	800	0	0.00%
961	10-511-322-0000	PA - Postage	2,100	1,992	2,100	348	2,100	0	0.00%
962	10-511-323-0000	PA - Material & Supplies	1,200	1,271	2,200	687	2,200	0	0.00%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
963	10-511-324-0000	PA - Telephone	1,500	4,148	1,500	917	1,500	0	0.00%
964	10-511-330-0000	PA - Office Equip.	1,200	1,120	0	0	1,400	1,400	--
965	10-511-418-0000	PA - Prop. & Liab. Ins.	2,840	2,535	2,231	1,115	1,964	(267)	-11.97%
966									
967		Sub Total:	23,550	27,319	21,361	6,626	29,169	7,808	36.55%
968									
969		Total - PA (511):	174,076	183,611	171,270	41,721	176,703	5,433	3.17%
970									
971		512 - SWIM PROGRAM							
972									
973	10-512-101-0000	SP - Salaries	25,979	27,036	28,263	23,467	28,263	0	0.00%
974									
975	10-512-119-0000	SP - Payroll Accrual	0	526	0	0	0	0	--
976									
977		Sub Total:	25,979	27,562	28,263	23,467	28,263	0	0.00%
978									
979	10-512-210-0000	SP - FICA	1,988	2,068	2,162	1,795	2,162	0	0.00%
980	10-512-250-0000	SP - Work. Comp.	1,349	122	1,427	1,185	1,427	0	0.00%
981	10-512-290-0000	SP - Ben. Accrual	0	161	0	0	0	0	--
982									
983		Sub Total:	3,337	2,351	3,589	2,980	3,589	0	0.00%
984									
985	10-512-318-0000	SP - Contract Ser.	400	0	400	0	10,500	10,100	2525.00%
986	10-512-320-0000	SP - Equip. Oper./Main.	2,650	36	3,500	0	4,200	700	20.00%
987	10-512-323-0000	SP - Material & Supplies	8,400	5,374	6,900	2,298	6,250	(650)	-9.42%
988	10-512-326-0000	SP - Uniforms	250	151	250	0	250	0	0.00%
989	10-512-328-0000	SP - Water	3,800	2,472	3,800	0	2,600	(1,200)	-31.58%
990	10-512-418-0000	SP - Prop. & Lia. Ins.	2,193	2,404	2,614	1,307	3,796	1,182	45.22%
991									
992		Sub Total:	17,693	10,437	17,464	3,605	27,596	10,132	58.02%
993									
994		Total - SP (512):	47,009	40,350	49,316	30,052	59,448	10,132	20.55%
995									
996		514 - YOUTH PROGRAMS							
997									
998	10-514-101-0000	YP - Salaries	112,682	107,833	117,906	51,157	111,870	(6,036)	-5.12%
999									
1000	10-514-119-0000	YP - Payroll Accrual	0	1,655	0	0	0	0	--
1001	10-514-120-0000	YP - Overtime	0	174	0	0	0	0	--
1002									
1003		Sub Total:	112,682	109,662	117,906	51,157	111,870	(6,036)	-5.12%
1004									
1005	10-514-210-0000	YP - FICA	8,620	8,158	9,019	3,921	8,557	(462)	-5.12%
1006	10-514-220-0000	YP - Health Ins.	12,569	10,143	9,822	1,934	10,699	877	8.93%
1007	10-514-230-0000	YP - Dental Ins.	1,404	1,224	1,404	291	1,400	(4)	-0.28%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
1008	10-514-240-0000	YP - Life Ins.	320	353	320	123	640	320	100.00%
1009	10-514-250-0000	YP - Work. Comp.	5,849	2,808	5,955	2,577	5,650	(305)	-5.12%
1010	10-514-260-0000	YP - Retirement	3,945	4,071	5,528	1,170	5,482	(46)	-0.83%
1011	10-514-270-0000	YP - AD & D	11	12	11	4	22	11	100.00%
1012	10-514-290-0000	YP - Ben. Accrual	0	245	0	0	0	0	--
1013									
1014		Sub Total:	32,718	27,014	32,059	10,020	32,450	391	1.22%
1015									
1016	10-514-313-0000	YP - Member./Dues	1,525	1,375	1,370	160	1,480	110	8.03%
1017									
1018	10-514-315-0000	YP - Recruit./Train.	1,500	1,280	1,500	60	1,400	(100)	-6.67%
1019	10-514-316-0000	YP - Contributions	250	250	250	0	250	0	0.00%
1020	10-514-318-0000	YP - Contract Ser.	20,540	38,056	20,540	10,015	27,540	7,000	34.08%
1021									
1022	10-514-323-0000	YP - Material & Supplies	4,000	2,625	4,000	404	5,500	1,500	37.50%
1023	10-514-325-0000	YP - Refunds	0	1,739	0	275	0	0	--
1024	10-514-326-0000	YP - Uniforms	720	820	720	48	720	0	0.00%
1025	10-514-329-0000	YP - Electricity	3,200	3,255	3,200	1,225	1,500	(1,700)	-53.13%
1026	10-514-330-0000	YP - Athletic Supplies	17,362	14,574	18,687	2,769	18,687	0	0.00%
1027	10-514-418-0000	YP - Prop. & Lia. Ins.	908	921	934	467	1,104	170	18.20%
1028									
1029		Sub Total:	50,005	64,895	51,201	15,423	58,181	6,980	13.63%
1030									
1031		Total - YP (514):	195,405	201,571	201,166	76,600	202,501	1,335	0.66%
1032									
1033		515- ADULT PROGRAMS							
1034									
1035	10-515-318-0000	AP - Contract Ser.	6,880	14,199	4,880	980	5,580	700	14.34%
1036	10-515-323-0000	AP - Material & Supplies	500	0	350	0	350	0	0.00%
1037	10-515-325-0000	AP - Refunds	0	460	0	10	0	0	--
1038	10-515-330-0000	AP - Athletic Supplies	444	491	400	0	400	0	0.00%
1039									
1040		Total - AP (515):	7,824	15,150	5,630	990	6,330	700	12.43%
1041									
1042		516 - COMMUNITY ACTIVITIES							
1043									
1044	10-516-312-0000	CA - Advertising	1,500	997	1,500	401	1,500	0	0.00%
1045	10-516-318-0000	CA - Contract Ser.	24,500	21,450	21,400	22,681	21,400	0	0.00%
1046									
1047	10-516-323-0000	CA - Material & Supplies	1,500	2,199	1,600	602	1,600	0	0.00%
1048									
1049		Total - CA (516):	27,500	24,646	24,500	23,684	24,500	0	0.00%
1050									

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
1051		521 - PARKS MAINTENANCE							
1052									
1053	10-521-101-0000	PM - Salaries	92,440	98,667	94,522	36,687	96,497	1,975	2.09%
1054	10-521-119-0000	PM - Rayroll Accrual	0	0	0	0	0	0	--
1055	10-521-120-0000	PM - Overtime	0	1,701	0	4,786	0	0	--
1056									
1057		Sub Total:	92,440	100,368	94,522	41,473	96,497	1,975	2.09%
1058									
1059	10-521-210-0000	PM - FICA	7,071	7,499	7,230	3,169	7,382	152	2.10%
1060	10-521-220-0000	PM - Health Ins.	18,746	15,170	11,957	4,532	12,269	312	2.61%
1061	10-521-230-0000	PM - Dental Ins.	1,400	1,681	1,493	680	1,422	(71)	-4.76%
1062	10-521-240-0000	PM - Life Ins.	601	630	601	233	601	0	0.00%
1063	10-521-250-0000	PM - Work. Comp.	4,798	2,652	4,774	2,011	4,873	99	2.07%
1064	10-521-260-0000	PM - Retirement	6,818	6,441	6,984	2,510	7,141	157	2.25%
1065	10-521-270-0000	PM - AD & D	21	21	21	8	21	0	0.00%
1066	10-521-290-0000	PM - Ben. Accrual	0	124	0	0	0	0	--
1067									
1068		Sub Total:	39,455	34,218	33,060	13,143	33,709	649	1.96%
1069									
1070	10-521-318-0000	PM - Contract Ser.	16,800	27,309	16,250	8,062	21,100	4,850	29.85%
1071	10-521-319-0000	PM - Equip. Op. - Gas	7,493	7,649	5,500	0	5,500	0	0.00%
1072	10-521-320-0000	PM - Equip. Op. - Maint.	4,700	1,741	6,500	757	7,500	1,000	15.38%
1073	10-521-320-0200	PM - Equip. Op. - Journ.	0	638	80	0	0	(80)	-100.00%
1074	10-521-321-0000	PM - Rep. & Maint - Veh	250	1,497	0	242	0	0	--
1075	10-521-323-0000	PM - Material & Supplies	15,505	17,820	14,100	2,951	17,500	3,400	24.11%
1076									
1077	10-521-326-0000	PM - Uniforms	1,975	1,231	1,975	105	1,875	(100)	-5.06%
1078	10-521-328-0000	PM - Water	3,223	719	400	147	400	0	0.00%
1079	10-521-329-0000	PM - Electricity	2,000	1,740	1,800	381	1,800	0	0.00%
1080	10-521-331-0000	PM - Dept. Equip.	21,500	21,223	2,650	0	30,563	27,913	1053.32%
1081	10-521-418-0000	PM - Prop. & Lia. Ins.	4,581	5,032	5,088	2,544	4,356	(732)	-14.39%
1082									
1083		Sub Total:	78,027	86,599	54,343	15,189	90,594	36,251	66.71%
1084									
1085		Total - PM (521):	209,922	221,185	181,925	69,805	220,800	38,875	21.37%
1086									
1087		Total - Parks & Rec.:	661,736	686,513	633,807	242,852	690,282	56,475	8.91%
1088									
1089		F - PLANNING & DEVELOPMENT							
1090									
1091		611 - CONSERVATION							
1092									
1093	10-611-311-0100	CC - Trav. & Mtgs./Bd.	175	175	175	0	175	0	0.00%
1094	10-611-313-0000	CC - Member./Dues	300	250	300	0	300	0	0.00%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
1095	10-611-316-0100	CC - App. - Con. Comm.	12,100	8,306	3,000	0	3,000	0	0.00%
1096	10-611-318-0000	CC - Contracted Services	2,500	1,214	2,500	0	2,500	0	0.00%
1097	10-611-323-0000	CC - Materials & Supplies	500	519	500	0	500	0	0.00%
1098									
1099		Sub Total:	15,575	10,464	6,475	0	6,475	0	0.00%
1100									
1101		Total - CC (611):	15,575	10,464	6,475	0	6,475	0	0.00%
1102									
1103		621 - LAND USE & ZONING							
1104									
1105	10-621-101-0000	LZ - Salaries	66,498	66,481	66,498	16,094	67,995	1,497	2.25%
1106	10-621-101-0100	LZ - Sal. - Zoning Bd.	1,750	900	1,750	0	1,750	0	0.00%
1107	10-621-119-0000	LZ - Payroll Accrual	0	908	0	0	0	0	--
1108									
1109		Sub Total:	68,248	68,289	68,248	16,094	69,745	1,497	2.19%
1110									
1111	10-621-210-0000	LZ - FICA	5,221	5,083	5,221	1,226	5,336	115	2.20%
1112	10-621-220-0000	LZ - Health Ins.	12,569	10,002	9,822	1,889	10,448	626	6.37%
1113	10-621-230-0000	LZ - Dental Ins.	1,404	1,243	1,404	322	1,577	173	12.32%
1114	10-621-240-0000	LZ - Life Ins.	320	333	320	77	320	0	0.00%
1115	10-621-250-0000	LZ - Work. Comp.	389	143	280	66	286	6	2.14%
1116	10-621-260-0000	LZ - Retirement	5,320	5,319	5,320	1,287	5,440	120	2.26%
1117	10-621-270-0000	LZ - AD & D	11	11	11	3	11	0	0.00%
1118	10-621-290-0000	LZ - Ben. Accrual	0	41	0	0	0	0	--
1119									
1120		Sub Total:	25,234	22,175	22,378	4,870	23,418	1,040	4.65%
1121									
1122	10-621-311-0000	LZ - Trav. & Mtgs.	150	0	150	92	150	0	0.00%
1123	10-621-311-0100	LZ - Trav. & Mtgs./Board	125	44	125	0	125	0	0.00%
1124	10-621-312-0000	LZ - Advertising	1,254	877	1,254	162	1,254	0	0.00%
1125	10-621-315-0000	LZ - Recruit. & Train.	100	45	100	0	100	0	0.00%
1126	10-621-318-0000	LZ - Contract Ser.	11,520	35,155	13,545	25,025	14,220	675	4.98%
1127	10-621-325-0000	LZ - Refunds	100	0	100	0	100	0	0.00%
1128									
1129		Sub Total:	13,249	36,121	15,274	25,279	15,949	675	4.42%
1130									
1131		Total - LZ (621):	106,731	126,585	105,900	46,243	109,112	3,212	3.03%
1132									
1133		622 - PLANNING & DEVELOPMENT							
1134									
1135	10-622-101-0000	PDV - Salaries	182,000	187,661	182,000	46,070	186,077	4,077	2.24%
1136	10-622-101-0100	PDV - Salary - Plan. Comm.	2,975	1,775	2,975	0	2,975	0	0.00%
1137	10-622-119-0000	PDV - Payroll Accrual	0	908	0	0	0	0	--
1138									
1139		Sub Total:	184,975	190,344	184,975	46,070	189,052	4,077	2.20%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
1140	10-622-210-0000	PDV - FICA	14,151	13,252	14,141	3,343	14,462	321	2.27%
1141	10-622-220-0000	PDV - Health Ins.	34,007	30,005	29,466	5,666	31,344	1,878	6.37%
1142	10-622-230-0000	PDV - Dental Ins.	4,212	3,206	4,212	965	4,731	519	12.32%
1143	10-622-240-0000	PDV - Life Ins.	960	998	960	230	960	0	0.00%
1144	10-622-250-0000	PDV - Work. Comp.	1,054	402	759	189	774	15	1.98%
1145	10-622-260-0000	PDV - Retirement	14,560	14,542	14,560	3,524	14,886	326	2.24%
1146	10-622-270-0000	PDV - AD & D	33	33	33	8	33	0	0.00%
1147	10-622-290-0000	PDV - Ben. Accrual	0	133	0	0	0	0	--
1148									
1149		Sub Total:	68,977	62,571	64,131	13,925	67,190	3,059	4.77%
1150									
1151	10-622-311-0000	PDV - Trav. & Mtgs.	900	1,512	900	110	1,400	500	55.56%
1152	10-622-311-0100	PDV - Trav. & Mtgs.-Comm	300	275	175	0	175	0	0.00%
1153	10-622-312-0000	PDV - Advertising	2,535	1,056	2,535	522	2,535	0	0.00%
1154	10-622-312-0100	PDV - Marketing/Prom.	500	0	500	0	500	0	0.00%
1155	10-622-313-0000	PDV - Member./Dues	20,447	20,268	20,447	19,566	20,847	400	1.96%
1156	10-622-314-0000	PDV - Books & Periodicals	300	323	300	0	323	23	7.67%
1157	10-622-315-0000	PDV - Recruit. & Train.	400	85	400	137	400	0	0.00%
1158	10-622-318-0000	PDV - Contract Ser.	21,480	1,300	16,780	2,649	16,780	0	0.00%
1159									
1160	10-622-320-0000	PDV - Equip. Oper./Main.	250	1,045	250	19	500	250	100.00%
1161	10-622-322-0000	PDV - Postage	3,636	1,835	3,636	252	3,636	0	0.00%
1162	10-622-323-0000	PDV - Material & Supplies	2,500	2,499	2,500	272	3,000	500	20.00%
1163	10-622-324-0000	PDV - Telephone	1,000	1,274	1,200	116	1,275	75	6.25%
1164	10-622-325-0000	PDV - Refunds	100	0	100	0	100	0	0.00%
1165	10-622-330-0000	PDV - Office Equip.	500	500	5,500	3,763	500	(5,000)	-90.91%
1166	10-622-418-0000	PDV - Prop. Lia. & Ins.	6,950	7,275	7,595	3,799	2,216	(5,379)	-70.82%
1167									
1168		Sub Total:	61,798	39,247	62,818	31,205	54,187	(8,631)	-13.74%
1169									
1170		Total - PDV (622):	315,750	292,162	311,924	91,200	310,429	(1,495)	-0.48%
1171									
1172		623 - HOUSING /COMMUNITY DEVELOPMENT							
1173									
1174	10-623-312-0000	HCD - Advertising	240	567	360	20	500	140	38.89%
1175	10-623-318-0000	HCD - Contract Ser.	500	0	500	0	500	0	0.00%
1176	10-623-318-0200	HCD - HHA Stipend	1,000	30	0	0	0	0	--
1177									
1178		Sub Total:	1,740	597	860	20	1,000	140	16.28%
1179									
1180		Total - HCD (623):	1,740	597	860	20	1,000	140	16.28%
1181									

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		

1182		624 - FOREST MANAGEMENT							
1183									
1184	10-624-318-0000	FM - Contract Ser.	500	491	250	0	250	0	0.00%
1185									
1186		Total - FM (624):	500	491	250	0	250	0	0.00%

1188		625 - HISTORIC PRESERVATION							
1189									
1190	10-625-311-0100	HP - Trav. & Mtgs - Bd.	200	135	200	0	200	0	0.00%
1191	10-625-312-0000	HP - Advertising	100	179	100	0	180	80	80.00%
1192	10-625-316-0000	HP - Grants & Approp.	2,000	2,500	2,000	1,230	2,000	0	0.00%
1193									
1194		Sub Total:	2,300	2,814	2,300	1,230	2,380	80	3.48%
1195									
1196		Total - HP (625):	2,300	2,814	2,300	1,230	2,380	80	3.48%
1197									
1198		Total - Plan. & Development:	442,596	433,113	427,709	138,693	429,646	1,937	0.45%

1199		G - CULTURAL SERVICES							
1200									
1201									
1202		711 – LIBRARIES (Note: This budget is administered by Library Trustees)							
1203									
1204	10-711-101-0000	LS - Salaries (W. Hartford)	23,715	23,212	23,715	5,869	26,000	2,285	9.64%
1205	10-711-119-0000	LS - Payroll Accrual	0	82	0	0	0	0	--
1206									
1207		Sub Total:	23,715	23,294	23,715	5,869	26,000	2,285	9.64%
1208									
1209	10-711-210-0000	LS - FICA	1,814	1,776	1,814	449	1,814	0	0.00%
1210	10-711-250-0000	LS - Work. Comp.	119	49	119	24	119	0	0.00%
1211	10-711-290-0000	LS - Ben. Accrual	0	7	0	0	0	0	--
1212									
1213		Sub Total:	1,933	1,832	1,933	473	1,933	0	0.00%
1214									
1215	10-711-311-0000	LS - Trav. & Mtgs.	300	309	300	245	300	0	0.00%
1216	10-711-312-0000	LS - Advertising	150	53	150	0	150	0	0.00%
1217	10-711-312-0100	LS - Marketing	150	0	150	0	150	0	0.00%
1218	10-711-313-0000	LS - Member./Dues	200	236	200	0	200	0	0.00%
1219	10-711-313-0100	LS - Library Programs	800	722	800	415	800	0	0.00%
1220	10-711-313-0501	LS - VT Grt Fd Lib. Prgm	0	100	0	0	100	100	--
1221	10-711-314-0000	LS - Books & Periodicals	6,000	6,713	4,677	1,575	6,000	1,323	28.29%
1222	10-711-315-0000	LS - Recruitment & Train.	250	64	250	0	250	0	0.00%
1223	10-711-318-0000	LS - Contract Ser.	1,300	2,616	2,500	533	3,200	700	28.00%
1224	10-711-320-0000	LS - Equip. Oper./Maint.	500	722	500	37	500	0	0.00%
1225	10-711-321-0100	LS - Repairs & Maint./Bldg.	2,000	3,566	2,000	0	1,500	(500)	-25.00%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
1226	10-711-322-0000	LS - Postage	475	344	600	6	475	(125)	-20.83%
1227	10-711-323-0000	LS - Material & Supplies	800	928	800	54	900	100	12.50%
1228	10-711-323-0100	LS - Mater. & Supp./Cust.	100	116	100	0	125	25	25.00%
1229	10-711-324-0000	LS - Telephone	500	335	500	52	400	(100)	-20.00%
1230	10-711-327-0000	LS - Building Heat	3,000	1,892	3,000	(119)	2,200	(800)	-26.67%
1231	10-711-329-0000	LS - Electricity	1,000	968	1,000	238	1,000	0	0.00%
1232	10-711-330-0000	LS - Office Equipment	902	535	900	0	400	(500)	-55.56%
1233	10-711-331-0000	LS - Dept Equip	0	0	2,500	0	0	(2,500)	-100.00%
1234	10-711-418-0000	LS - Property & Liab. Ins.	524	573	622	311	734	112	18.01%
1235									
1236		Sub Total:	18,951	20,792	21,549	3,347	19,384	(2,165)	-10.05%
1237									
1238		Total - LS (711):	44,599	45,918	47,197	9,689	47,317	120	0.25%
1239									
1240		712 - LIBRARY APPROPRIATIONS							
1241									
1242	10-712-316-0100	LA - Approp - Hartford	74,300	74,300	76,800	38,400	78,625	1,825	2.38%
1243	10-712-316-0200	LA - Approp - Quechee	105,800	105,800	108,300	54,150	133,700	25,400	23.45%
1244	10-712-316-0300	LA - Approp - Wilder	18,500	18,500	21,000	10,500	21,000	0	0.00%
1245									
1246		Sub Total:	198,600	198,600	206,100	103,050	233,325	27,225	13.21%
1247									
1248		Total - LA (712):	198,600	198,600	206,100	103,050	233,325	27,225	13.21%
1249									
1250		Total - Cultural Ser.:	243,199	244,518	253,297	112,739	280,642	27,345	10.80%
1251									
1252		H - MISCELLANEOUS							
1253									
1254		811 - RISK MANAGEMENT							
1255									
1256	10-811-318-0000	RM - Contract Ser.	500	28,016	1,000	0	100	(900)	-90.00%
1257	10-811-318-0100	RM - Med. Loss Fund/HRA	66,000	131,872	60,233	0	60,000	(233)	-0.39%
1258	10-811-318-0200	RM - RX Loss Fund/HRA	40,000	14,821	5,000	0	5,000	0	0.00%
1259	10-811-318-0300	RM - Wellness	15,000	0	18,750	666	0	(18,750)	-100.00%
1260	10-811-318-0400	RM - Hur. Irene Loss Fund	0	0	0	52,828	0	0	--
1261									
1262		Total - RM (811):	121,500	174,709	84,983	53,494	65,100	(19,883)	-23.40%
1263									
1264		813 - CONTINGENCIES/TAX REBATES							
1265									
1266	10-813-325-0000	CT - Refunds	1,000	778	1,000	393	1,000	0	0.00%
1267	10-813-325-0750	CT - Formula Account	(3,525)	0	83,043	0	0	(83,043)	-100.00%
1268									
1269		Total - CT (813):	(2,525)	778	84,043	393	1,000	(83,043)	-98.81%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
1270									
1271		831 - INTERGOVERNMENTAL TRANSFERS							
1272									
1273	10-831-318-0000	IT - Contract Ser./County Tax	125,000	113,008	122,000	31,701	41,694	(80,306)	-65.82%
1274									
1275		Total - IT (831):	125,000	113,008	122,000	31,701	41,694	(80,306)	-65.82%
1276									
1277		Total - Miscellaneous:	243,975	288,495	291,026	85,588	107,794	(183,232)	-62.96%
1278									
1279		I - DEBT SERVICE & CAPITAL IMPROVEMENTS							
1280									
1281		911 - NOTE REDEMPTION							
1282									
1283	10-911-542-0000	DS - Interest (TAN)	0	0	0	0	0	0	--
1284									
1285		Total - DS (911):	0	0	0	0	0	0	--
1286									
1287		912 - BOND REDEMPTION							
1288									
1289	10-912-542-0000	BR - Bond Interest	43,139	43,139	39,197	0	35,039	(4,158)	-10.61%
1290	10-912-542-0100	BR - Bond Principal	202,066	202,066	223,394	0	202,066	(21,328)	-9.55%
1291	10-912-542-0200	BR - Bond Int. - Tower	3,063	3,063	1,050	0	0	(1,050)	-100.00%
1292	10-912-542-0201	BR - Bond Prin. - Tower	27,500	27,500	30,000	0	0	(30,000)	-100.00%
1293	10-912-542-0800	BR - Prin. Res. Acct.	21,328	21,328	21,328	0	21,328	0	0.00%
1294									
1295		Total - BR (912):	297,096	297,096	314,969	0	258,433	(56,536)	-17.95%
1296									
1297		921 - RESERVE FUNDS (Deposits to Reserve Accounts) & CAPITAL IMPROVEMENTS							
1298									
1299	10-921-544-0112	RT - Trans. - Res. For Encum.	0	297,679	0	0	0	0	--
1300	10-921-544-0151	RT - Town Clerk - Preservation	40,000	39,116	44,000	2,856	40,000	(4,000)	-9.09%
1301	10-921-544-0174	RT - Revaluation/Reappraisal	60,000	60,000	55,000	0	56,800	1,800	3.27%
1302	10-921-544-0211	RT - Communications	5,000	5,000	0	0	5,000	5,000	--
1303	10-921-544-0221	RT - Fire/Ambulance	125,000	125,000	125,000	0	135,000	10,000	8.00%
1304	10-921-544-0271	RT - Tower	4,000	6,000	6,000	0	5,000	(1,000)	-16.67%
1305	10-921-544-0321	RT - Public Works Equipment	0	0	100,000	0	110,000	10,000	10.00%
1306	10-921-544-0361	RT - Solid Waste	154,500	154,500	150,400	0	150,400	0	0.00%
1307	10-921-544-0421	RT - Senior Center	2,000	0	2,000	0	4,000	2,000	100.00%
1308	10-921-544-0511	RT - Recreation Equip.	0	0	0	0	0	0	--
1309	10-921-544-0513	RT - WAB Arena	50,000	0	50,000	0	50,000	0	0.00%
1310	10-921-544-0515	RT - Infrastructure Reserve	0	0	135,475	0	265,830	130,355	96.22%
1311									
1312		Sub-total	440,500	687,295	667,875	2,856	822,030	154,155	23.08%
1313									

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
1314	10-921-543-0161	CI - Town Bldg Energy Imp	0	0	0	0	0	0	--
1315									
1316	10-921-543-0400	CI - Cap. Recreation	0	50,000	0	0	5,000	5,000	--
1317	10-921-543-0500	CI - Recreation (IF)	25,000	0	0	0	45,000	45,000	--
1318	10-921-543-0600	CI - Dam Assessment/Con.	100,000	31,588	100,000	2,869	75,000	(25,000)	-25.00%
1319	10-921-318-0311	CI - Roundabout	0	134	0	0	0	0	--
1320	10-921-543-0313	CI - Bus Stop	0	2,617	0	0	0	0	--
1321	10-921-543-0623	CI - WRJ Revitalization	100,000	6,000	25,000	213,599	300,000	275,000	1100.00%
1322									
1323		Sub-total	225,000	90,339	125,000	216,468	425,000	300,000	240.00%
1324									
1325		Total - CI (921):	665,500	777,634	792,875	219,324	1,247,030	454,155	57.28%
1326									
1327		Total - Debt Ser./Cap./Res.:	962,596	1,074,730	1,107,844	219,324	1,505,463	397,619	35.89%
1328									
1329		Total - General Fund 10:	12,475,514	12,051,373	12,557,604	3,452,137	13,446,232	888,628	7.08%



TOWN OF HARTFORD

2012/2013 MUNICIPAL BUDGET

ENTERPRISE FUND EXPENSES

(FUND 20, 30, 50, 55, 60 & 65)

PLAN YOUR WORK – WORK YOUR PLAN

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR 10 to 11		FISCAL YEAR 11 to 12		PROP. 2012/13	\$	%	
			BUDGET (D)	ACTUAL (E)	B.O.S (F)	ACTUAL (G)	B.O.S (H)	CHG. (I)	CHG. (J)	
				6/30/11 Pre-Audit		YTD 09/30/11		I vs. F	I vs. F	
1	OUTDOOR FACILITY (HMA) FUND - 20									
2										
3		513 - OUTDOOR FACILITIES								
4										
5	20-513-101-0000	OF - Salaries (ice)	53,505	58,344	54,940	4,552	77,746	22,806	41.51%	
6	20-513-119-0000	OF - Payroll Accrual	0	303	0	0	0	0	--	
7	20-513-120-0000	OF - Overtime	700	719	700	0	700	0	0.00%	
8										
9		Sub Total:	54,205	59,366	55,640	4,552	78,446	22,806	40.99%	
10										
11	20-513-210-0000	OF - FICA	4,147	4,491	4,257	346	5,948	1,691	39.72%	
12	20-513-220-0000	OF - Health Ins.	10,721	9,091	7,925	755	12,354	4,429	55.89%	
13	20-513-230-0000	OF - Dental Ins.	683	1,052	726	129	1,578	852	117.36%	
14	20-513-240-0000	OF - Life Ins.	359	389	359	31	487	128	35.65%	
15	20-513-250-0000	OF - Work. Comp.	2,812	1,546	2,810	230	3,926	1,116	39.72%	
16	20-513-260-0000	OF - Retirement	3,937	3,871	4,055	364	5,828	1,773	43.72%	
17	20-513-270-0000	OF - AD & D	15	13	15	1	21	6	40.00%	
18	20-513-290-0000	OF - Ben. Accrual	0	124	0	0	0	0	--	
19										
20		Sub Total:	22,674	20,577	20,147	1,856	30,142	9,995	49.61%	
21										
22	20-513-318-0000	OF - Contract Ser.	8,900	6,388	8,500	190	6,500	(2,000)	-23.53%	
23	20-513-319-0000	OF - Gas	1,200	1,041	900	0	1,100	200	22.22%	
24	20-513-320-0000	OF - Equip. Op./Maint.	3,200	4,689	3,700	0	3,400	(300)	-8.11%	
25	20-513-321-0100	OF - Rep. & Maint- Bldg.	0	0	0	0	0	0	--	
26	20-513-323-0000	OF - Material & Supplies	2,900	4,365	4,850	2,027	4,950	100	2.06%	
27	20-513-327-0000	OF - Heating Fuel	7,200	5,466	5,000	24	5,500	500	10.00%	
28	20-513-328-0000	OF - Water	3,000	3,400	3,000	0	3,400	400	13.33%	
29	20-513-329-0000	OF - Electricity	40,000	48,782	42,000	0	45,000	3,000	7.14%	
30	20-513-331-0000	OF - Dept. Equip.	4,000	7,189	750	0	12,000	11,250	1500.0%	
31	20-513-418-0000	OF - Prop. & Lia. Ins.	4,987	5,459	5,929	2,965	6,849	920	15.52%	
32	20-513-542-0100	OF - Debt Service - Int.	1,954	1,799	1,178	0	394	(784)	-66.57%	
33	20-513-542-0101	OF - Debt Service - Prin.	15,000	15,000	15,000	0	15,000	0	0.00%	
34	20-513-543-0000	OF - Capital Outlay	66,000	0	10,000	0	10,000	0	0.00%	
35	20-513-544-0000	OF - Capital Reserve	32,000	0	93,349	4,000	46,959	(46,390)	-49.70%	
36	20-513-318-0100	OF - Med. Loss Fund/HRA	0	0	2,697	0	0	(2,697)	-100.00%	
37										
38		Sub Total:	190,341	103,578	196,853	9,206	161,052	(35,801)	-18.19%	
39										
40		Total - OF (513)	267,220	183,521	272,640	15,614	269,640	(3,000)	-1.10%	
41										
42		Total - Fund 20:	267,220	183,521	272,640	15,614	269,640	(3,000)	-1.10%	

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$	%
			10 to 11		11 to 12		2012/13	CHG.	CHG.
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S	(I)	(J)
			(D)	(E)	(F)	(G)	(H)	I vs. F	I vs. F
			6/30/11	YTD					
			Pre-Audit	09/30/11					
1	SOLID WASTE FUND - 30								
2									
3	SOLID WASTE DISPOSAL								
4									
5	931 - CURBSIDE COLLECTION								
6									
7									
8	30-931-312-0000	CC - Advertising	400	0	400	0	100	(300)	-75.00%
9	30-931-318-0000	CC - Contract Ser.	154,500	150,445	150,000	25,000	150,000	0	0.00%
10									
11		Sub Total:	154,900	150,445	150,400	25,000	150,100	(300)	-0.20%
12									
13		Sub Total - CC (931):	154,900	150,445	150,400	25,000	150,100	(300)	-0.20%
14									
15	971 - RECYCLING CENTER								
16									
17	30-971-101-0000	RC - Salaries	45,315	44,970	45,762	10,971	48,580	2,818	6.16%
18	30-971-119-0000	RC - Payroll Accrual	0	239	0	0	0	0	--
19	30-971-120-0000	RC - Overtime	1,112	192	1,112	1,331	1,112	0	0.00%
20									
21		Sub Total:	46,427	45,401	46,874	12,302	49,692	2,818	6.01%
22									
23	30-971-210-0000	RC - FICA	3,551	3,394	3,662	940	3,801	139	3.80%
24	30-971-220-0000	RC - Health Ins.	8,869	11,075	7,310	2,110	7,246	(64)	-0.88%
25	30-971-230-0000	RC - Dental Ins.	795	721	794	177	846	52	6.55%
26	30-971-240-0000	RC - Life Ins.	320	333	320	77	320	0	0.00%
27	30-971-250-0000	RC - Work. Comp.	5,531	2,564	4,737	1,182	4,918	181	3.82%
28	30-971-260-0000	RC - Retirement	2,657	2,662	2,784	641	2,919	135	4.85%
29	30-971-270-0000	RC - AD & D	6	11	11	3	11	0	0.00%
30	30-971-290-0000	RC - Ben. Accrual	0	(135)	0	0	0	0	--
31									
32		Sub Total:	21,729	20,625	19,618	5,130	20,061	443	2.26%
33									
34	30-971-311-0000	RC - Trav. & Mtgs.	100	0	100	0	25	(75)	-75.00%
35	30-971-312-0000	RC - Advertising	200	0	200	0	100	(100)	-50.00%
36	30-971-313-0000	RC - Mem. & Dues	500	1,018	500	0	500	0	0.00%
37	30-971-315-0000	RC - Recruit. & Train.	400	0	400	0	400	0	0.00%
38	30-971-315-0100	RC - Public Educ.	1,000	1,025	500	0	1,000	500	100.00%
39	30-971-318-0000	RC - Contract Ser.	55,400	59,260	50,000	24,645	45,000	(5,000)	-10.00%
40									
41	30-971-318-0100	RC - Contract Ser. - HHW	8,500	5,577	8,500	427	8,500	0	0.00%
42	30-971-319-0000	RC - Equip. Oper. - Gas	3,000	1,665	3,000	0	3,525	525	17.50%
43	30-971-320-0200	RC - Equip. Oper. - Journ.	500	60	250	0	200	(50)	-20.00%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$	%
			10 to 11		11 to 12		2012/13	CHG.	CHG.
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S	(I)	(J)
			(D)	(E)	(F)	(G)	(H)	I vs. F	I vs. F
				6/30/11	YTD				
				Pre-Audit	09/30/11				
44	30-971-320-0300	RC - Equip. Oper. - Gen.	3,500	3,317	3,250	139	3,500	250	7.69%
45	30-971-321-0000	RC - Rep. & Main. - Veh.	3,200	5,600	3,500	61	3,500	0	0.00%
46	30-971-321-0100	RC - Rep. & Main. - Bldg.	5,000	4,347	5,000	1,828	30,000	25,000	500.00%
47	30-971-323-0000	RC - Material & Supplies	1,500	1,258	1,700	321	1,300	(400)	-23.53%
48	30-971-324-0000	RC - Telephone	550	773	600	135	700	100	16.67%
49	30-971-326-0000	RC - Uniforms	660	775	850	137	850	0	0.00%
50	30-971-327-0000	RC - Building Heat	4,830	3,953	3,945	862	4,660	715	18.12%
51	30-971-328-0000	RC - Potable Water	200	228	300	0	250	(50)	-16.67%
52	30-971-329-0000	RC - Electricity	7,500	6,988	7,500	1,451	7,300	(200)	-2.67%
53	30-971-331-0000	RC - Dept. Equipment	15,000	0	12,000	3,000	21,000	9,000	75.00%
54	30-971-543-0000	RC - Capital Outlay	0	0	0	0	75,000	75,000	--
55									
56		Sub Total:	111,540	95,844	102,095	33,006	207,310	105,215	103.06%
57									
58		Total - RC (971):	179,696	161,870	168,587	50,438	277,063	108,476	64.34%
59									
60		973 - CONSTRUCTION & DEMOLITION							
61									
62	30-973-290-0000	CD - Ben. Accrual	0	(920)	0	0	0	0	--
63	30-973-313-0200	CD - Waste Gen. Fee	8,414	7,255	8,050	1,538	8,050	0	0.00%
64	30-973-318-0000	CD - Contract Ser.	105,492	101,149	130,392	9,498	130,872	480	0.37%
65	30-973-318-0100	CD - Landfill Closure Exp	24,000	14,216	24,000	6,478	24,000	0	0.00%
66	30-973-320-0100	CD - Equip. Op./ Maint-Scales	1,000	0	800	0	1,000	200	25.00%
67	30-973-323-0000	CD - Material & Supplies	250	243	200	0	200	0	0.00%
68	30-973-324-0000	CD - Telephone	600	937	600	168	800	200	33.33%
69	30-973-543-0000	CD - Capital Outlay	0	0	0	0	0	0	--
70									
71		Sub Total:	139,756	122,880	164,042	17,682	164,922	880	0.54%
72									
73		Total - CD (973):	139,756	122,880	164,042	17,682	164,922	880	0.54%
74									
75		974 - TRANSFER STATION							
76									
77	30-974-101-0000	TS - Salaries	46,771	46,046	48,701	11,390	50,831	2,130	4.37%
78	30-974-119-0000	TS - Payroll Accrual	0	(210)	0	0	0	0	--
79	30-974-120-0000	TS - Overtime	667	117	667	706	667	0	0.00%
80									
81		Sub Total:	47,438	45,953	49,368	12,096	51,498	2,130	4.31%
82									
83	30-974-210-0000	TS - FICA	3,629	3,469	3,776	925	3,940	164	4.34%
84	30-974-220-0000	TS - Health Ins.	6,540	0	4,270	0	4,430	160	3.75%
85	30-974-230-0000	TS - Dental Ins.	795	721	794	177	846	52	6.55%
86	30-974-240-0000	TS - Life Ins.	320	333	320	77	320	0	0.00%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
87	30-974-250-0000	TS - Work. Comp.	5,670	2,621	4,900	1,183	5,112	212	4.33%
88	30-974-260-0000	TS - Retirement	3,246	3,246	3,401	783	3,566	165	4.85%
89	30-974-270-0000	TS - AD & D	11	11	11	3	11	0	0.00%
90	30-974-290-0000	TS - Ben. Accrual	0	52	0	0	0	0	--
91									
92		Sub Total:	20,211	10,453	17,472	3,148	18,225	753	4.31%
93									
94	30-974-312-0000	TS - Advertising	700	405	700	42	500	(200)	-28.57%
95	30-974-313-0200	TS - Waste Gen. Fee	1,000	914	805	119	1,000	195	24.22%
96	30-974-316-0000	TS - State Taxes	9,000	8,255	8,400	0	8,400	0	0.00%
97	30-974-317-0000	TS - Permits & Lic.	210	225	225	0	225	0	0.00%
98	30-974-318-0000	TS - Contract Ser.	123,500	104,847	123,500	3,145	114,600	(8,900)	-7.21%
99	30-974-320-0000	TS - Equip. Oper./Office	0	0	0	0	0	0	--
100	30-974-320-0100	TS - Equip. Oper./Scale	1,000	774	800	0	1,000	200	25.00%
101	30-974-320-0300	TS - Oper. & Maint. - Gen.	7,000	863	7,000	83	7,000	0	0.00%
102	30-974-321-0000	TS - Rep. & Maint. - Veh.	2,500	4,251	1,500	0	17,500	16,000	1066.67%
103	30-974-323-0000	TS - Mater. & Supp.	3,500	4,854	4,000	357	4,000	0	0.00%
104	30-974-326-0000	TS - Uniforms	660	765	850	247	800	(50)	-5.88%
105	30-974-328-0000	TS - Potable Water	200	228	300	0	250	(50)	-16.67%
106	30-974-318-0100	TS - Commun. Clean Up.	2,000	0	2,000	0	2,000	0	0.00%
107									
108		Sub Total:	151,270	126,381	150,080	3,993	157,275	7,195	4.79%
109									
110		Total - TS (974):	218,919	182,787	216,920	19,237	226,998	10,078	4.65%
111									
112		975 - SOLID WASTE ADMINISTRATION							
113									
114	30-975-101-0000	WA - Salaries	111,167	113,242	118,615	27,236	121,443	2,828	2.38%
115	30-975-119-0000	WA - Payroll Accrual	0	1,010	0	0	0	0	--
116	30-975-120-0000	WA - Overtime	0	206	0	1,075	0	0	--
117									
118		Sub Total:	111,167	114,458	118,615	28,311	121,443	2,828	2.38%
119									
120	30-975-210-0000	WA - FICA	8,505	8,357	9,075	2,125	9,090	15	0.17%
121	30-975-220-0000	WA - Health Ins.	18,631	14,052	15,997	2,658	15,945	(52)	-0.33%
122	30-975-230-0000	WA - Dental Ins.	1,906	1,709	1,955	425	2,091	136	6.96%
123	30-975-240-0000	WA - Life Ins.	724	752	756	174	756	0	0.00%
124	30-975-250-0000	WA - Work. Comp.	7,236	3,632	6,142	1,551	6,280	138	2.25%
125	30-975-260-0000	WA - Retirement	8,893	7,876	9,489	1,938	9,716	227	2.39%
126	30-975-270-0000	WA - AD & D	29	25	31	6	31	0	0.00%
127	30-975-290-0000	WA - Ben. Accrual	0	3,143	0	0	0	0	--
128									
129		Sub Total:	45,924	39,546	43,445	8,877	43,909	464	1.07%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$	%
			10 to 11		11 to 12		2012/13	CHG.	CHG.
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S	(I)	(J)
			(D)	(E)	(F)	(G)	(H)	I vs. F	I vs. F

130									
131	30-975-311-0000	WA - Trav. & Mtgs.	1,200	973	1,100	128	1,000	(100)	-9.09%
132	30-975-312-0000	WA - Advertising	150	0	150	0	150	0	0.00%
133	30-975-315-0000	WA - Recruit. & Train.	400	125	400	200	400	0	0.00%
134	30-975-317-0000	WA - Permits & Licenses	0	0	0	22	0	0	--
135	30-975-318-0000	WA - Contract Ser.	10,570	5,968	3,700	1,960	3,700	0	0.00%
136	30-975-318-0200	WA - Legal Services	250	0	250	0	250	0	0.00%
137	30-975-321-0100	WA - Rep. & Maint. - Bldg.	500	297	500	505	2,200	1,700	340.00%
138	30-975-322-0000	WA - Postage	1,000	598	1,000	110	900	(100)	-10.00%
139	30-975-323-0000	WA - Material & Supplies	1,600	1,149	1,600	610	1,500	(100)	-6.25%
140	30-975-324-0000	WA - Telephone	900	708	800	118	800	0	0.00%
141	30-975-328-0000	WA - Potable Water	200	286	300	73	350	50	16.67%
142	30-975-329-0000	WA - Electricity	1,200	846	1,100	168	1,000	(100)	-9.09%
143	30-975-330-0000	WA - Office Equipment	800	447	800	673	700	(100)	-12.50%
144	30-975-418-0000	WA - Prop. & Lia. Ins.	4,846	5,575	6,304	3,152	8,411	2,107	33.42%
145	30-975-418-0100	WA - Retiree Health Ins.	4,445	4,416	4,386	1,462	4,370	(16)	-0.37%
146	30-975-544-0000	WA - Cap. Reserve Trans.	10,000	0	20,168	0	6,602	(13,566)	-67.26%
147	30-975-318-0100	WA - Med. Loss Fund/HRA	0	0	3,596	0	3,596	0	0.00%
148									
149		Sub Total:	38,061	21,388	46,154	9,181	35,929	(10,225)	-22.15%
150									
151		Total - WA (975):	195,152	175,392	208,214	46,369	201,281	(6,933)	-3.33%
152									
153		Total - Fund 30:	888,423	793,374	908,163	158,726	1,020,364	112,201	12.35%

WATER FUND - 50

952 - WILDER WELL & TREATMENT

5	50-952-101-0000	WW - Salaries	0	24	0	0	0	0	--
6	50-952-315-0000	WW - Recruit. & Train.	500	267	500	0	500	0	0.00%
7	50-952-318-0000	WW - Contract Ser.	19,700	20,912	22,500	0	21,800	(700)	-3.11%
8	50-952-321-0100	WW - Rep. & Maint. - Bldg	1,000	2,301	1,000	312	2,000	1,000	100.00%
9	50-952-323-0000	WW - Material & Supp.	2,200	4,853	4,000	385	4,000	0	0.00%
10	50-952-324-0000	WW - Telephone	7,300	5,090	6,400	1,081	6,000	(400)	-6.25%
11	50-952-327-0000	WW - Building Heat	8,510	3,872	6,355	0	7,000	645	10.15%
12	50-952-329-0000	WW - Electricity	59,100	55,968	58,000	10,862	58,000	0	0.00%
13	50-952-331-0000	WW - Department Equip	500	0	3,500	0	3,500	0	0.00%
14	50-952-340-0000	WW - Chemicals	18,000	17,518	17,000	4,742	17,500	500	2.94%
15									
16		Sub Total:	116,810	110,805	119,255	17,382	120,300	1,045	0.88%
17									
18		Total - WW (952):	116,810	110,805	119,255	17,382	120,300	1,045	0.88%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$	%
			10 to 11		11 to 12		2012/13	CHG.	CHG.
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S	(I)	(J)
			(D)	(E)	(F)	(G)	(H)	I vs. F	I vs. F
				6/30/11		YTD			
				Pre-Audit		09/30/11			
19									
20									
21									
22	50-954-101-0000	DS - Salaries	161,911	177,398	155,674	45,542	161,815	6,141	3.94%
23	50-954-119-0000	DS - Payroll Accrual	0	(764)	0	0	0	0	--
24	50-954-120-0000	DS - Overtime	22,224	15,784	22,224	4,808	22,224	0	0.00%
25									
26		Sub Total:	184,135	192,418	177,898	50,350	184,039	6,141	3.45%
27									
28	50-954-210-0000	DS - FICA	14,086	14,212	13,610	3,754	14,079	469	3.45%
29	50-954-220-0000	DS - Health Ins.	29,344	23,470	20,877	4,692	21,248	371	1.78%
30	50-954-230-0000	DS - Dental Ins.	2,769	2,576	2,767	683	2,989	222	8.02%
31	50-954-240-0000	DS - Life Ins.	960	1,115	992	270	992	0	0.00%
32	50-954-250-0000	DS - Work. Comp.	7,918	4,279	7,639	2,174	7,913	274	3.59%
33	50-954-260-0000	DS - Retirement	13,140	8,578	12,255	2,146	12,722	467	3.81%
34	50-954-270-0000	DS - AD & D	35	37	35	9	35	0	0.00%
35	50-954-290-0000	DS - Ben. Accrual	0	(2,520)	0	0	0	0	--
36									
37		Sub Total:	68,252	51,747	58,175	13,728	59,978	1,803	3.10%
38									
39	50-954-311-0000	DS - Trav. & Mtgs.	300	82	500	0	500	0	0.00%
40	50-954-312-0000	DS - Advertising	150	0	100	0	100	0	0.00%
41	50-954-313-0000	DS - Mem. & Dues	450	330	450	0	500	50	11.11%
42	50-954-314-0000	DS - Books & Periodicals	150	0	100	0	100	0	0.00%
43	50-954-315-0000	DS - Recruit. & Train.	800	310	500	0	500	0	0.00%
44	50-954-318-0000	DS - Contract Ser.	21,500	23,453	36,000	788	20,300	(15,700)	-43.61%
45	50-954-319-0000	DS - Equip. Oper. - Gas	9,375	7,900	9,375	0	10,742	1,367	14.58%
46	50-954-320-0200	DS - Equip. Oper. - Journ.	3,000	1,830	3,000	0	3,000	0	0.00%
47	50-954-321-0000	DS - Rep. & Main. - Veh.	1,500	3,201	2,000	889	3,000	1,000	50.00%
48	50-954-321-0100	DS - Rep. & Maint. - Bldg.	18,600	9,358	1,000	664	1,000	0	0.00%
49	50-954-321-0200	DS - Rep. & Maint. - Mains	22,000	19,470	24,000	9,455	24,000	0	0.00%
50	50-954-323-0000	DS - Material & Supplies	18,000	24,051	20,000	3,688	22,000	2,000	10.00%
51	50-954-324-0000	DS - Telephone	120	53	100	7	100	0	0.00%
52	50-954-326-0000	DS - Uniforms	2,700	2,528	3,100	435	2,700	(400)	-12.90%
53	50-954-329-0000	DS - Electricity	3,500	6,254	2,500	5,854	2,500	0	0.00%
54	50-954-331-0000	DS - Dept. Equip.	10,300	2,414	51,180	276	10,780	(40,400)	-78.94%
55	50-954-418-0100	DS - Retiree Health Ins.	4,707	8,480	10,233	2,708	8,591	(1,642)	-16.04%
56	50-954-542-0100	DS - Debt Ser. - Interest	68,746	68,715	65,335	0	65,335	0	0.00%
57	50-954-542-0101	DS - Debt Ser. - Principal	113,685	0	117,095	0	117,095	0	0.00%
58	50-954-542-0200	DS - Bond Int. - Tower	12,250	11,200	4,200	0	0	(4,200)	-100.00%
59	50-954-542-0201	DS - Bond Prin. - Tower	110,000	0	120,000	0	0	(120,000)	-100.00%
60	50-954-543-0000	DS - Capital Outlay	340,000	0	100,000	0	155,000	55,000	55.00%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$	%
			10 to 11		11 to 12		2012/13	CHG.	CHG.
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S	(I)	(J)
			(D)	(E)	(F)	(G)	(H)	I vs. F	I vs. F
61	50-954-543-0100	DS - Cap. - Impact Fees	60,000	0	180,557	0	180,557	0	0.00%
62									
63		Sub Total:	821,833	189,629	751,325	24,764	628,400	(122,925)	-16.36%
64									
65		Total - DS (954):	1,074,220	433,794	987,398	88,842	872,417	(114,981)	-11.64%
66									
67		955 - WATER ADMINISTRATION							
68									
69	50-955-101-0000	WA - Salaries	51,504	57,220	55,228	15,543	54,999	(229)	-0.41%
70	50-955-119-0000	WA - Payroll Accrual	0	1,317	0	0	0	0	--
71	50-955-120-0000	WA - Overtime	0	0	0	181	0	0	--
72									
73		Sub Total:	51,504	58,537	55,228	15,724	54,999	(229)	-0.41%
74									
75	50-955-210-0000	WA - FICA	3,940	4,191	4,225	1,188	4,208	(17)	-0.40%
76	50-955-220-0000	WA - Health Ins.	4,352	3,080	3,925	565	3,988	63	1.61%
77	50-955-230-0000	WA - Dental Ins.	646	600	624	145	662	38	6.09%
78	50-955-240-0000	WA - Life Ins.	231	255	247	59	247	0	0.00%
79	50-955-250-0000	WA - Work. Comp.	1,582	1,112	1,568	593	1,597	29	1.85%
80	50-955-260-0000	WA - Retirement	4,120	4,438	4,418	1,021	4,401	(17)	-0.38%
81	50-955-270-0000	WA - AD & D	14	8	14	2	14	0	0.00%
82	50-955-290-0000	WA - Ben. Accrual	0	5,629	0	0	0	0	--
83									
84		Sub Total:	14,885	19,313	15,021	3,573	15,117	96	0.64%
85									
86	50-955-311-0000	WA - Trav. & Mtgs.	800	0	800	0	500	(300)	-37.50%
87	50-955-312-0000	WA - Advertising	150	0	150	0	150	0	0.00%
88	50-955-313-0000	WA - Mem. & Dues	250	173	250	70	250	0	0.00%
89	50-955-314-0000	WA - Books & Periodicals	150	0	150	0	150	0	0.00%
90	50-955-315-0000	WA - Recruit. & Train.	200	295	200	200	250	50	25.00%
91	50-955-317-0000	WA - Permits & Licenses	10,500	6,573	10,500	2,167	10,500	0	0.00%
92	50-955-318-0000	WA - Contract Ser.	7,035	5,604	7,035	1,574	3,850	(3,185)	-45.27%
93	50-955-320-0000	WA - Equip. Oper./Office	500	54	500	0	250	(250)	-50.00%
94	50-955-321-0100	WA - Rep. & Maint./Bldg.	500	0	250	0	250	0	0.00%
95	50-955-322-0000	WA - Postage	3,000	3,020	3,800	408	3,800	0	0.00%
96	50-955-323-0000	WA - Material & Supplies	1,000	651	1,000	168	1,000	0	0.00%
97	50-955-324-0000	WA - Telephone	400	667	200	132	800	600	300.00%
98	50-955-330-0000	WA - Office Equip.	1,000	0	1,000	0	500	(500)	-50.00%
99	50-955-331-0000	WA - Dept. Equip.	300	248	1,600	0	1,400	(200)	-12.50%
100	50-955-418-0000	WA - Prop. & Lia. Ins.	8,384	9,043	9,605	4,802	10,918	1,313	13.67%
101	50-955-418-0100	WA - Retiree Health Ins.	2,217	1,653	1,397	446	1,685	288	20.61%
102	50-955-544-0000	WA - Cap. Reserve Trans.	68,000	0	119,807	0	223,209	103,402	86.31%
103	50-955-318-0100	WA - Med. Loss Fund/HRA	0	0	2,697	0	2,697	0	0.00%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR 10 to 11		FISCAL YEAR 11 to 12		PROP. 2012/13	\$	%
			BUDGET (D)	ACTUAL (E)	B.O.S (F)	ACTUAL (G)	B.O.S (H)	CHG. (I)	CHG. (J)
				6/30/11 Pre-Audit		YTD 09/30/11		I vs. F	I vs. F
104									
105		Sub Total:	104,386	27,981	160,941	9,967	262,159	101,218	62.89%
106									
107		Total: WA (955):	170,775	105,831	231,190	29,264	332,275	101,085	43.72%
108									
109		Total - Fund 50:	1,361,805	650,430	1,337,843	135,488	1,324,992	(12,851)	-0.96%

1 **QUECHEE WATER FUND - 55**

2									
3		953 - QUECHEE WELLS & TREATMENT							
4									
5	55-953-315-0000	GW - Recruit. & Train.	0	50	0	0	500	500	--
6	55-953-318-0000	QW - Contract Ser.	1,500	2,912	13,500	0	13,500	0	0.00%
7	55-953-321-0100	QW - Rep. & Maint. - Bldg.	1,000	64	3,500	300	1,500	(2,000)	-57.14%
8	55-953-323-0000	QW - Material & Supplies	100	261	100	105	250	150	150.00%
9	55-953-324-0000	QW - Telephone	1,300	1,291	600	94	1,200	600	100.00%
10	55-953-327-0000	QW - Building Heat	700	0	700	0	950	250	35.71%
11	55-953-329-0000	QW - Electricity	17,204	17,075	17,500	4,247	17,500	0	0.00%
12	55-953-331-0000	QW - Dept. Equipment	500	377	500	0	25,500	25,000	5000.0%
13	55-953-340-0000	QW - Chemicals	500	489	500	0	500	0	0.00%
14									
15		Sub Total:	22,804	22,519	36,900	4,746	61,400	24,500	66.40%
16									
17		Total - QW (953):	22,804	22,519	36,900	4,746	61,400	24,500	66.40%

18 **954 - QUECHEE DISTRIBUTION SYSTEM**

19									
20									
21	55-954-101-0000	DS - Salaries	47,170	27,542	48,333	6,094	50,032	1,699	3.52%
22	55-954-119-0000	DS - Payroll Accrual	0	(635)	0	0	0	0	--
23	55-954-120-0000	DS - Overtime	13,000	9,417	13,000	5,389	13,000	0	0.00%
24									
25		Sub Total:	60,170	36,324	61,333	11,483	63,032	1,699	2.77%
26									
27	55-954-210-0000	DS - FICA	4,603	2,777	4,693	874	4,823	130	2.77%
28	55-954-220-0000	DS - Health Ins.	9,833	4,414	7,835	891	8,122	287	3.66%
29	55-954-230-0000	DS - Dental Ins.	1,020	483	1,020	125	1,127	107	10.49%
30	55-954-240-0000	DS - Life Ins.	288	212	288	55	288	0	0.00%
31	55-954-250-0000	DS - Work. Comp.	1,595	816	1,625	470	1,656	31	1.91%
32	55-954-260-0000	DS - Retirement	3,897	1,981	3,984	544	4,111	127	3.19%
33	55-954-270-0000	DS - AD & D	12	7	12	2	12	0	0.00%
34	55-954-290-0000	DS - Ben. Accrual	0	(1,109)	0	0	0	0	--
35									
36		Sub Total:	21,248	9,581	19,457	2,961	20,139	682	3.51%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
37									
38	55-954-311-0000	DS - Trav. & Mtgs.	200	0	200	0	200	0	0.00%
39	55-954-315-0000	DS - Recruit. & Train.	450	450	450	0	450	0	0.00%
40	55-954-318-0000	DS - Contract Ser.	4,500	2,282	2,000	495	2,000	0	0.00%
41	55-954-319-0000	DS - Equip. Oper. - Gas	4,770	3,967	4,000	0	4,840	840	21.00%
42	55-954-320-0200	DS - Equip. Oper. - Journ.	200	180	500	0	500	0	0.00%
43	55-954-321-0000	DS - Rep. & Main. - Veh.	800	1,167	1,000	1,565	1,200	200	20.00%
44	55-954-321-0100	DS - Rep. & Maint. - Bldg.	15,000	2,293	10,000	1,604	10,000	0	0.00%
45	55-954-321-0200	DS - Rep. & Maint. - Mains	6,000	1,583	6,000	0	6,000	0	0.00%
46	55-954-323-0000	DS - Material & Supplies	3,000	10,328	5,000	0	5,000	0	0.00%
47	55-954-329-0000	DS - Electricity	14,600	10,899	12,000	0	12,000	0	0.00%
48	55-954-331-0000	DS - Dept. Equip.	8,300	950	52,180	0	6,280	(45,900)	-87.96%
49	55-954-418-0100	DS - Retiree Health Ins.	0	0	0	111	0	0	--
50	55-954-542-0100	DS - Debt Ser. - Interest	4,600	4,551	3,937	0	3,937	0	0.00%
51	55-954-542-0101	DS - Debt Ser. - Principal	15,000	0	15,000	0	15,000	0	0.00%
52	55-954-542-0000	DS - Capital Outlay	0	0	0	0	0	0	--
53	55-954-543-0100	DS - Cap. - Impact Fees	20,500	0	0	0	0	0	--
54									
55		Sub Total:	97,920	38,650	112,267	3,775	67,407	(44,860)	-39.96%
56									
57		Total - DS (954):	179,338	84,555	193,057	18,219	150,578	(42,479)	-22.00%
58									
59		955 - QUECHEE WATER ADMINISTRATION							
60									
61	55-955-101-0000	WA - Salaries	45,674	46,358	49,398	10,806	50,595	1,197	2.42%
62	55-955-119-0000	WA - Payroll Accrual	0	1,303	0	0	0	0	--
63									
64		Sub Total:	45,674	47,661	49,398	10,806	50,595	1,197	2.42%
65									
66	55-955-210-0000	WA - FICA	3,494	3,434	3,779	814	3,870	91	2.41%
67	55-955-220-0000	WA - Health Ins.	3,414	2,335	3,151	410	3,219	68	2.16%
68	55-955-230-0000	WA - Dental Ins.	593	442	540	112	572	32	5.93%
69	55-955-240-0000	WA - Life Ins.	195	203	211	47	211	0	0.00%
70	55-955-250-0000	WA - Work. Comp.	1,580	947	1,544	422	1,579	35	2.27%
71	55-955-260-0000	WA - Retirement	3,727	2,908	3,951	736	4,048	97	2.46%
72	55-955-270-0000	WA - AD & D	14	7	14	2	14	0	0.00%
73	55-955-290-0000	WA - Ben. Accrual	0	2,535	0	0	0	0	--
74									
75		Sub Total:	13,017	12,811	13,190	2,543	13,513	323	2.45%
76									
77	55-955-311-0000	WA - Trav. & Mtgs.	300	0	300	0	300	0	0.00%
78	55-955-312-0000	WA - Advertising	200	25	100	0	100	0	0.00%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
79	55-955-313-0000	WA - Mem. & Dues	100	138	150	70	150	0	0.00%
80	55-955-314-0000	WA - Books & Periodicals	200	0	200	0	150	(50)	-25.00%
81	55-955-315-0000	WA - Recruit. & Train.	200	77	200	200	200	0	0.00%
82	55-955-317-0000	WA - Permits & Licenses	2,500	1,654	2,600	558	2,600	0	0.00%
83	55-955-318-0000	WA - Contract Ser.	6,435	2,910	4,000	1,003	720	(3,280)	-82.00%
84	55-955-320-0000	WA - Equip. Oper./Office	500	54	500	0	500	0	0.00%
85	55-955-322-0000	WA - Postage	1,450	1,550	1,500	303	1,600	100	6.67%
86	55-955-323-0000	WA - Material & Supplies	700	657	1,000	150	1,000	0	0.00%
87	55-955-324-0000	WA - Telephone	150	103	150	31	150	0	0.00%
88	55-955-330-0000	WA - Office Equip.	1,000	0	1,000	0	500	(500)	-50.00%
89	50-955-331-0000	WA - Dept. Equip.	0	0	1,600	0	1,200	(400)	-25.00%
90	55-955-418-0000	WA - Prop. & Lia. Ins.	2,030	2,079	2,030	1,015	2,345	315	15.52%
91	55-955-418-0100	WA - Retiree Health Ins.	2,217	1,653	1,397	223	1,685	288	20.61%
92	55-955-544-0000	WA - Cap. Reserve Trans. WA - Med. Loss	69,000	0	60,968	0	58,264	(2,704)	-4.44%
93	55-955-318-0100	Fund/HRA	0	0	1,798	0	1,798	0	0.00%
94									
95		Sub Total:	86,982	10,900	79,493	3,553	73,262	(6,231)	-7.84%
96									
97		Total: WA (955):	145,673	71,372	142,081	16,902	137,370	(4,711)	-3.32%
98									
99		Total - Fund 55:	347,815	178,446	372,038	39,867	349,348	(22,690)	-6.10%

WASTE WATER - FUND 60

961 - WHITE RIVER TREATMENT PLANT

5	60-961-101-0000	WT - Salaries	292,531	259,600	305,136	62,035	316,846	11,710	3.84%
6	60-961-119-0000	WT - Payroll Accrual	0	830	0	0	0	0	--
7	60-961-120-0000	WT - Overtime	40,000	39,377	40,000	12,410	40,000	0	0.00%
8									
9		Sub Total:	332,531	299,807	345,136	74,445	356,846	11,710	3.39%
10									
11	60-961-210-0000	WT - FICA	25,438	22,180	26,403	5,584	27,298	895	3.39%
12	60-961-220-0000	WT - Health Ins.	53,295	29,141	43,332	5,550	33,414	(9,918)	-22.89%
13	60-961-230-0000	WT - Dental Ins.	5,006	2,982	5,001	731	5,415	414	8.28%
14	60-961-240-0000	WT - Life Ins.	1,920	1,668	1,920	387	1,920	0	0.00%
15	60-961-250-0000	WT - Work. Comp.	14,300	6,529	14,865	3,101	15,390	525	3.53%
16	60-961-260-0000	WT - Retirement	22,940	16,016	23,917	3,768	24,839	922	3.85%
17	60-961-270-0000	WT - AD & D	66	55	66	13	66	0	0.00%
18	60-961-290-0000	WT - Ben. Accrual	0	2,630	0	0	0	0	--
19									
20		Sub Total:	122,965	81,201	115,504	19,134	108,342	(7,162)	-6.20%
21									

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$	%
			10 to 11		11 to 12		2012/13	CHG.	CHG.
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S	(I)	(J)
			(D)	(E)	(F)	(G)	(H)	I vs. F	I vs. F
				6/30/11		YTD			
				Pre-Audit		09/30/11			
22	60-961-311-0000	WT - Trav. & Mtgs.	300	23	500	0	500	0	0.00%
23	60-961-313-0000	WT - Mem. & Dues	250	140	200	0	200	0	0.00%
24	60-961-315-0000	WT - Recruit. & Train.	1,000	598	1,000	0	1,000	0	0.00%
25	60-961-317-0000	WT - Permits & Lic.	3,200	3,147	3,000	125	3,200	200	6.67%
26	60-961-318-0000	WT - Contract Ser.	58,000	47,199	62,800	2,872	68,000	5,200	8.28%
27									
28									
29	60-961-319-0000	WT - Equip. Oper./Gas	7,088	8,948	6,196	0	8,960	2,764	44.61%
30	60-961-320-0100	WT - Equip. Oper./Gen.	31,500	2,655	10,000	266	8,500	(1,500)	-15.00%
31	60-961-320-0200	WT - Equip. Op./Journ.	1,200	170	1,000	0	1,000	0	0.00%
32	60-961-321-0000	WT - Repair & Maint./Veh.	4,000	4,478	5,000	1,053	5,000	0	0.00%
33	60-961-321-0100	WT - Repair & Maint./Bldg.	5,000	3,817	4,000	673	4,000	0	0.00%
34	60-961-322-0000	WT - Postage	0	25	0	75	0	0	--
35	60-961-323-0000	WT - Material & Supplies	7,000	7,868	7,000	2,352	7,000	0	0.00%
36	60-961-324-0000	WT - Telephone	1,600	444	600	87	600	0	0.00%
37	60-961-326-0000	WT - Uniforms	4,000	3,145	4,000	689	4,000	0	0.00%
38	60-961-327-0000	WT - Heat	38,350	12,245	38,350	468	41,400	3,050	7.95%
39	60-961-328-0000	WT - Water	5,700	6,203	4,000	0	4,000	0	0.00%
40	60-961-329-0000	WT - Electricity	110,800	92,897	110,000	20,017	110,000	0	0.00%
41	60-961-331-0000	WT - Dept. Equip.	3,000	1,525	5,900	252	1,500	(4,400)	-74.58%
42	60-961-340-0000	WT - Chemicals	37,000	30,335	27,000	1,813	27,000	0	0.00%
43	60-961-418-0000	WT - Prop. & Lia. Ins.	16,947	19,185	21,323	10,662	24,423	3,100	14.54%
44	60-961-418-0100	WT - Retiree Health Ins.	8,118	6,614	5,589	1,783	6,740	1,151	20.59%
45	60-961-419-0000	WT - Insurance Claims	0	0	0	0	0	0	--
46									
47		Sub Total:	344,053	251,661	317,458	43,187	327,023	9,565	3.01%
48									
49		Total - WT (961):	799,549	632,669	778,098	136,766	792,211	14,113	1.81%
50									
51		962 - WILDER TREATMENT PLANT							
52									
53	60-962-318-0000	WD - Contract Ser.	5,800	1,862	10,000	0	10,000	0	-90.00%
54	60-962-320-0100	WD - Equip. Oper./Gen	22,500	0	7,000	0	45,000	38,000	-94.29%
55	60-962-321-0100	WD - Rep. & Maint. - Bldg.	2,000	225	2,000	0	1,000	(1,000)	-50.00%
56	60-962-323-0000	WD - Material & Supplies	400	28	400	75	400	0	0.00%
57	60-962-324-0000	WD - Telephone	350	527	300	291	500	200	66.67%
58	60-962-327-0000	WD - Building Heat	5,605	3,988	6,200	0	5,400	(800)	-12.90%
59	60-962-328-0000	WD - Water	100	127	100	0	125	25	25.00%
60	60-962-329-0000	WD - Electricity	16,165	15,467	16,500	2,493	16,275	(225)	-1.36%
61	60-962-331-0000	WD - Dept. Equip.	0	0	0	0	0	0	--
62									
63		Sub Total:	52,920	22,224	42,500	2,859	78,700	36,200	85.18%
64									
65		Total - WD (962):	52,920	22,224	42,500	2,859	78,700	36,200	85.18%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR 10 to 11		FISCAL YEAR 11 to 12		PROP. 2012/13	\$	%
			BUDGET (D)	ACTUAL (E)	B.O.S (F)	ACTUAL (G)	B.O.S (H)	CHG. (I)	CHG. (J)
				6/30/11		YTD		I vs. F	I vs. F
				Pre-Audit		09/30/11			
66									
67		964 - WASTE WATER COLLECTION SYSTEM							
68									
69	60-964-318-0000	GW - Contract Ser.	9,400	6,036	9,400	590	9,400	9,400	--
70	60-964-320-0100	GW - Equip. Oper./General	700	2,754	8,000	0	8,000	0	0.00%
71	60-964-321-0000	GW - Rep. & Maint. - Veh.	1,500	8,202	1,500	62	3,000	1,500	100.00%
72	60-964-321-0100	GW - Rep. & Maint./Bldg.	1,500	134	1,500	0	1,500	0	0.00%
73	60-964-321-0200	GW - Rep. & Maint. - Mains	48,000	34,824	51,000	1,035	49,000	(2,000)	-3.92%
74	60-964-323-0000	GW - Material & Supplies	1,200	5,669	3,000	371	5,000	2,000	66.67%
75	60-964-324-0000	GW - Telephone	500	526	800	173	600	(200)	-25.00%
76	60-964-329-0000	GW - Electricity	13,000	13,385	14,000	3,021	14,000	0	0.00%
77	60-964-331-0000	GW - Dept. Equip.	4,200	0	34,000	0	25,000	(9,000)	-26.47%
78									
79		Total - GW (964):	80,000	71,530	123,200	5,252	115,500	(7,700)	-6.25%
80									
81		965 - WASTEWATER ADMINISTRATION							
82									
83	60-965-101-0000	WM - Salaries	51,504	52,722	55,228	12,151	56,557	1,329	2.41%
84									
85	60-965-119-0000	WM - Payroll Accrual	0	7,148	0	0	0	0	--
86									
87		Sub Total:	51,504	59,870	55,228	12,151	56,557	1,329	2.41%
88									
89	60-965-210-0000	WM - FICA	3,940	3,897	4,225	915	4,327	102	2.41%
90	60-965-220-0000	WM - Health Ins.	4,352	3,072	3,925	547	3,988	63	1.61%
91	60-965-230-0000	WM - Dental Ins.	678	526	624	131	662	38	6.09%
92	60-965-240-0000	WM - Life Ins.	231	242	231	55	247	16	6.93%
93	60-965-250-0000	WM - Work. Comp.	1,582	979	1,568	428	1,603	35	2.23%
94	60-965-260-0000	WM - Retirement	4,120	3,409	4,418	843	4,526	108	2.44%
95	60-965-270-0000	WM - AD & D	16	8	16	2	16	0	0.00%
96	60-965-290-0000	WM - Ben. Accrual	0	2,497	0	0	0	0	--
97									
98		Sub Total:	14,919	14,630	15,007	2,921	15,369	362	2.41%
99									
100	60-965-311-0000	WM - Trav. & Mtgs.	1,000	145	800	0	800	0	0.00%
101	60-965-312-0000	WM - Advertising	200	213	400	0	400	0	0.00%
102	60-965-313-0000	WM - Mem. & Dues	200	149	200	22	200	0	0.00%
103	60-965-315-0000	WM - Recruit. & Train.	500	105	400	200	400	0	0.00%
104	60-965-318-0000	WM - Contract Ser.	15,935	25,455	5,000	1,003	5,100	100	2.00%
105	60-965-320-0000	WM - Equip. Oper./Office	500	54	500	0	500	0	0.00%
106	60-965-322-0000	WM - Postage	2,175	1,909	2,475	304	2,475	0	0.00%
107	60-965-323-0000	WM - Material & Supplies	1,000	623	1,000	205	1,000	0	0.00%
108	60-965-324-0000	WM - Telephone	300	379	200	89	400	200	100.00%
109	60-965-330-0000	WM - Office Equip.	1,000	0	3,000	0	3,400	400	13.33%

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$	%
			10 to 11		11 to 12		2012/13	CHG.	CHG.
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S	(I)	(J)
			(D)	(E)	(F)	(G)	(H)	I vs. F	I vs. F
				6/30/11		YTD			
				Pre-Audit		09/30/11			
110	60-965-418-0100	WM - Retiree Health Ins.	2,217	1,653	1,397	446	1,685	288	20.61%
111	60-965-543-0000	WM - Capital Outlay	70,000	0	180,557	422,347	180,557	0	0.00%
112									
113	60-965-543-0100	WM - Cap. Outlay-Imp. Fees	60,000	0	0	0	0	0	--
114	60-965-544-0000	WM - Cap. Res.	40,500	40,500	96,599	0	391,270	294,671	305.05%
115	60-965-318-0100	WM - Med. Loss Fund/HRA	0		6,293	0	6,293	0	0.00%
116									
117		Sub Total:	195,527	71,185	292,528	424,616	594,480	301,952	103.22%
118									
119		Total - WM (965):	261,950	145,685	362,763	439,688	666,406	303,643	83.70%
120									
121		Total - Fund 60:	1,194,419	872,108	1,306,561	584,565	1,652,817	346,256	26.50%
1	QUECHEE WASTE WATER FUND - 65								
2									
3		963 - QUECHEE TREATMENT PLANT							
4									
5	65-963-101-0000	QT - Salaries	142,314	144,232	149,095	26,875	156,354	7,259	4.87%
6	65-963-119-0000	QT - Payroll Accrual	0	2,801	0	0	0	0	--
7	65-963-120-0000	QT - Overtime	25,000	23,959	25,000	5,960	25,000	0	0.00%
8									
9		Sub Total:	167,314	170,992	174,095	32,835	181,354	7,259	4.17%
10									
11	65-963-210-0000	QT - FICA	12,801	12,679	13,319	2,491	13,874	555	4.17%
12	65-963-220-0000	QT - Health Ins.	20,818	15,973	17,842	2,546	18,628	786	4.41%
13	65-963-230-0000	QT - Dental Ins.	3,230	2,368	3,076	508	3,608	532	17.30%
14	65-963-240-0000	QT - Life Ins.	960	1,001	960	192	960	0	0.00%
15	65-963-250-0000	QT - Work. Comp.	7,123	3,714	7,427	1,380	7,751	324	4.36%
16	65-963-260-0000	QT - Retirement	11,592	11,115	12,116	2,059	12,677	561	4.63%
17	65-963-270-0000	QT - AD & D	33	33	33	6	33	0	0.00%
18	65-963-290-0000	QT - Ben. Accrual	0	1,815	0	0	0	0	--
19									
20		Sub Total:	56,557	48,698	54,773	9,182	57,531	2,758	5.04%
21									
22	65-963-311-0000	QT - Trav. & Mtgs.	300	161	300	0	300	0	0.00%
23	65-963-313-0000	QT - Mem. & Dues	100	105	100	0	100	0	0.00%
24	65-963-315-0000	QT - Recruit. & Train.	500	(420)	500	0	500	0	0.00%
25	65-963-317-0000	GT - Permits & Licenses	8,000	7,490	8,000	4,984	8,000	0	0.00%
26	65-963-318-0000	QT - Contract Ser.	36,000	12,981	46,300	3,270	41,300	(5,000)	-10.80%
27									
28									
29	65-963-319-0000	QT - Equip. Oper. - Gas	4,563	6,752	5,115	0	6,170	1,055	20.63%
30	65-963-320-0000	QT - Equip. Oper./Office	0	0	0	42	0	0	--

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
31	65-963-320-0100	QT - Oper. /Maint. - Gen.	6,000	3,798	9,400	446	9,400	0	0.00%
32	65-963-320-0200	QT - Equip. Op. - Journ.	200	160	200	0	200	0	0.00%
33	65-963-321-0000	QT - Rep. & Maint. - Veh.	1,000	2,661	1,500	559	3,000	1,500	100.00%
34	65-963-321-0100	QT - Rep. & Maint - Bldg.	2,000	1,290	1,000	0	1,000	0	0.00%
35	65-963-321-0200	QT - Rep. & Maint - Mains	0	422	0	0	0	0	--
36	65-963-323-0000	QT - Material & Supplies	2,300	2,330	2,500	922	2,500	0	0.00%
37	65-963-324-0000	QT - Telephone	1,600	821	1,600	162	1,200	(400)	-25.00%
38	65-963-326-0000	QT - Uniforms	2,225	2,230	2,900	545	2,850	(50)	-1.72%
39	65-963-327-0000	QT - Building Heat	13,275	14,660	8,000	195	14,400	6,400	80.00%
40	65-963-328-0000	QT - Water	400	492	400	0	500	100	25.00%
41	65-963-329-0000	QT - Electricity	25,600	39,429	40,000	8,509	40,000	0	0.00%
42	65-963-331-0000	QT - Dept. Equip.	3,000	449	4,400	0	3,000	(1,400)	-31.82%
43	65-963-340-0000	QT - Chemicals	22,000	21,492	17,000	251	17,000	0	0.00%
44	65-963-542-0100	QT - Debt Service - Int.	22,995	22,756	19,684	0	19,684	0	0.00%
45	65-963-542-0101	QT - Debt Service - Princ.	75,000	0	75,000	0	75,000	0	0.00%
46									
47		Sub Total:	227,058	140,059	243,899	19,885	246,104	2,205	0.90%
48									
49		Total - QT (963):	450,929	359,749	472,767	61,902	484,989	12,222	2.59%
50									
51		964 - QUECHEE WASTE WATER COLLECTION SYSTEM							
52									
53	65-964-318-0000	QW - Contract Ser.	59,000	25,406	67,000	860	66,000	(1,000)	-1.49%
54									
55	65-964-320-0100	QW - Oper./Maint - Gen.	3,000	1,007	3,000	85	3,000	0	0.00%
56	65-964-320-0200	QW - Equip. Op. - Journ.	200	0	200	0	200	0	0.00%
57	65-964-321-0200	QW - Rep. & Maint. - Mains	10,000	8,443	10,000	823	9,000	(1,000)	-10.00%
58	65-964-323-0000	QW - Material & Supplies	500	77	500	21	500	0	0.00%
59	65-964-324-0000	QW - Telephone	0	11	0	0	0	0	--
60	65-964-329-0000	QW - Electricity	18,000	18,529	18,000	1,701	18,000	0	0.00%
61	65-964-331-0000	QW - Dept. Equip.	4,200	0	33,200	0	24,200	(9,000)	-27.11%
62									
63		Sub Total:	94,900	53,473	131,900	3,490	120,900	(11,000)	-8.34%
64									
65		Total - GW (964):	94,900	53,473	131,900	3,490	120,900	(11,000)	-8.34%
66									
67		965 - QUECHEE WASTEWATER ADMN							
68									
69	65-965-101-0000	WM - Salaries	45,675	46,787	49,398	10,806	50,596	1,198	2.43%
70	65-965-119-0000	WM - Payroll Accrual	0	1,298	0	0	0	0	--
71									
72		Sub Total:	45,675	48,085	49,398	10,806	50,596	1,198	2.43%
73									

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR 10 to 11		FISCAL YEAR 11 to 12		PROP. 2012/13	\$	%
			BUDGET (D)	ACTUAL (E)	B.O.S (F)	ACTUAL (G)	B.O.S (H)	CHG. (I)	CHG. (J)
				6/30/11 Pre-Audit		YTD 09/30/11		I vs. F	I vs. F
74	65-965-210-0000	WM - FICA	3,494	3,466	3,779	814	3,870	91	2.41%
75	65-965-220-0000	WM - Health Ins.	3,786	2,315	3,151	410	3,219	68	2.16%
76	65-965-230-0000	WM - Dental Ins.	697	447	514	112	572	58	11.28%
77	65-965-240-0000	WM - Life Ins.	195	204	195	47	195	0	0.00%
78	65-965-250-0000	WM - Work. Comp.	1,549	966	1,544	422	1,579	35	2.27%
79	65-965-260-0000	WM - Retirement	3,653	2,951	3,951	736	4,048	97	2.46%
80	65-965-270-0000	WM - AD & D	13	7	13	2	13	0	0.00%
81	65-965-290-0000	WM - Ben. Accrual	0	2,632	0	0	0	0	--
82									
83		Sub Total:	13,387	12,988	13,147	2,543	13,496	349	2.65%
84									
85	65-965-311-0000	WM - Trav. & Mtgs.	300	140	300	0	300	0	0.00%
86	65-965-312-0000	WM - Advertising	100	80	100	0	100	0	0.00%
87	65-965-313-0000	WM - Mem. & Dues	75	114	100	22	100	0	0.00%
88	65-965-315-0000	WM - Recruit & Train.	350	110	300	200	300	0	0.00%
89	65-965-318-0000	WM - Contract Ser.	7,935	5,312	3,500	1,003	5,000	1,500	42.86%
90	65-965-320-0000	WM - Equip. Oper./Office	300	54	300	0	300	0	0.00%
91	65-965-320-0100	WM - Equip. Oper./Comm	0	92	0	0	0	0	--
92	65-965-321-0100	WM - Rep. & Maint - Bldg.	0	107	0	0	200	200	--
93	65-965-322-0000	WM - Postage	2,000	1,870	2,000	607	2,000	0	0.00%
94	65-965-323-0000	WM - Material & Supplies	900	660	1,000	129	1,000	0	0.00%
95	65-965-324-0000	WM - Telephone	450	284	500	31	500	0	0.00%
96	65-965-330-0000	WM - Office Equipment	600	0	600	0	500	(100)	-16.67%
97	65-965-331-0000	WM - Dept. Equip.	0	2,660	0	0	0	0	--
98	65-965-418-0000	WM - Prop. & Lia. Ins.	4,389	4,743	4,998	2,499	5,889	891	17.83%
99	65-965-418-0100	WM - Retiree Health Ins.	2,217	1,653	1,397	446	1,685	288	20.61%
100	65-965-543-0000	WM - Capital Outlay	0	0	0	111,739	70,000	70,000	--
101									
102	65-965-543-0100	WM - Cap. - Impact Fees	40,000	0	0	0	0	0	--
103	65-965-544-0000	WM - Cap. Res.	45,000	45,000	37,882	0	316,489	278,607	735.46%
104	65-965-318-0100	WM - Med. Loss Fund/HRA	0	0	2,697	0	2,697	0	0.00%
105									
106		Sub Total:	104,616	62,879	55,674	116,676	407,060	351,386	631.15%
107									
108		Total - WM (965):	163,678	123,952	118,219	130,025	471,152	352,933	298.54%
110		Total - Fund 65:	709,507	537,174	722,886	195,417	1,077,041	354,155	48.99%
109									

TOWN OF HARTFORD – 2012/2013 BUDGET (EXPENSES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR 10 to 11		FISCAL YEAR 11 to 12		PROP. 2012/13	\$	%
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S	CHG.	CHG.
			(D)	(E)	(F)	(G)	(H)	(I)	(J)
				6/30/11 Pre-Audit		YTD 09/30/11		I vs. F	I vs. F

EXPENSES - GRAND TOTALS BY FUND

FUND 10 - GENERAL:	12,475,514	12,051,373	12,557,604	3,452,137	13,446,232	888,628	7.08%
FUND 20 - OUTDOOR FACILITES:	267,220	183,521	272,640	15,614	269,640	(3,000)	-1.10%
FUND 30 - SOLID WASTE DISPOSAL:	888,423	793,374	908,163	158,726	1,020,364	112,201	12.35%
FUND 50 - WATER TREATMENT:	1,361,805	650,430	1,337,843	135,488	1,324,992	(12,851)	-0.96%
FUND 55 - QUECHEE WATER:	347,815	178,446	372,038	39,867	349,348	(22,690)	-6.10%
FUND 60 - WASTE WATER TREATMENT:	1,194,419	872,108	1,306,561	584,565	1,652,817	346,256	26.50%
FUND 65 - QUECHEE WASTE WATER:	709,507	537,174	722,886	195,417	1,077,041	354,155	48.99%
GRAND TOTAL - EXPENSES - ALL FUNDS:	17,244,703	15,266,426	17,477,735	4,581,814	19,140,434	1,662,699	9.51%



TOWN OF HARTFORD

2012/2013 MUNICIPAL BUDGET

GENERAL FUND REVENUES

(FUND 10)

PLAN YOUR WORK – WORK YOUR PLAN

TOWN OF HARTFORD – 2012/2013 BUDGET (REVENUES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR 10 to 11		FISCAL YEAR 11 to 12		PROP. 2012/13	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F	
			BUDGET (D)	ACTUAL (E)	B.O.S (F)	ACTUAL (G)	B.O.S (H)			
				6/30/11		YTD				
				Pre-Audit		09/30/11				
1	GENERAL FUND REVENUES - FUND 10									
2										
3		030 - PROPERTY TAXES								
4										
5	10-030-100-0100	PT - Taxes Cur. Year	10,223,056	10,253,931	9,904,283	0	10,208,214	303,931	3.07%	
6	10-030-100-0200	PT - Cur. Tax Adjust.	(2,500)	(56,010)	(2,500)	0	(2,500)	0	0.00%	
7	10-030-100-0300	PT - Delinq. Tax Adj.	0	2	0	0	0	0	--	
8	10-030-200-0100	PT - Payment In Lieu/Taxes	42,252	66,318	64,000	48,725	64,000	0	0.00%	
9	10-030-200-0200	PT - State Cur. Use Pay	46,000	54,575	50,000	59,757	50,000	0	0.00%	
10	10-030-400-0100	PT - Allow./Uncoll. Taxes	0	30,247	0	0	0	0	--	
11										
12		Sub Total:	10,308,808	10,349,063	10,015,783	108,482	10,319,714	303,931	3.03%	
13										
14	10-030-300-0100	PT - Int. Cur. Years Tax.	30,000	31,993	30,000	0	30,000	0	0.00%	
15	10-030-300-0200	PT - Penalty Del. Tax	100,000	132,666	125,000	0	130,000	5,000	4.00%	
16	10-030-300-0300	PT - Interest Del. Taxes	50,000	58,360	55,000	0	58,000	3,000	5.45%	
17	10-030-300-0400	PT - Legal Fees/Del. Tax	4,000	5,000	5,000	0	5,000	0	0.00%	
18	10-030-300-0500	PT - Late Homestead Filing Penalty	5,000	3,265	3,500	0	3,500	0	0.00%	
19	10-030-300-0600	PT - Education Taxes Retained	16,000	13,572	16,000	0	13,000	(3,000)	-18.75%	
20										
21		Sub Total:	205,000	244,856	234,500	0	239,500	5,000	2.13%	
22										
23		Total - PT (030):	10,513,808	10,593,919	10,250,283	108,482	10,559,214	308,931	3.01%	
24										
25		040 - PERMITS & LICENSES								
26										
27	10-040-100-0100	PL - Bus./Liquor/Tobacco	3,575	3,320	3,320	0	3,320	0	0.00%	
28	10-040-100-0200	PL - Taxi Licenses	3,000	650	1,000	0	750	(250)	-25.00%	
29	10-040-200-0100	PL - Marriage/CU Licenses	3,375	4,185	4,950	2,115	4,275	(675)	-13.64%	
30	10-040-200-0200	PL - Town Clerk (Dogs)	8,500	7,909	9,000	862	8,000	(1,000)	-11.11%	
31										
32		Total - PL (040):	18,450	16,064	18,270	2,977	16,345	(1,925)	-10.54%	
33										
34		050 - INTERGOVERNMENTAL REVENUES								
35										
36	10-050-121-0500	IR - Welcome Center Grant	35,000	33,000	35,000	4,739	35,000	0	0.00%	
37	10-050-151-0500	IR - Clerk - Imp Elections Grant	0	0	0	0	0	0	--	
38	10-050-174-0500	IR - Lister Reappraisal Grant	60,000	53,877	55,000	0	55,000	0	0.00%	
39	10-050-211-0100	IR - PD-Bulletproof Vest Grant	0	1,761	0	899	0	0	--	
40	10-050-211-0510	IR - PD Highway Safety Grant	3,000	11,788	3,000	0	3,000	0	0.00%	
41	10-050-211-0520	IR - PD Drug Enforcement Grant	1,500	2,483	0	7,987	0	0	--	
42	10-050-211-0525	IR - PD Drug Task Force (State)	72,673	37,835	71,394	0	75,002	3,608	5.05%	

TOWN OF HARTFORD – 2012/2013 BUDGET (REVENUES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR 10 to 11		FISCAL YEAR 11 to 12		PROP. 2012/13	\$	%
			BUDGET (D)	ACTUAL (E)	B.O.S (F)	ACTUAL (G)	B.O.S (H)	CHG. (I)	CHG. (J)
			6/30/11		YTD			I vs. F	I vs. F
			Pre-Audit		09/30/11				
43	10-050-211-0550	IR - PD Cops Hiring Grant	0	38,726	45,000	0	45,000	0	0.00%
44	10-050-211-0560	IR - Reimb. Of JT costs	0	153	0	0	0	0	--
45	10-050-214-0500	IR - PD CRJC Grant	54,830	101,850	54,849	56,220	105,000	50,151	91.43%
46	10-050-216-0500	IR - SRO Grant	51,691	47,903	50,806	27,279	50,806	0	0.00%
47	10-050-221-0100	IR - Fire HLS Grant Reimb.	0	38,882	0	0	0	0	--
48	10-050-221-0500	IR - Fire Dry Hydrant Grant	0	0	0	2,500	0	0	--
49	10-050-325-0500	IR - Highways & Bridges	258,316	257,567	258,033	129,791	255,400	(2,633)	-1.02%
50	10-050-325-0520	IR - Highway-Paving Grant	0	0	0	54,365	0	0	--
51	10-050-521-0300	IR - Milfoil Grant	0	4,920	0	0	0	0	--
52	10-050-711-0500	IR - Library Resource Grant	0	(64)	0	0	0	0	--
53									
54		Sub Total:	537,010	630,681	573,082	283,780	624,208	51,126	8.92%
55									
56		Total - IR (050):	537,010	630,681	573,082	283,780	624,208	51,126	8.92%
57									
58		060 - CHARGES FOR SERVICES							
59									
60		GENERAL GOVERNMENT							
61									
62	10-060-151-0100	CS - Town Clerk Fees	100,000	82,690	90,000	19,695	80,000	(10,000)	-11.11%
63	10-060-151-0200	CS - Restoration Fees	20,000	20,986	22,000	4,800	20,000	(2,000)	-9.09%
64	10-060-151-0300	CS - DMV Fees	2,500	1,620	2,272	435	1,500	(772)	-33.98%
65	10-060-151-0400	CS - Digital Imaging Fees	20,000	20,986	22,000	4,782	20,000	(2,000)	-9.09%
66									
67		Sub Total:	142,500	126,282	136,272	29,712	121,500	(14,772)	-10.84%
68									
69		FINANCE							
70									
71	10-060-171-0100	CS - School Admin. Costs	12,824	11,198	12,824	0	18,824	6,000	46.79%
72									
73		Sub Total:	12,824	11,198	12,824	0	18,824	6,000	46.79%
74									
75		VALUATION							
76									
77	10-060-174-0700	CS - Lister - Maps/Copies/Other	0	0	0	0	0	0	--
78									
79		Sub Total:	0	0	0	0	0	0	--
80									
81		PUBLIC SAFETY (Police & Fire)							
82									
83	10-060-211-0100	CS - Police - Spec. Duty	17,000	12,420	16,000	8,798	16,000	0	0.00%
84	10-060-211-0200	CS - Police - Acc. Rep.	5,400	5,511	4,000	1,096	5,000	1,000	25.00%
85	10-060-211-0300	CS - Police - Alarms	500	2,310	3,300	525	3,000	(300)	-9.09%
86	10-060-211-0400	CS - Police - Fingerprinting	13,000	13,755	14,000	4,025	14,000	0	0.00%

TOWN OF HARTFORD – 2012/2013 BUDGET (REVENUES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR 10 to 11		FISCAL YEAR 11 to 12		PROP. 2012/13	\$	%
			BUDGET (D)	ACTUAL (E)	B.O.S (F)	ACTUAL (G)	B.O.S (H)	CHG. (I)	CHG. (J)
				6/30/11 Pre-Audit		YTD 09/30/11		I vs. F	I vs. F
87	10-060-211-0600	CS - Police - Sale of Equip.	0	0	0	0	0	0	--
88	10-060-211-0700	CS - Police - Misc.	800	170	600	510	250	(350)	-58.33%
89									
90		Sub Total	36,700	34,166	37,900	14,954	38,250	350	0.92%
91									
92	10-060-214-0800	CS - CRJC - Misc.	0	223	0	0	1	1	--
93									
94		Subtotal	0	223	0	0	1	1	--
95									
96	10-060-221-0100	CS - Fire - Alarms & Acc.	3,500	8,185	8,000	8,400	8,000	0	0.00%
97	10-060-221-0200	CS - Fire - Reports	100	165	50	0	50	0	0.00%
98	10-060-221-0300	CS - Fire - Fire Prevention	50,000	40,684	50,000	7,616	45,000	(5,000)	-10.00%
99	10-060-221-0600	CS - Fire - Sale of Equip.	0	750	30,000	0	0	(30,000)	100.00%
100	10-060-221-0700	CS - Fire - Misc.	0	8,235	1,000	400	0	(1,000)	100.00%
101									
102		Sub Total	53,600	58,019	89,050	16,416	53,050	(36,000)	-40.43%
103									
104	10-060-231-0100	CS - Amb. - Service	350,000	370,176	350,000	118,175	360,000	10,000	2.86%
105	10-060-231-0200	CS - Amb. - Contracts	18,000	23,965	22,300	29,885	22,980	680	3.05%
106	10-060-231-0300	CS - Amb. - Reports & Other	50	2,583	20	0	50	30	150.00%
107	10-060-231-0800	CS - Amb. - Donations	0	0	0	0	0	0	--
108									
109		Sub Total	368,050	396,724	372,320	148,060	383,030	10,710	2.88%
110									
111	10-060-271-0100	CS - Dispatch - Contracts	348,400	347,110	355,368	170,188	327,000	(28,368)	-7.98%
112	10-060-271-0200	CS - Dispatch - Tower Rental	4,000	6,000	6,000	4,000	6,000	0	0.00%
113									
114		Sub Total:	352,400	353,110	361,368	174,188	333,000	(28,368)	-7.85%
115									
116		Sub Total - Public Safety	810,750	842,242	860,638	353,618	807,331	(53,308)	-6.19%
117									
118		PUBLIC WORKS							
119									
120	10-060-325-0100	CS - Drive/Weight Perm.	1,200	1,280	1,200	130	1,200	0	0.00%
121	10-060-325-0200	CS - Gas Reim./Bugbee	2,600	3,632	2,600	1,036	3,600	1,000	38.46%
122	10-060-325-0600	CS - Sale of Materials	0	0	0	0	0	0	--
123	10-060-325-0700	CS - Highway Other	1,000	2,632	1,000	281	1,000	0	0.00%
124									
125		Sub Total:	4,800	7,544	4,800	1,447	5,800	1,000	20.83%
126									
127		RECREATION AND PARKS							
128									
129	10-060-511-0700	CS - Recreation Misc	0	713	0	162	0	0	--

TOWN OF HARTFORD – 2012/2013 BUDGET (REVENUES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR 10 to 11		FISCAL YEAR 11 to 12		PROP. 2012/13	\$	%
			BUDGET (D)	ACTUAL (E)	B.O.S (F)	ACTUAL (G)	B.O.S (H)	CHG. (I)	CHG. (J)
			6/30/11		YTD			I vs. F	I vs. F
			Pre-Audit		09/30/11				
130	10-060-511-0800	CS - Recreation Donations	6,000	7,646	6,500	7,100	7,500	1,000	15.38%
131	10-060-512-0100	CS - Swimming Pool	19,500	18,513	19,500	8,725	19,000	(500)	-2.56%
132	10-060-514-0100	CS - Youth Programs	90,000	111,595	111,400	39,992	111,400	0	0.00%
133									
134	10-060-515-0100	CS - Adult Programs	12,000	20,764	11,500	2,037	11,500	0	0.00%
135	10-060-516-0100	CS - Special Events	11,000	7,145	4,000	8,487	8,000	4,000	100.00%
136	10-060-521-0800	CS - Parks Donations	4,500	0	0	0	0	0	--
137									
138		Sub Total:	143,000	166,376	152,900	66,503	157,400	4,500	2.94%
139									
140		CONSERVATION							
141									
142	10-060-611-0800	CS - Cons. Comm. Donations	0	0	0	183	0	0	--
143									
144		Sub Total:	0	0	0	183	0	0	--
145									
146		ZONING							
147									
148	10-060-621-0100	CS - Zoning Permits	20,000	19,201	22,000	4,553	22,000	0	0.00%
149	10-060-621-0200	CS - Zoning Board App.	2,000	1,600	2,600	600	2,600	0	0.00%
150	10-060-621-0700	CS - Zoning Miscellaneous	150	215	200	33	200	0	0.00%
151									
152		Sub Total	22,150	21,016	24,800	5,186	24,800	0	0.00%
153									
154		PLANNING							
155									
156	10-060-622-0100	CS - Site Plan	2,000	1,342	2,200	767	2,200	0	0.00%
157	10-060-622-0200	CS - Subdivision	2,000	1,550	2,000	275	2,000	0	0.00%
158	10-060-622-0400	CS - PUD or PRD	1,000	0	1,000	0	500	(500)	-50.00%
159	10-060-622-0700	CS - Miscellaneous	50	192	50	0	50	0	0.00%
160									
161		Sub Total:	5,050	3,084	5,250	1,042	4,750	(500)	-9.52%
162									
163		LIBRARY							
164									
165	10-060-711-0700	CS - Library Miscellaneous	0	100	0	0	0	0	--
166									
167		Sub Total:	0	100	0	0	0	0	--
168									
169		Total - CS (060):	1,141,074	1,177,842	1,197,484	457,691	1,140,405	(57,079)	-4.77%
170									

TOWN OF HARTFORD – 2012/2013 BUDGET (REVENUES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR 10 to 11		FISCAL YEAR 11 to 12		PROP. 2012/13	\$	%
			BUDGET (D)	ACTUAL (E)	B.O.S (F)	ACTUAL (G)	B.O.S (H)	CHG. (I)	CHG. (J)
				6/30/11 Pre-Audit		YTD 09/30/11		I vs. F	I vs. F
171		070 - FINES AND FORFEITURES							
172									
173	10-070-211-0500	FF - Ordin. & Jud. Fines	17,000	12,160	12,000	1,258	12,000	0	0.00%
174	10-070-211-0510	FF - Parking Fines	500	931	400	56	400	0	0.00%
175									
176		Total - FF (070):	17,500	13,091	12,400	1,314	12,400	0	0.00%
177									
178		080 - OTHER REVENUES							
179									
180		INTEREST ON INVESTMENTS							
181									
182	10-080-100-0100	OR - Interest on Deposits	20,000	8,807	18,000	1,009	9,000	(9,000)	-50.00%
183	10-080-100-0200	OR - Interest - Tax Sale Prop.	100	28	0	0	0	0	--
184									
185		Sub Total:	20,100	8,835	18,000	1,009	9,000	(9,000)	-50.00%
186									
187		RENTALS							
188									
189	10-080-200-0100	OR - Municipal Bldg.	3,500	5,250	5,560	1,370	5,560	0	0.00%
190	10-080-200-0200	OR - Bugbee Center	4,200	4,200	4,200	1,050	4,200	0	0.00%
191	10-080-200-0300	OR - Park Rent	2,000	6,177	2,500	735	2,500	0	0.00%
192	10-080-200-0400	OR - Land Rent	49,400	67,431	65,900	19,126	65,900	0	0.00%
193									
194		Sub Total:	59,100	83,058	78,160	22,281	78,160	0	0.00%
195									
196		SALE OF PROPERTY							
197									
198	10-080-300-0100	OR - Sale of Land/Buildings	0	0	0	0	0	0	--
199	10-080-300-0200	OR - Sale of Surplus Equip	0	10,565	0	5,258	5,000	5,000	--
200									
201		Sub Total:	0	10,565	0	5,258	5,000	5,000	--
202									
203		REFUNDS & REIMBURSEMENTS							
204									
205	10-080-400-0100	OR - Ins. Recovery	15,000	30,104	15,000	1,156	15,000	0	0.00%
206	10-080-400-0200	OR - Ins. Experience	0	33,000	0	0	0	0	--
207									
208		Sub Total:	15,000	63,104	15,000	1,156	15,000	0	0.00%
209									
210		MISCELLANEOUS							
211									
212	10-080-500-0700	OR - Misc. Income	1,500	1,613	1,500	193	1,500	0	0.00%
213	10-080-500-0750	OR - Formula Account	(38,078)	0	0	0	0	0	--
214									

TOWN OF HARTFORD – 2012/2013 BUDGET (REVENUES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR 10 to 11		FISCAL YEAR 11 to 12		PROP. 2012/13	\$	%
			BUDGET (D)	ACTUAL (E)	B.O.S (F)	ACTUAL (G)	B.O.S (H)	CHG. (I)	CHG. (J)
			6/30/11 Pre-Audit		YTD 09/30/11			I vs. F	I vs. F
215		Sub Total:	(36,578)	1,613	1,500	193	1,500	0	0.00%
216									
217		Total - OR (080):	57,622	167,175	112,660	29,897	108,660	(4,000)	-3.55%
218									
219		090 - RESERVE FUND TRANSFERS (Withdrawals from Reserve Accounts)							
220									
221	10-090-111-0100	OT - From Undesig. Fund Bal.	100,000	0	100,000	0	250,000	150,000	150.00%
222	10-090-111-0200	OT - From Desig. Fund Bal.	0	0	100,000	0	650,000	550,000	550.00%
223	10-090-151-0100	OT - Town Clerk Reserve	20,000	0	22,000	0	40,000	18,000	81.82%
224	10-090-221-0100	OT - Fire - Reserve Trans.	24,000	355,878	180,000	0	0	(180,000)	100.00%
225	10-090-511-0100	OT - Recreation Reserve	20,000	11,540	0	0	0	0	--
226	10-090-511-0950	OT - Rec Impact Fees	25,000	2,553	0	0	45,000	45,000	--
227	10-090-611-0100	OT - Conservation	0	1,606	0	0	0	0	--
228									
229		Sub Total:	189,000	371,577	402,000	0	985,000	583,000	145.02%
230									
231		Total - OT (090):	189,000	371,577	402,000	0	985,000	583,000	145.02%
232									
233		Total - Non-Tax Rev.:	2,251,408	2,716,418	2,661,896	884,141	3,238,018	576,122	21.64%
234									
235		Total Rev. - Fund 10:	12,474,464	12,970,349	12,566,179	884,141	13,466,232	880,053	7.00%
1		OUTDOOR FACILITY REVENUES - FUND 20							
2									
3		210 - OUTDOOR FACILITIES							
4									
5	20-210-100-0000	OF - Group Ice Rental	80,750	65,563	80,750	2,320	80,750	0	0.00%
6	20-210-200-0000	OF - HYHA Ice Rental	71,250	57,017	71,250	0	71,250	0	0.00%
7	20-210-300-0000	OF - Rec./Pub. Ice Rental	30,780	11,891	30,780	40	30,780	0	0.00%
8	20-210-400-0000	OF - School Ice Rental	36,860	32,845	36,860	0	36,860	0	0.00%
9									
10		Total - OF (210):	219,640	167,316	219,640	2,360	219,640	0	0.00%
11									
12		230 - OTHER REVENUES							
13									
14	20-230-100-0000	OR - Concessions	0	0	0	0	0	0	--
15									
16		Total - OR (230)	0	0	0	0	0	0	--
17									
18		240 - GENERAL OPERATIONS							
19									
20	20-240-300-0100	GO - Trans. From Gen. Fund	50,000	50,000	50,000	0	50,000	0	0.00%
21	20-240-700-0000	GO - Other Revenues	52,000	0	0	0	0	0	--

TOWN OF HARTFORD – 2012/2013 BUDGET (REVENUES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
22	20-240-800-0000	GO - Donations/Advertising	5,000	2,900	3,000	0	0	(3,000)	-100.0%
23									
24		Total - GO (240):	107,000	52,900	53,000	0	50,000	(3,000)	-5.66%
25									
26		Total Rev. - Fund 20:	326,640	220,216	272,640	2,360	269,640	(3,000)	-1.10%
1	SOLID WASTE REVENUES - FUND 30								
2									
3	310 - SOLID WASTE MANAGEMENT REVENUES								
4									
5									
6	30-310-100-0000	SW - Com. Hauler-Tip Fee	166,536	130,523	171,165	41,061	130,000	(41,165)	-24.05%
7	30-310-100-0200	SW - Commercial Permits	11,700	10,470	11,810	500	10,400	(1,410)	-11.94%
8	30-310-100-0300	SW - Commercial Recycling	10,000	10,243	9,000	281	10,000	1,000	11.11%
9	30-310-200-0000	SW - Hart. Coupon Sales	166,061	157,624	170,000	45,448	157,000	(13,000)	-7.65%
10	30-310-200-0100	SW - GUVSWD/Sale/Coup.	132,634	129,780	139,000	35,875	130,000	(9,000)	-6.47%
11	30-310-200-0200	SW - Residential Permits	71,868	62,311	68,000	38,390	62,000	(6,000)	-8.82%
12									
13		Total - Sol. Wst. Rev. (310):	558,799	500,951	568,975	161,555	499,400	(69,575)	-12.23%
14									
15	320 - RECYCLING REVENUES								
16									
17	30-320-100-0000	RR - Recycling/NEWS	27,000	47,313	24,960	12,814	40,000	15,040	60.26%
18	30-320-200-0000	RR - Recycling/Other	22,000	47,660	27,000	17,843	50,000	23,000	85.19%
19	30-320-300-0000	RR - HHW/C&D Reimb.	23,568	16,538	22,676	7,116	22,555	(121)	-0.53%
20	30-320-400-0000	RR - HHW Collections	0	4,429	0	2,330	4,429	4,429	--
21									
22		Total - Recycling Rev. (320):	72,568	115,940	74,636	40,103	116,984	37,919	56.74%
23									
24	330 - OTHER REVENUES								
25									
26	30-330-100-0000	OR - SEVCA Rental	10,800	10,850	11,100	2,775	11,400	300	2.70%
27	30-330-200-0000	OR - Interdepartmental Usage	0	914	500	0	500	0	0.00%
28	30-330-300-0000	OR - Waste Ordinance Fee	83,000	72,780	70,000	18,108	72,780	2,780	3.97%
29	30-330-300-0100	OR - Waste Ordinance Permit	2,300	1,670	2,000	90	2,000	0	0.00%
30									
31		Total - Other (330):	96,100	86,214	83,600	20,973	86,680	3,080	3.68%
32									
33	340 - GENERAL OPERATIONS								
34									
35	30-340-200-0000	GO - Reimbursements	2,000	0	2,000	0	2,000	0	0.00%
36	30-340-300-0000	GO - Trans. Res. Funds	24,000	0	24,000	0	24,000	0	0.00%
37	30-340-300-0100	GO - Trans. General Fund	159,150	154,500	150,000	0	150,400	400	0.27%

TOWN OF HARTFORD – 2012/2013 BUDGET (REVENUES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR 10 to 11		FISCAL YEAR 11 to 12		PROP. 2012/13	\$	%
			BUDGET (D)	ACTUAL (E)	B.O.S (F)	ACTUAL (G)	B.O.S (H)	CHG. (I)	CHG. (J)
			6/30/11		YTD			I vs. F	I vs. F
			Pre-Audit		09/30/11				
38	30-340-400-0000	GO - Intergovernmental Rev.	0	4,852	4,952	0	19,900	14,948	301.86%
39	30-340-700-0000	GO - Misc.	0	483	0	220	121,000	121,000	--
40									
41		Total - Gen. Oper. (340):	185,150	159,835	180,952	220	317,300	136,348	75.35%
42									
43		Total Revenues - Fund 30:	912,617	862,940	908,163	222,851	1,020,364	112,201	12.35%
1	WATER DEPARTMENT REVENUES - FUND 50								
2									
3		510 - WATER DEPARTMENT							
4									
5	50-510-100-0000	WD - White River	479,136	473,785	483,927	0	473,785	(10,142)	-2.10%
6	50-510-200-0000	WD - Wilder	338,903	339,370	342,292	0	339,370	(2,922)	-0.85%
7	50-510-300-0000	WD - Hartford	84,797	84,767	85,645	0	84,767	(878)	-1.03%
8									
9		Total - Water Dept. (510):	902,836	897,922	911,864	0	897,922	(13,942)	-1.53%
10									
11		515 - HYDRANTS							
12									
13	50-515-100-0000	WH - Water Hydrants	78,937	78,936	79,872	0	80,896	1,024	1.28%
14									
15		Total - Hydrants (515):	78,937	78,936	79,872	0	80,896	1,024	1.28%
16									
17		520 - CONNECTIONS							
18									
19	50-520-100-0000	WC - Connections	5,873	2,080	4,000	1,068	2,080	(1,920)	-48.00%
20	50-520-200-0000	WC - Turn On Fees	5,708	5,872	6,500	0	5,872	(628)	-9.66%
21	50-520-300-0000	WC - Late charges/interest	2,083	2,666	2,000	0	2,665	665	33.25%
22									
23		Total - Connections (520):	13,664	10,618	12,500	1,068	10,617	(1,883)	-15.06%
24									
25		540 - GENERAL OPERATIONS							
26									
27	50-540-100-0000	GO - Interest Earnings	0	1,495	0	0	0	0	--
28	50-540-300-0100	GO - Transfer - Undesig. Res. Funds	200,000	0	122,000	0	155,000	33,000	27.05%
29	50-540-300-0200	GO - Trans. - Impact Fees	60,000	0	180,557	0	180,557	0	0.00%
30	50-540-300-0300	GO - Trans. - Gen. Fund (Bond)	30,562	29,513	31,050	0	0	(31,050)	100.00%
31	50-540-500-0000	GO - Proceeds of Debt Issuance	0	0	0	0	0	0	--
32	50-540-700-0000	GO - Miscellaneous	100,000	2,308	0	4,594	0	0	--
33									
34		Total - Gen. Oper. (540):	390,562	33,316	333,607	4,594	335,557	1,950	0.58%
35									
36		Total - Water - Fund 50:	1,385,999	1,020,792	1,337,843	5,662	1,324,992	(12,851)	-0.96%

TOWN OF HARTFORD – 2012/2013 BUDGET (REVENUES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR 10 to 11		FISCAL YEAR 11 to 12		PROP. 2012/13	\$	%
			BUDGET (D)	ACTUAL (E)	B.O.S (F)	ACTUAL (G)	B.O.S (H)	CHG. (I)	CHG. (J)
				6/30/11		YTD		I vs. F	I vs. F
				Pre-Audit		09/30/11			
1	QUECHEE WATER REVENUES - FUND 55								
2									
3	510 - WATER REVENUES								
4									
5	55-510-400-0000	QW -Water Rev. - Quechee	163,194	165,797	164,826	0	165,797	971	0.59%
6	55-510-500-0000	QW - Water Re. - QWC	145,635	140,751	147,091	0	140,751	(6,340)	-4.31%
7									
8		Total Water Revenues (510)	308,829	306,548	311,917	0	306,548	(5,369)	-1.72%
9									
10	515 - HYDRANTS								
11									
12	55-515-100-0000	WH - Water Hydrants	24,960	24,336	24,321	0	25,280	959	3.94%
13									
14		Total - Hydrants (515):	24,960	24,336	24,321	0	25,280	959	3.94%
15									
16	520 - CONNECTIONS								
17									
18	55-520-100-0000	WC - Connections	675	2,499	300	0	2,499	2,199	733.00%
19	55-520-200-0000	WC - Turn On Fees	1,443	2,332	2,000	0	2,332	332	16.60%
20	55-520-300-0000	WC - Late charges/interest	2,011	1,689	1,500	0	1,689	189	12.60%
21									
22		Total - Connections (520):	4,129	6,520	3,800	0	6,520	2,720	71.58%
23									
24	540 - GENERAL OPERATIONS								
25									
26	55-540-100-0000	QW - Interest Earnings	0	217	0	0	0	0	--
27	55-540-300-0200	QW - Transfer - Impact Fees	20,500	0	0	0	0	0	--
28	55-540-600-0000	QW - Equip. Reserve	0	0	32,000	0	0	(32,000)	100.00%
29	55-540-900-0000	QW - From Fund Balance	0	0	0	0	11,000	11,000	--
30									
31		Total - Gen. Oper. (540):	20,500	217	32,000	0	11,000	(21,000)	-65.63%
32									
33		Total - Quechee - Fund 55:	358,418	337,621	372,038	0	349,348	(22,690)	-6.10%

WASTE WATER DEPARTMENT REVENUES - FUND 60

610 - WASTE WATER TREATMENT

5	60-610-100-0000	WW - Rev. - White River	616,780	598,934	605,894	0	766,392	160,498	26.49%
6	60-610-200-0000	WW - Rev. - Wilder	423,626	428,972	405,716	0	562,457	156,741	38.63%
7	60-610-300-0000	WW - Rev. - Hartford	96,436	97,500	95,982	0	123,774	27,792	28.96%
8	60-610-500-0100	WW - Non - Septic/WR	16,592	16,031	16,312	318	16,031	(281)	-1.72%

TOWN OF HARTFORD – 2012/2013 BUDGET (REVENUES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR 10 to 11		FISCAL YEAR 11 to 12		PROP. 2012/13	\$	%
			BUDGET (D)	ACTUAL (E)	B.O.S (F)	ACTUAL (G)	B.O.S (H)	CHG. (I)	CHG. (J)
				6/30/11		YTD		I vs. F	I vs. F
				Pre-Audit		09/30/11			
10		Total - Waste Water (610):	1,153,434	1,141,437	1,123,904	318	1,468,654	344,750	30.67%
11									
12		620 - CONNECTIONS							
13									
14	60-620-100-0000	WC - Waste Water Conn.	100	0	100	0	0	(100)	100.00%
15	60-620-200-0000	WC - Other fees	0	100	0	0	100	100	--
16	60-620-300-0000	WC - Late charges/interest	2,629	3,506	2,000	0	3,506	1,506	75.30%
17									
18		Total - Connection (620):	2,729	3,606	2,100	0	3,606	1,506	71.71%
19									
20		640 - GENERAL OPERATIONS							
21									
22	60-640-100-0000	GO - Interest Earnings	0	5,672	0	0	0	0	--
23	60-640-200-0000	GO - Reimbursements	0	5,130	0	0	0	0	--
24	60-640-300-0200	GO - Transfer - Impact Fees	60,000	0	0	0	0	0	--
25	60-640-500-0000	GO - Proceeds of Debt	0	0	0	297,080	0	0	--
26	60-640-700-0000	GO - Miscellaneous	0	0	180,557	0	180,557	0	0.00%
27									
28		Total - Other (640):	60,000	10,802	180,557	297,080	180,557	0	0.00%
29									
30		Total - Waste Water - Fund 60:	1,216,163	1,155,845	1,306,561	297,398	1,652,817	346,256	26.50%
1		QUECHEE WASTE WATER REVENUES - FUND 65							
2									
3		610 - QUECHEE SYSTEM							
4									
5	65-610-400-0000	QW - Revenues - Quechee	154,694	204,798	197,818	0	277,674	79,856	40.37%
6	65-610-500-0000	QW - Revenues - QSC	546,104	531,046	520,358	0	702,899	182,541	35.08%
7									
8		Total Waste Water (610)	700,798	735,844	718,176	0	980,573	262,397	36.54%
9									
10		620 - CONNECTIONS							
11									
12	65-620-200-0000	WC - Other fees	1,386	1,813	2,122	0	1,814	(308)	-14.51%
13	65-620-300-0000	WC - Late charges/interest	3,076	2,654	2,588	0	2,654	66	2.55%
14									
15		Total - Connection (620):	4,462	4,467	4,710	0	4,468	(242)	-5.14%
16									
17		640 - GENERAL OPERATIONS							
18									
19	65-640-100-0000	QW - Interest Earnings	0	6,313	0	0	0	0	--
20	65-640-300-0200	QW - Transfer from Impact Fees	40,000	0	0	0	0	0	--
21	65-640-500-0000	QW - Proceeds of Debt	0	0	0	60,817	0	0	--

TOWN OF HARTFORD – 2012/2013 BUDGET (REVENUES)

LINE (A)	ACCT. # (B)	DESCRIPTION (C)	FISCAL YEAR		FISCAL YEAR		PROP.	\$ CHG. (I) I vs. F	% CHG. (J) I vs. F
			10 to 11		11 to 12		2012/13		
			BUDGET	ACTUAL	B.O.S	ACTUAL	B.O.S		
			(D)	(E) 6/30/11 Pre-Audit	(F)	(G) YTD 09/30/11	(H)		
22	65-640-700-0000	QW - Miscellaneous	0	6,343	0	0	0	0	--
23	65-640-800-0000	QW - Sale of Surplus Equip.	0	1,000	0	0	0	0	--
24	65-640-900-0000	QW - From Fund Balance	0	0	0	0	92,000	92,000	--
25									
26		Total - Gen. Oper. (640):	40,000	13,656	0	60,817	92,000	92,000	--
27									
28		Total - Waste Water - Fund 65:	745,260	753,967	722,886	60,817	1,077,041	354,155	48.99%

REVENUES - GRAND TOTALS BY FUND							
FUND 10 - GENERAL:	12,474,464	12,970,349	12,566,179	884,141	13,446,232	880,053	7.00%
FUND 20 - OUTDOOR FACILITIES:	326,640	220,216	272,640	2,360	269,640	(3,000)	-1.10%
FUND 30 - SOLID WASTE DISPOSAL:	912,617	862,940	908,163	222,851	1,020,364	112,201	12.35%
FUND 50 - WATER TREATMENT:	1,385,999	1,020,792	1,337,843	5,662	1,324,992	(12,851)	-0.96%
FUND 55 - QUECHEE WATER:	358,418	337,621	372,038	0	349,348	(22,690)	-6.10%
FUND 60 - WASTE WATER TREATMENT:	1,216,163	1,155,845	1,306,561	297,398	1,652,817	346,256	26.50%
FUND 65 - QUECHEE WASTE WATER:	745,260	753,967	722,886	60,817	1,077,041	354,155	48.99%
GRAND TOTAL - REVENUES - ALL FUNDS:	17,419,561	17,321,730	17,486,310	1,473,229	19,140,434	1,654,124	9.46%

EXPENSES - GRAND TOTALS BY FUND							
FUND 10 - GENERAL:	12,475,514	12,051,373	12,557,604	3,452,137	13,446,232	888,628	7.08%
FUND 20 - OUTDOOR FACILITIES:	267,220	183,521	272,640	15,614	269,640	(3,000)	-1.10%
FUND 30 - SOLID WASTE DISPOSAL:	888,423	793,374	908,163	158,726	1,020,364	112,201	12.35%
FUND 50 - WATER TREATMENT:	1,361,805	650,430	1,337,843	135,488	1,324,992	(12,851)	-0.96%
FUND 55 - QUECHEE WATER:	347,815	178,446	372,038	39,867	349,348	(22,690)	-6.10%
FUND 60 - WASTE WATER TREATMENT:	1,194,419	872,108	1,306,561	584,565	1,652,817	346,256	26.50%
FUND 65 - QUECHEE WASTE WATER:	709,507	537,174	722,886	195,417	1,077,041	354,155	48.99%
GRAND TOTAL - EXPENSES - ALL FUNDS:	17,244,703	15,266,426	17,477,735	4,581,814	19,140,434	1,662,699	9.51%

Reconciliation

Expenditures (Inc. Special Articles)	12,475,514	12,557,604	13,446,232
Less Town Special Articles	<u>(152,363)</u>	<u>(151,777)</u>	<u>(155,465)</u>
Expenditures (Exc. Special Articles)	12,323,151	12,405,827	13,290,767
Less Revenues	(2,151,408)	(2,561,896)	(2,988,018)
Less Prior Year Surplus	<u>(100,000)</u>	<u>(100,000)</u>	<u>(250,000)</u>
Net Appropriations - To Be Raised By Taxes	<u>10,071,743</u>	<u>9,743,931</u>	<u>10,052,749</u>
Total Net Appropriation To Be Raised By General Fund Budget (Excludes All Special Articles)	10,071,743	9,743,931	10,052,749



***Report of the
Town Officers
&
Department Heads
That Serve
Hartford***

EMPLOYEE SERVICE PROGRAM

The Employee Service Program, adopted in 1978 by the Board of Selectmen, awards employees and recognizes officials for service to the Town. Plaques and savings bonds are awarded based on the number of years a person has been employed by the Town. These awards were previously presented at an Annual Awards Banquet which was held during the month of December. However, the banquet expense was removed from the budget beginning July 1, 2009. This year an employee picnic was held in September and awards were given to the following honorees in 2011:

Doug Smith, Dispatch Dept.	30 years	Scott Moody, Police Dept.	20 years
Leonard Roberts, Police Dept.	30 years	Tom Ritland, Fire Dept.	20 years
Mike Bedard, Fire Dept.	25 years	Earl Dyke, Wastewater Dept.	15 years
Joan Ponzoni, Public Works Dept.	25 years	Lori Hirshfield, Planning Dept.	15 years
Derry Goodwin, Admin. Dept.	20 years	Rick Nott, Highway Dept.	15 years
Chip Haley, Highway Dept.	20 years	Alan Beebe, Fire Dept.	10 years
		Brenda Lamphere, Planning Dept.	10 years

TREASURER

Town Treasurer’s Office Hours: Mon.-Fri. 8:00 a.m. – 5:00 p.m.

Taxes are due twice a year in Hartford. The first installment is due in August and the second in February. The actual due date is set by the voters each year at Town Meeting. Payments must be received in our office by the due date; U.S. Postal Service postmark is accepted. If the payment is not received on time, unpaid taxes are subject to interest at 1% per month through April. Interest increases in May to 1 ½% per month. A penalty of 8% is charged after the February due date on any unpaid balances. These charges are established by statutes and the voters of the Town of Hartford. Town officials cannot waive the interest or penalty so it is important that the payment is sent in a timely manner. Within 20 days of the February due date the Treasurer issues a warrant against the delinquent taxpayers for the taxes remaining unpaid, to the collector of delinquent taxes. The original warrant is filed with the Town Clerk. The percentage of delinquent taxes for the last five years is as follows:

<u>DATE</u>	<u>BILLED</u>	<u>DEL. PRINCIPAL</u>	<u>PERCENT</u>
2006-2007	\$26,106,120.89	\$1,069,388.44	4.10%
2007-2008	\$27,019,692.78	\$1,859,409.30	6.88%
2008-2009	\$28,482,173.73	\$1,281,483.19	4.50%
2009-2010	\$29,283,780.54	\$2,022,422.74	6.91%
2010-2011	\$29,975,459.35	\$1,665,653.23	5.56%

John Clerkin, Town Treasurer

HEALTH OFFICER

The Hartford Health Officer and Deputy Health Officer addressed 47 health complaints in Fiscal Year 2011. This compares with 41 health calls in FY 2010, 33 in FY 2009, and 15 in FY 2008. Many of these calls concerned violations of the Vermont Rental Housing Health Code, and resulted in inspections for mold, chipping lead paint and household trash. Most of these public health concerns were resolved through voluntary compliance by the responsible party.

We often receive calls from tenants concerned about mold in their rental housing. Mold is generally not harmful; however some people are sensitive to it and develop an allergic reaction. To properly eliminate the mold, the moisture which the mold requires for growth must be permanently stopped. If you clean up the mold, but don’t fix the water problem, there is a very good chance the mold will grow back. To find out more information on mold and other provisions of the Vermont Rental Housing Health Code, tenants and landlords may refer to the “Information Handbook for Tenants & Landlords” available online at the website: http://healthvermont.gov/regs/Rental_Housing_Code.pdf.

You may reach the Health Officer at (802) 478-1900 or (802) 295-9353 ext. 223

Brett Mayfield, Health Officer

Martha McLafferty, Deputy Health Officer

TOWN CLERK

Mon. - Fri. 8:00 a.m. - 5:00 p.m. Telephone: 295-2785

A Vermont Town Clerk is required by law to be the receiver and recorder of the Town’s archives. Vermont Statutes outline all duties and responsibilities. A Town Clerk endorses and files records relating to real estate transactions, vital statistics and Town business. The Hartford Town Clerk’s office has records of all births, deaths and marriages, which occurred in the town from 1857 to the present. Proceedings of all annual and special town meetings are recorded and filed by the Town Clerk. Other duties are as follows: issuance of dog licenses for dogs 6 months of age and older; issuance of marriage licenses and civil union licenses; issue temporary motor vehicle renewals; serves as presiding officer at all elections; handles petitions for candidates and articles on the town and school ballots; orders ballots; schedules election workers; handles absentee ballots; updates voter checklists and oversees tallying of votes. The Town Clerk serves as the Clerk of the Board of Civil Authority and Board of Abatement.

The following figures are based on amounts from July 2010 – June 2011

Receipts

Dog Licenses	\$ 7,909.00
Marriage Licenses 93 sold at \$45.00	4,185.00
Town Clerk Fees	82,689.84
Restoration & Digital Imaging of Records	41,972.00
Motor Vehicle Renewal	1,620.00

TOTAL RECEIPTS \$ 138,375.84

Disbursements

Pd. To VT State Treasurer for 93 Marriage Licenses @ \$35.00 ea.	\$ 3,255.00
Pd. To VT State Treasurer for 875 Dog Licenses @ \$4.00 ea.	\$ 3,500.00

TOTAL DISBURSEMENTS \$ 6,755.00

NET INCOME FROM THE TOWN CLERK’S OFFICE: \$ 131,620.84

I hereby certify that the foregoing is a true record of fees collected by the Town Clerk’s Office and paid to the Town Treasurer. Mary Hill, Town Clerk

BOARD OF CIVIL AUTHORITY

The Board of Civil Authority has a total of 23 members, which include 15 Justices of the Peace, the 7 Selectmen, and the Town Clerk. The Board of Civil Authority has charge of the conduct of elections, maintains and updates the voter checklist, meets to consider property appraisal appeals from taxpayers who are aggrieved by a decision of the Listers, and serves as the Board of Abatement.

The Annual School and Town Australian balloting was held Tuesday, March 8, 2011 from 7 AM to 7 PM in the Hanley Gym at Hartford High School. The Annual School and Town Business Meeting was held on April 11, 2011 at 7 PM in the Hanley Gym at Hartford High School.

There were 14 tax appeal requests before the Board of Civil Authority in 2011 with 4 granted and 10 denied. The Board of Abatement hearings were held on December 7th and 8th 2011. The board heard 17 requests and granted 16 abatements and denied 1.

Rachael G. Brown, Chairperson

VERMONT 2-1-1 is a simple number to dial for information about health and human service organizations in your community. At Vermont 2-1-1, callers will speak with a real person every time to problem solve and refer callers from throughout Vermont to government programs, community-based organizations, support groups, and other local resources. Dialing 2-1-1 is:

- A local call from anywhere in Vermont for accurate updated information about community resources.
- Confidential telephone assistance 24 hours a day, 7 days a week.
- Live translation services for 170 languages.
- Access for persons who have special needs.
- Ability to transfer emergency calls to 9-1-1.

HARTFORD COMMUNITY RESTORATIVE JUSTICE CENTER

The Hartford Community Restorative Justice Center works in partnership with the community to provide programs and services aimed at reducing crime and resolving conflict in the Town of Hartford. These programs include:

- *Reparative Probation.* Offenders, referred through the court system, are required to meet with a panel of community volunteers and any victims of their crime. Through this restorative process, offenders learn how victims and the community have been affected by their behavior and are held accountable for their actions.
- *Community Mediation and Conferencing.* Disputes between neighbors, within families, in the workplace, and between landlords and tenants may be referred to our office for conflict resolution services. Cases have been referred to us by the Hartford Police, Hartford Housing Office, community members and town officials.
- *Offender Reentry.* Our restorative reentry program works with offenders who are returning from jail to their hometown community. The goal of the program is to increase the offender's chance of successful community reintegration, which has been shown to lead to lower recidivism rates and improved community safety.
- *Suspended Fine Program.* The Hartford and Springfield Community Justice Centers, in collaboration with the Windsor County State's Attorney, have developed a new Windsor County Suspended Fine Program. Recognizing the value of adding a rehabilitative component to "fine only" sentences, the court will suspend a portion of an imposed fine for those who successfully complete restorative justice programming. Those who are offered this program, and choose to participate, may meet with our Reparative Panel for life skills assessment and completion of a Reparative Agreement. In return for successful completion, a portion of their fine is waived.
- *Volunteer Recruitment and Training.* We rely entirely on local community volunteers for our panels, conference facilitators and mentors. In return, we provide training in restorative principles and practices, many volunteer opportunities, and a chance to be part of this very exciting and rewarding work!

Martha McLafferty, Director

Lynn Jacobs, Reentry Coordinator

PARKS AND RECREATION

The Parks and Recreation Department is a national agency accredited department through the National Parks and Recreation Association's Commission for Accreditation of Park and Recreation Agencies (CAPRA) accreditation program. The Town of Hartford Parks and Recreation Department is one of the only New England Towns to receive the award of National Agency Accreditation. CAPRA reviews best practices of parks and recreation departments' operations, management and service to the community. The process of accreditation is an extensive undertaking that requires park and recreation agencies to respond to 155 standards representing elements of effective and efficient agency operations.

The vision of the Hartford Parks & Recreation Department is: *Something for Everyone – Where the citizens of Hartford and surrounding communities recognize the vital necessity of recreation through diverse programs that reach all, regardless of age, gender, race and economic backgrounds. A department that cooperates with all community groups to bring a variety of recreation opportunities to the citizens of Hartford. The parks and facilities are maintained at the highest quality and improved on a regular basis to meet the future needs of the community.*

The mission of the Hartford Parks & Recreation Department is: *To serve the needs of the community through quality parks and facilities and by offering lifelong learning through recreational and cultural programs.*

The Department serves a wide range of community members. Program offerings range from community special events (Kids Ice Fishing Derby, Glory Days of the RR Festival, Thanksgiving Skate, Annual Fireworks Display and Shakespeare in the Park), community concerts, youth and adult sports, cultural activities and programs that promote healthy lifestyles and sustainable parks

We are pleased to assure that all community members are given the opportunity to participate in our programs, as well as, take advantage of the 13 parks located throughout the five villages. Despite the devastating flooding of Lyman Point Park, Clifford Park and Watson Park we are moving forward to restore the park properties.

The department staff welcomes and encourages citizen input to enhance the program offerings and park & facility usage.

Respectfully submitted, Tad Nunez, M.Ed., CPRP, Director

LISTERS' AND ASSESSOR'S REPORT

At the time we are preparing this report, many of our property owners are still cleaning up after the devastation of Tropical Storm Irene. Hopefully much of the repair and reconstruction has been completed by this spring, however, there are likely still individuals and families who have yet to recover. If your property is still damaged as of April 1, it is important to contact our office so that we may do an inspection and make any necessary adjustments to the assessment for the 2012 tax bill.

Over the past few years the real estate market has slowed, reflecting the overall uncertain economic climate. This trend is continuing, with more foreclosures and distress sales, as well as an increase in the average marketing time of properties. While the Upper Valley area has not experienced the dramatic real estate collapse seen in other parts of the country, the overall economic instability and lack of consumer confidence has definitely had an effect on sale prices.



As we did last year, we are analyzing the most recent sales data and tracking the sale prices as compared with the assessments. Unfortunately, not only has the real estate market softened, but there has been less sales activity. Professional assessing standards, as well as the Vermont State Tax Department, stress the importance of basing any assessment changes within a town/neighborhood on adequate statistical sale data. Our job is to balance these requirements with maintaining assessment equity throughout the town, which is what we will attempt to do for the upcoming Grand List.

It is important to note that if we do anticipate making any changes to a neighborhood or group of properties, we must outline this activity to the State Tax Department prior to finalizing the values. They caution against reacting too quickly to market fluctuations, since the end result of any adjustments is reflected both in the total Grand List and ultimately both the Town and School tax rates. Thus, a decrease in an assessment does not necessarily translate into a decrease in your tax bill, since the tax rate may increase as a result of an overall drop in the total Grand List value.

We are continuing our neighborhood inspections on an annual basis to correct errors and reflect property changes. We are also checking to make sure that data from our old assessment software converted accurately to the new system during the town-wide revaluation in 2007. This past summer and fall we inspected the Wilder Village area, from the Christian Street/Route5 intersection south to the High School.

In mid to late May, all property owners with assessment changes will be notified by mail of their new assessments. Any questions about any changes should be directed to the Listers' Office. The change notices will include details on the grievance (appeal) process. We do not yet know the dates for grievance hearings, but if you contact our office, we can put your name on a list to be notified of the dates, typically the beginning of June. It is important to note that if you do receive a change notice which indicates that your assessment has increased, it is the result of a correction to the physical data on which your assessment is based OR because of a change you have made to the property through a permit or renovation. It is NOT due to an increase in the market value.

We welcome any questions or concerns regarding assessments. All current property assessment data and tax maps are located in our office on the second floor of the Municipal Building. If for any reason you have difficulty getting up the stairs, you may ask any of the first floor employees to contact our office and we will come down to assist you. Our assessment information is also available through the VISION website at <http://www.visionappraisal.com/databases/>, then click on Vermont and Hartford. If for any reason you do not want your assessment information displayed on the website, you must notify us in writing.

Listers: Emile Grondin, Terry Chesbro, Chip Jameson

Assessor: Clarissa Holmes

POLICE DEPARTMENT

Before I get into the police department report, I want to take this opportunity to mention the recent retirement of Captain Timothy Rich after 37 years of dedicated service to the Town of Hartford. Captain Rich has been a fixture and a well-respected police officer by many people who had the good fortune of working with Tim. On behalf of the Hartford Police Department and the Town of Hartford, I want to thank Tim for his service and wish him and his family the very best retirement.

This past year has been very busy for the Hartford Police Department. The Hartford Police Department has been actively writing new state and federal grants:

- New Cops Rehire grant for \$209,000 - replaces a police position eliminated from last year's budget
- Police Digital Radio System grant for \$250,000
- Governor's Highway Safety Grant for \$8,000
- Drug Enforcement Grant for \$5,000

The police department has been busy hiring, promoting and transferring personnel. Michael Tkac, Constance Gagnon and Scott Moody were promoted to Sergeant. Officer Kristinnah Adams transferred from patrol to the School Resource Officer.

I would also like to welcome our newly hired personnel:

- Jon Kustafik joined the Hartford Police Department after working at Myrtle Beach Police Department.
- Jon Dickerson arrived here after many years at Houston Police Department.
- Jason Pedro recently completed his basic training and field training program
- Laura Tarbell is currently receiving 19 weeks of basic training at the Vermont Police Academy.

The Hartford Police Department continues to be active in criminal investigations and highway safety enforcement.

The Town of Hartford continues to have one of the best highway safety records in the State of Vermont.

The Hartford Police Department has launched a new social networking initiative this year with our own *Facebook* page where all press releases are posted. *Facebook* also allows us to post any public news-worthy events and notices for the public's benefit, i.e., road closures, Tropical Storm Irene information, etc. We have also used it successfully to search for wanted persons. We intend to expand its use to allow for public comment and discussion groups to improve the department's interaction with the public.

Finally, I would like to say that the police department appreciates the trust and strong support it has received from our citizens.

Glenn W. Cutting, Town of Hartford Chief of Police

FIRE DEPARTMENT

As I compose this report our community is fully engaged in recovery efforts from Tropical Storm Irene. One could not have imagined the destruction that occurred after just a few hours of rain. However, we are all working to restore our community and continue to make Hartford an excellent place to live. I would be remiss if I did not take a moment to thank the employees of the Fire Department and all Town employees for their hard work in the days immediately following the storm. I am extremely proud to be associated with such a dedicated group of people. Each of them helps to make this community a better place to live. The following is a brief synopsis of some of the more prominent issues over the past year.



Personnel Changes

This year the Department hired Lucas Harvey as a fulltime firefighter/EMT. Luke came to us from Littleton NH where he worked after graduation from Colby Sawyer College. Additionally, Logan Scelza joined the department as a paid on call firefighter. Logan is a Hartford graduate who is very interested in this great profession. Congratulations to both of them.

Robert Mariotti, a member of the paid on call staff also retired after 40 years of service. Bob had been a fixture in this organization for many years and served this community well. We thank him for his service and wish him and his wife the best!

Infrastructure Improvements

The Department continues to make improvements to our aging facilities in order to ensure they remain functional for years to come. This year we continued to replace windows and doors as well as installing a new hot water heater. Additionally, we have installed energy efficient lighting in an effort to control electrical costs. We are close to completing these changes and expect our facilities to last for years to come.

ISO

The Department recently completed a review of its ISO rating. Insurance Services Office (ISO) rates the fire protection capabilities of every community on a rating scale of 1-10. The last time Hartford was visited was in 1993. Due to the hard work of many, our rating dropped to one of the lowest in the State. This reduction will result in a savings of thousands of dollars in insurance premiums to our residents and business owners in town.

Grants

The Department continues to seek grant opportunities whenever possible. Over the past year we have received two grants that have helped us tremendously. The first grant from the State of Vermont aided in replacing our 30 year old generator, expanded our fire alarm capabilities and updated our communications equipment. The second grant from the federal government helped to fund equipment and training for our rural water supply initiative. All totaled these grants exceeded \$100,000. Without these alternative funding sources we would not have been able to complete some of our major goals.

Incident Activities

The Department continues to respond to over 1,700 emergency calls for service. This is in addition to the numerous non-emergency activities that are requested of our agency each and every day. We have almost finished the inspection of every apartment building in Town. This has been a major feat, but one that will ensure the safety of those who live in these dwellings. Our next goal is to complete pre-fire plans on every business in the community. These plans will aid us drastically when an emergency occurs.



Miscellaneous

- The Department now uses Facebook as a means of disseminating information on our activities and events. Please check us out!
- Keith Morse has enrolled in the paramedic program and is well on his way to success. This is a major accomplishment and we are confident he will be providing advance skills to our citizens shortly.

In closing I would like to thank the citizens of our community, the Board of Selectmen, and the Town Manager for their support over the past year. I must also thank the members of this department who work each and every day to ensure your safety. They are committed to this community and to our mission of excellence in service. They make my job much easier because they know the right thing to do and get it down without question.

Respectfully submitted, Steven A. Locke, CFO, EFO, Fire Chief

DEPARTMENT OF PUBLIC WORKS

Highway Division

The Highway Division is responsible for the maintenance of 140 miles of gravel and paved roads. This past summer the division replaced culverts and paved the following roads: Angell Trail, Bullard Street, Christian Street, Church Street, Costello Road, Demers Avenue, Devin Street, Dothan Road, Fairbanks Turn, Goudreau Street, Hazen Street, Hickory Ridge, Highland Avenue, Izzo Place, Leaf Court, Lily Pond Road, Marshall Avenue, Park & Ride Lot, Pleasant View Terrace, Quechee W. Hartford Road, Reservoir Road, Safford Road, Saunders Avenue Sykes Mountain Avenue, Third Avenue, Walsh Avenue and Willard Road.



The highway division reminds the public that repaving projects involve the raising of water valve boxes, manholes and catch basins structures. While this is costly, time consuming and a temporary inconvenience to the motorist, the impact is far smaller than not being able to locate the Town utilities for maintenance or emergencies.

The highway division was given a big challenge by Tropical Storm Irene which impacted the Ottauquechee and Connecticut River watersheds with 4"-12" of rain in less than 24 hours on Sunday August 28. The Highway, Water, Wastewater, Recreation, Fire and Police departments worked as one crew solving problems created by the storm. Over sixty road washouts, displacement of the West Hartford bridge approach and the complete isolation of the Quechee covered bridge were among the public infrastructure damages incurred by Hartford. By the end of day two repairs, the DPW crews along with the Fire Department personal completed water and wastewater repairs in Quechee and all but two roads were passable by a single lane of traffic. On Wednesday and Thursday the Town of Hanover highway department generously provided mutual aid to double the number of vehicles available to haul repair materials and compliment the Town's vehicles. We completed emergency repairs to all roads for 2 way traffic to pass. The Highway Division says **Thank You** to the Hanover Highway Department for their time and efforts to help restore roads for the Town. We continue to do repairs to all the damaged areas, with some of the repairs scheduled for completion in the spring. Thank you for being patient during the days after the storm as we completed repairs as soon as possible. As part of the Town's recovery from the storm, John Knott was hired to be the Project Manager for the repairs and he is the Town contact person for FEMA. John has worked for FEMA in the past and knows how the paper trail needs to be completed for reimbursement of funds.

The Town continues to replace equipment per the highway department capital equipment replacement plan. This year's equipment replacement included the purchase of a 54,000lb. GVW plow truck with side dump body and excavator.

The Town has completed the replacement of street lights with GMP in the White River Jct., Wilder and Hartford with LED lights. We are working with CVPS in changing Quechee and West Hartford light over the winter and spring months.

Solid Waste

The Town of Hartford operates one of the most comprehensive recycling facilities in the region. The Hartford Community Center for Recycling and Waste Management provides recycling and solid waste disposal opportunities to residents and businesses of the town and ten other Vermont Towns who are members of the Greater Upper Valley Solid Waste Management District.

Tropical Storm Irene was quite a challenge for the center. We worked 13 days straight taking in approximately 600 tons of flood debris. To put this in perspective we annually take in about 1400 tons of MSW per year. The staff and many volunteers made this possible. The State of Vermont also sponsored several days of free HHW collection of flood debris immediately following Tropical Storm Irene.

A summary of total tonnage handled for Hartford during the fiscal year ending, June 30, 2010 is listed below:

	Total Tons	Estimated Hartford Tons
Municipal Solid Waste (compacted & bulky)	1391	1115
Construction & Demolition debris	2120	1500
Recycled material at the center	1000	700
Curbside recycling	550	550
Electronics (TV's/computer systems/cell phones)	35	25

By continuing our relationship with Northeast Resource Recovery Association (NRRA) we find that recycling revenues were up. This is due to a good market and also the staff and volunteers being more diligent about harvesting recyclables. We presently break down entire components such as air conditioners, dehumidifiers, washing machines, dishwasher, pumps, fans, etc. By doing this we receive more monies than just scrap metal.

In June 2010 we initiated participation in the Vermont E-cycle free electronics recycling program sponsored by the Vermont Department of Environmental Conservation. We also continue to accept refrigerators, air conditioners, dehumidifiers and any other Freon related white goods. There is a charge of \$15.00 per unit regardless of size. We are also permitted to take in (for a fee) minor amounts of household hazardous waste throughout the year at our facility. Allowed items include urethane, oil based paints, standard household aerosols and fluorescent bulbs.

Curbside recycling for Town residents is administered by the Solid Waste division and is funded by the general fund. This activity is separate from the enterprise fund. Participation in curbside recycling continues to be steady. Schedules for curbside pickup are posted on our Town of Hartford website under Public Works and Solid Waste. You may also find any special event collections or holiday closings on our website.

As part of our operating permit we are required to hold 2 household hazardous waste (HHW) days every year. These 2 events are held during the summer months and information can be obtained directly from the facility as well as being posted on the website. Hazardous waste collection days are open to residents of Hartford as well as the residents of the district towns. This year both events were held at the Hartford facility as Tropical Storm Irene made it difficult for the scheduled host town to participate in the second event of the season. There is no charge for disposal of residential HHW at either of the 2 collection events. Disposal of commercial hazardous waste can be accepted for a fee if prior arrangements have been made.

Wastewater Division

Two Wastewater Treatment Facilities (WWTF) serve the Town of Hartford. The White River Junction WWTF is a 1.215 MGD (million gallons a day) permitted facility that services the Villages of Hartford, White River Junction and Wilder. The Quechee WWTF is a 0.3 MGD permitted plant and serves the Village of Quechee.

The Quechee wastewater facility upgrade was completed in the spring and a grand opening and facility open house was conducted on June 28 with over 75 visitors in attendance. The White River Junction upgrade is progressing well and expected to be completely operational in January 2012. A grand opening and open house will be conducted in the summer of 2012.

The comprehensive sewer collection preventative maintenance program continued this summer and again this fall with the cleaning and TV inspection of wastewater collection lines in both the White River Junction and Quechee service areas. Sewer lines were cleaned using a high velocity combination cleaning truck which utilizes high pressure water and a vacuum to remove debris from the lines. A percentage of the lines were TV inspected using a motorized camera to “crawl” in the wastewater lines to identify potential defective sections of pipe.

The five operators at the White River Junction WWTF not only maintain the treatment facility but also maintain the ten wastewater pump stations and approximately 31 miles of wastewater collection lines, 500 manholes, and respond to emergency calls as needed. The White River Junction WWTF treated over 345 million gallons of wastewater during 2011 with an average daily flow of 945,287 gallons a day.

The three operators at the Quechee WWTF maintain their treatment facility and 11 pump stations, 24 leach fields, approximately 51 miles of wastewater collection lines, approximately 840 manholes and also respond to emergency calls as needed. The Quechee WWTF treated over 72 million gallons of wastewater during 2011 with an average daily flow of 197,945 gallons a day and provided additional treatment of a similar amount of wastewater through the 24 leach fields.

All the operators maintain wastewater treatment licenses with the State and attend training to stay current with State and Federal regulations, new technologies, and maintain continuing education hours for license renewal.

Both wastewater systems were severely affected by Tropical Storm Irene that affected most of Vermont on August 28. A number of pumping stations were completely flooded and left inoperable. Pump station damages are likely to be covered by the Town's insurance or FEMA. Some sewer collection lines were broken or exposed by high water as well. All equipment and services were temporarily restored within two days following Tropical Storm Irene due to the dedication and efforts of the town employees. There is much work still ahead in order to fully rebuild facilities.

Water Division

The Town of Hartford Water Department operates and maintains two water systems that provide safe, quality drinking water to approximately 75% of the residents of Hartford. The Hartford System, which serves White River Junction, Wilder, and Hartford Village, is comprised of two "gravel pack" wells with a total pump capacity of over 1,500-gallons per minute, two storage tanks totaling 2.5-million gallons of water, many miles of distribution lines ranging from 3/4" to 16" in diameter, over 250 fire hydrants, and a water treatment facility for manganese removal.

The water quality from the two Hartford wells is excellent; however the water does contain an excessive amount of manganese. Like iron and hardness, manganese is common in ground water and not considered to be a health risk. However, in excess of as little as 0.05 ppm (parts per million) manganese can be a nuisance, causing staining of plumbing fixtures. In 2011, approximately 263 million gallons (20,701 gpd) of water were processed through the Wilder Water Treatment Plant with consistent readings of between zero and 0.02 ppm of manganese in the water entering the distribution system. In addition to the manganese removal process, sodium hypochlorite (bleach) is used to maintain a chlorine residual in the distribution system.

The Quechee System consists of one "gravel pack" well with a pump capacity of 620-gallons per minute, four storage tanks totaling 300,000-gallons of water, many miles of distribution lines ranging from 3/4" to 8" in diameter, three booster pump stations, and approximately 80 fire hydrants. Over 60 million gallons (165,522 gpd) of water was pumped from the Quechee well in 2011. The only treatment required is a small amount of sodium hypochlorite (chlorine bleach) used to maintain chlorine residual in the distribution system.

In addition to monthly bacteria samples, both systems are tested for over eighty contaminants. Based on sample results, the water quality in both systems exceeds all state and federal standards.

Four water system operators operate and maintain both these extensive systems. All must be certified by the State of Vermont and are required to complete additional education and training "contact hours" to maintain their certifications. In addition to the daily routine duties, department personnel responded to over 550 service calls ranging from out of cycle meter readings to late night emergency water leak repairs.



Tropical Storm Irene rains and flooding of the Ottaquechee River nearly reached the Quechee water well building but was diverted by the quick construction of an earthen dike. The Wilder wells were never in danger. Repositioning and closing of water crossings over major waterways was conducted during the storm. While the water line over the Quechee Covered Bridge was destroyed during the storm it's early closure preserved the water in the remaining tanks and prevented contamination to the system. Thanks again to the dedication of department personnel, water service was restored within a day and water quality was never impaired.

Richard Menge, P.E., Director of Public Works

DEPARTMENT OF PLANNING & DEVELOPMENT SERVICES

Established in 1990, the Department of Planning & Development Services' mission is to provide efficient, supportive, and professional assistance and service to the Hartford community regarding planning, zoning, community development, housing, economic development, historic preservation, conservation, transportation and energy, while preserving the character and uniqueness of Hartford. The Department accomplishes this by providing technical and general staff assistance to individual citizens, building and zoning permit applicants, and various commissions and community groups; analyzing and revising regulations; encouraging and supporting citizen participation; planning and designing for future development in Hartford; and providing a pro-active and supportive atmosphere which fosters growth while maintaining the character and vitality.

A major accomplishment of the Department this past fiscal year (FY) was development and submittal of an application to the State to establish a Tax Increment Financing (TIF) district for downtown White River Junction in April of 2011 (and approved in October 2011). Other major department activities included implementing portions of the WRJ Revitalization Plan, revisions to Town Subdivision Regulations and Highway Regulation, implementation of the Sykes Mountain Avenue and Route 5 sidewalk improvement project under two Federal Enhancement grants, and the Village Centers community planning process. A major activity for FY 2011-2012 will be working with property owners and businesses recover and reconstruct after Hurricane Irene, as well as implementation of the Downtown White River Junction Revitalization Plan; reconstruction of Railroad Row; and semi-annual parking survey/analysis for Downtown White River Junction; Town Master Plan update; adoption of new Subdivision Regulations.

The Department continues to work in concert with other development and business related groups, such as the Green Mountain Economic Development Corporation, the Hartford Development Corporation, and the Hartford Area Chamber of Commerce to promote, support and assist Hartford businesses. The Department staffs a number of appointed and volunteer commissions, boards and committees, including the Planning Commission, Zoning Board of Adjustment, Conservation Commission, Historic Preservation Commission, Energy Commission and WRJ Design Review Committee. Staff also acts as the Town's liaison to the Hartford Business Revolving Loan Fund Committee, Two Rivers-Ottawaquechee Planning Commission and a number of local, regional and state organizations dealing with planning, economic development, housing, historic preservation, conservation, transportation, energy and community development.

Throughout town, other private development projects continued. A review of the zoning approvals from July 2010 through June 2011 shows that the Town continues to have modest growth in light of the recession. At least 28 new businesses located in Hartford, and 9 existing Hartford businesses expanded or relocated. Of the 28 new businesses, 1 built a new structure, 19 used existing space involving alterations, and 8 started a business in the home. Of the 9 existing businesses that expanded, 7 added additions to existing buildings, 1 relocated to a new building and 1 relocated to existing commercial space. Since not all new businesses need a zoning permit (it is possible to operate under an existing zoning permit), it is likely additional businesses located in Hartford that we are unaware of, particularly those involving office space. Significant projects that were initiated and/or completed include: major renovations of a portion of the *Freighthouse* in White River Junction into the very successful *Tupelo Music Hall*; 8,015 square foot addition to *Concepts NSEC* in Wilder; a new building at Quechee Gorge Village for the *Vermont Spirits* store and distillery; and completion of renovation and expansion of the now *White River Inn and Suites* in White River Junction.

Highlights of Other Department Accomplishments - July 2010 to June 2011.

- Completed energy improvements to the West Hartford Library.
- Completed application & awarded Federal grant for sidewalk scoping study on RT 5 at I-89/I-91 interchange.
- Completed application & awarded grant for VT *Village Center Designation* for Wilder, West Hartford, Hartford and Quechee villages; substantially completed.
- Completed application & awarded State grants for new sidewalk along S Main St., and storm water management/landscaped island on Bridge Street.
- Completed application & received VT grant to pave the Wilder Park & Ride; initiated implementation.
- Completed application and received grant for bus shelter & landscaping in downtown WRJ; initiated implementation.
- Hired & managed consultant to complete a Historic District nomination for the WRJ Terraces residential area, and completed town-wide barn inventory, both funded through the Vermont Certified Local Government grant program.
- Reviewed and processed 283 zoning permit applications, 53 Administrative Amendments to existing site plans and/or conditional use permits in lieu of public hearings.

- Reviewed and prepared reports on 16 applications for Planning Commission and 15 applications for Zoning Board of Adjustments.
- Addressed 34 Zoning Regulations violations.
- Worked on appeals of decisions by the Zoning Administrator, Planning Commission and Zoning Board of Adjustment.

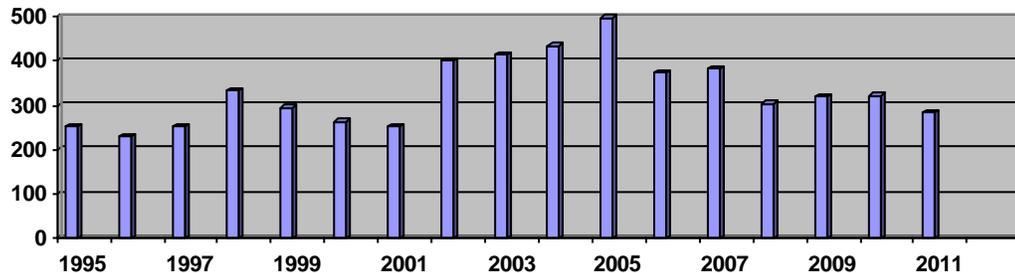
I also would like to take this opportunity to thank department staff, Jo-Ann Ells (Zoning Administrator), Matt Osborn (Planner) and Brenda Lamphere (Administrative Assistant) who’s dedication and professionalism make it possible for this department to fulfill its mission and provide quality service to the Hartford community.

Lori Hirshfield, Director, Department of Planning and Development Services

Zoning/Building Permits

Three hundred twenty-four (324) zoning permits were issued for fiscal year 2010. Following is a summary of permits issued over the past five years by category:

	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
Administrative Change	54	48	46	45	53
Accessory Structure	28	38	41	49	35
Accessory Apartment	2	2	3	3	4
Agricultural	2	3	3	3	2
Commercial Addition/Alteration	8	8	13	15	27
Commercial Structure	11	13	7	4	7
Commercial Use	11	4	13	3	6
Design Review	11	3	4	18	4
Deck	49	31	33	35	33
Garage	15	17	11	16	14
Home Occupation/Business	5	3	6	8	8
Multi-family Dwelling	2	0	0	0	0
Planned Development	0	1	1	1	2
Planned Development Amd.	1	0	0	0	0
Pool	3	1	4	1	1
Residential Addition	65	58	64	43	34
Subdivision	23	14	9	12	11
Single Family Dwelling	35	14	11	8	4
Sign	27	19	30	38	21
Site Plan Amendment	23	22	16	15	7
Site Work	6	6	3	6	5
Two-Family Dwelling	0	0	1	1	5
Total	382	304	319	324	283



You can reach the planning staff at 295-3075 with any permitting questions.

TOWN STATISTICS

Charted July 4, 1761 by King George III of England
 Town Offices, Municipal Building, White River Junction
 Town Fiscal Year Ends June 30th
 (Voted March 2, 1987 as provided by 24 VSA 1683C)
 Manager System Adopted September 9, 1940

VILLAGES

White River Junction	Hartford
West Hartford	Wilder
Quechee	

POPULATION U.S. CENSUS

1910	4,179	1970	6,477
1920	4,739	1980	7,963
1930	4,888	1990	9,404
1940	4,978	2000	10,366
1950	5,827	2010	9,952
1960	6,355		

GRAND LIST

<u>2010</u>	<u>2011</u>
\$14,171,438	\$13,803,023

TAX RATE

	2010-2011 Residential	2010-2011 Non-residential	2011-2012 Residential	2011-2012 Non-residential
School	1.3609	1.4136	1.3918	1.4434
Town General Fund	0.7020	0.7020	0.6979	0.6979
County	0.0088	0.0088	0.0088	0.0088
Local Agreement rate	0.0016	0.0016	0.0017	0.0017
Town Appropriation	<u>0.0107</u>	<u>0.0107</u>	<u>0.0110</u>	<u>0.0110</u>
Tax Rate	\$2.0840	\$2.1367	\$2.1112	\$2.1628

AREA

29,434 Acres or 45.98 Square Miles

ALTITUDE

U.S. Geological Survey Bench Mark South Side Boston & Maine R.R. Bridge abutment across Connecticut River at White River Junction, 370.63 ft.

ROAD MILEAGE

State Highway	45.525
State Aid Highway (Class I)	2.103
State Aid Highway (Class II)	19.635
Town Highways (Class III)	108.500
Town Highways (Class IV)	9.500
Legal Trail	<u>.070</u>
Total	185.333

BOARDS AND COMMISSIONS

HARTFORD TOWN AND SCHOOL MEETING COMMITTEE

The committee, established in the town charter, held its inaugural meeting on June 6, 2011. At the time, it appeared likely that a special meeting would be convened in November to conduct Australian balloting on bonds for the rehabilitation of the Municipal Building and WABA, along with a question relating to technical changes in the charter. In the aftermath of the Irene floods, these items were postponed.

The committee had made significant progress during the summer preparing for the special meeting. It had determined that an information session eight weeks in advance of the balloting, and prior to the finalization of the language for the ballots, would be a useful addition to the town meeting calendar. The first of these “Info Night” sessions* occurred on Jan 9, 2012, with citizens being briefed on the PACE District, TIF District, School Repair Bond and Charter Revisions on this year’s ballot.

The committee also explored ideas for promoting town meeting related activities and determined that it could help most with reminder mailings and signage. The fruits of these discussions should be apparent by the time you are reading this page.

Working with the town manager, school superintendent, town clerk and the Board of Selectmen and School Board, a comprehensive calendar of activities around town meeting was established. In addition to the public meetings, the calendar also includes various deadlines for establishing ballot articles, candidate petitions, annual reports and the like. Similarly, the committee is collecting best-practices information from all involved with the activities around town meeting so that this knowledge is not lost as individuals move on from a job.

One of the reasons why the charter committee wanted to establish an independent committee, appointed in part by the town clerk (one member for 2 years, presently F. X. Flinn, Chair), the school board (two members, one for 3 years, Bill Mann, Vice Chair, one for 2 years, Luke Eastman), and the selectmen (two members, one for 3 years, Tammy Ladd, Clerk, one for two years, Susanne Abetti), was to find new ways of reconnecting the citizens to the town meeting process.

In talking with Hartford residents, we found the biggest point of concern was with the fact that the annual meeting of the town meeting process now happens 5 weeks after the voting. Prior to the charter, this event occurred on the Saturday before the voting. The committee, after much discussion and consultation, decided to propose that a meeting occur on Saturday prior to the voting, with public hearings, issue debates and candidate roundtables happening before and after a community luncheon. The first of these will occur this year on Saturday, March 3rd, from 10am – 2pm in the Hartford High School Gym. Food and beverage will be sold by the PTOs between 11:45 am and 12:30pm.

**see under Gov Mtgs Jan 2012 at <http://www.catv8.org/videos-demand.html>*

The committee is also working on the agenda for the charter-mandated Budget and Candidates Night on Monday, Feb 27. This year, instead of having Q&A immediately after each budget, we are going to have the presentations follow one after the other, and then have the candidates speak. An open Q&A will follow.

For more on the committee, please visit our website at <http://townmtg.hartfordvt.com>



HARTFORD CONSERVATION COMMISSION

The Hartford Conservation Commission (HCC) was established in 1990 to inventory natural resources, maintain and preserve natural areas, protect valuable wildlife habitat, monitor scenic areas and watershed areas, educate and increase awareness of conservation, and encourage recreation consistent with the preservation of the natural beauty of Hartford.

During the 2011 fiscal year (7/1/2010 – 6/30/2011), the Hartford Conservation Commission:

- Managed the 423-acre Hartford Town Forest (HTF), the 21-acre Maanawaka Conservation Area
 - ✓ Completed Amphibian Inventory of HTF and Hurricane Forest Wildlife Refuge.
 - ✓ Organized a Trails Day event at HTF to maintain the trail system.
 - ✓ Re-blazed trails and installed new trail signs in the HTF and Maanawaka Conservation Area.
 - ✓ Hired GIS mapping consultant to create new trail maps for the HTF and Hurricane Forest Wildlife Refuge.
 - ✓ Completed Audubon's Forest Bird Habitat Inventory for the HTF and Hurricane Forest Wildlife Refuge.
 - ✓ Researched consultants for wildlife habitat assessment.
 - ✓ Participated in the process to develop plans to remove the Lower Hurricane Reservoir dam and replace it with a small conservation pond.
 - ✓ Worked with forester to update Forest Management Plan.
 - ✓ Met with mountain biker liaison to discuss HTF trails.
- Outreach and education:
 - ✓ Published the HCC annual newsletter about forest bird habitat and Monarch butterflies.
 - ✓ Held a HCC photo contest and published the 2011 Hartford Calendar.
 - ✓ Updated conservation brochures; are available at all town libraries and at:
<http://www.hartford-vt.org/content/conservation/>
 - ✓ Presented an exhibit at Town Meeting and Election Day that included the HCC newsletter, brochures, and free plants.
 - ✓ Led a vernal pool educational walk at the Hartford Town Forest.
 - ✓ Organized Hartford's Green-up Day event, which resulted in 396 volunteers collecting 500 bags of trash and filling two large dumpsters with nearly four tons of materials.
 - ✓ Coordinating information on invasive plants with the recently formed organization Ottauquechee Cooperative Invasive Species Management Area.
 - ✓ Co-sponsored an invasive plant removal workday with the Tree Board at Hurricane Forest Wildlife Refuge.
- Actively participated with the following town and regional groups:
 - ✓ Upper Valley Land Trust, who provided assistance establishing a conservation easement on a 20-acre parcel in Jericho.
 - ✓ Linking Lands Alliance, a ten-town network, whose current project is to work with landowners to evaluate wildlife habitat and habitat connectivity between and through our towns.
 - ✓ Hartford Parks and Recreation Department to work collaboratively on town properties.
 - ✓ Hartford Tree Board to work together on invasive species and newsletter.
 - ✓ Hartford Energy Commission to work together on newsletter.
 - ✓ White River Partnership to foster watershed projects and tree plantings.
 - ✓ Cosponsored Rain Garden workshop with other local conservation commissions.
 - ✓ Met with Ottauquechee Natural Resources Conservation District.
 - ✓ Ottauquechee Cooperative Invasive Species Management Area Ottauquechee River

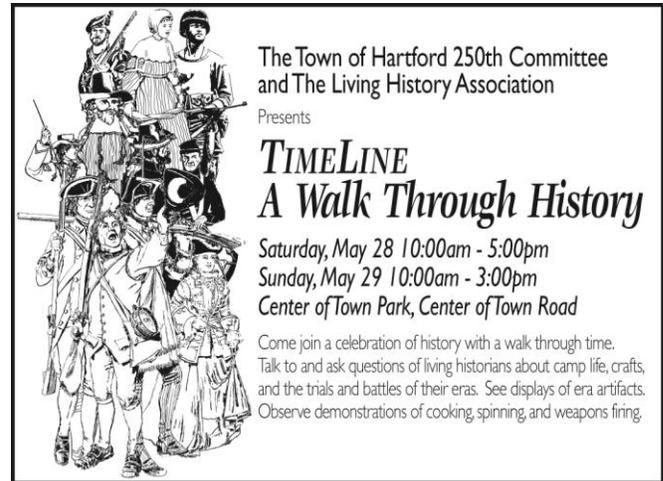
We would like to thank everyone that helped to make this year a success: Green-Up Day and Trails Day volunteers, White River Partnership and Trout Unlimited volunteers, and Northeast Waste Services, our Village librarians, and the special education class at Regional Resource Center Students.

2011 Members of the HCC include Jon Bouton, Rebecca Dean, Karen Douville, Jim Peters, Linda Wilson, and Kevin French (chair). The HCC would like to thank former member Vickie Davis for her valuable contributions to the Commission.

HARTFORD HISTORIC PRESERVATION COMMISSION

During the past year, the Hartford Historic Preservation Commission has undertaken the following preservation activities:

- Continued fundraising efforts for the **Historic District Sign Project** to mark the entrance to each of the Town's seven National Register Historic Districts. To date, thirteen of the seventeen signs have been fabricated and installed and funds have been raised for the four remaining signs.
- Held a presentation on the **Hartford Agricultural Barn Census** at the Theron Boyd House Barn in conjunction with one of Hartford's 250th celebration events.
- Worked with the Vermont Society of Sons of the American Revolution to protect the **Phineus Parkhurst Historic Marker** on Route 14.
- Began work to establish a state historic marker on Route 14 regarding the **1887 Hartford Railroad Disaster**.
- Provided information on **cemetery preservation** to contractors working in the Center of Town and Russtown Cemeteries.
- Hired a consultant to prepare the **Terraces National Register Historic District Nomination** for the Terraces Neighborhood of White River Junction.
- Received a grant to conduct an **Agricultural Oral History Project** that will consist of interviews of Hartford residents who either grew up or worked on a farm in Hartford.
- Worked with the Hartford Historical Society to plan events to take place in each village celebrating **Hartford's 250th Anniversary**.



The Commission assists individuals, businesses, and organizations in the preservation and appropriate reuse of historic structures within the Town. Hartford is one of thirteen Certified Local Governments (CLG) designated by the Vermont Division for Historic Preservation. As a CLG, Hartford is eligible for assistance and funding through the Division. Formed in February, 1993, the purpose of the Commission is to: create and maintain a system to survey and inventory historic properties within Hartford; review nominations of properties that are under consideration for nomination to the National Register of Historic Places; seek and prepare applications for funding for preservation activities; advise and assist individuals, Boards, and Commissions on matters relating to the preservation of historic resources; and perform additional responsibilities as required.

The Commission consists of a maximum of five members, each of whom serves a three-year term. Members are chosen for their interest, knowledge, or professional skills in the areas of history, architecture, archaeology, historic preservation, American studies, architectural history, anthropology, planning, or related subjects. Commission members include Susanne Walker Abetti, Robin Adair Logan, Pat Stark and, Jonathan Schechtman, Chair. There is currently a vacancy on the Commission. Contact Planner Matt Osborn at 295-3075 if you are interested in serving.

The Commission continues to encourage and assist in the preservation of the unique historic and architectural features in all of the five villages and outlying areas of the Town of Hartford. Citizens are urged to suggest potential preservation projects for future consideration to the Commission or its coordinator.

Please contact Matt Osborn at 295-3075 or mosborn@hartford-vt.org

ZONING BOARD OF ADJUSTMENT

The Hartford Zoning Board of Adjustment is authorized by the Vermont Planning and Development Act (Act 24 V.S.A., Chapter 117) and its bylaws, to receive, hear and render decisions on applications regarding appeals to decisions of the Zoning Administrative Officer, variances from area and dimensional requirements and conditional use applications as outlined in the statutes. The Zoning Board of Adjustment meets with the Planning Commission periodically to discuss zoning issues, participate in bylaw amendments and various planning activities related to zoning.

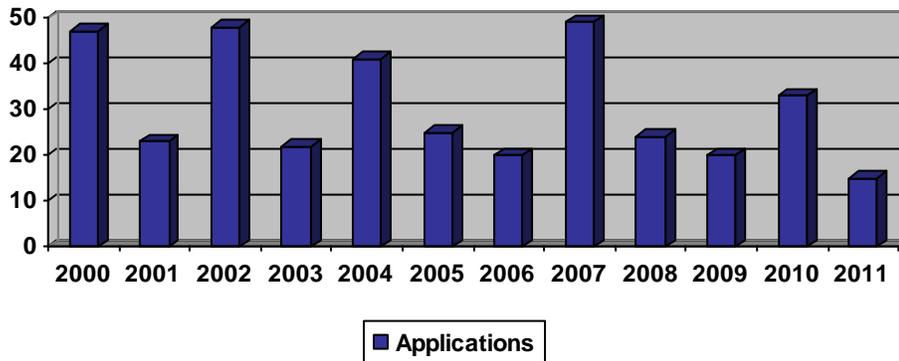
Zoning permits are required prior to the initiation of land development as defined in the Hartford Zoning Regulations. The Zoning Administrative Officer forwards applications for conditional use approval, setback waivers, variances and appeals to the Zoning Board of Adjustment. Findings of Fact and Conclusions of Law are written based on the specific circumstances of each case and review criteria established by the statutes. Applicants have the right to appeal adverse decisions of the Zoning Board of Adjustment to the Vermont Environmental Court.

Zoning Board of Adjustment applications decreased from thirty-three (33) in Fiscal Year 2010 to fifteen (15) in Fiscal Year 2011. These applications included one (1) Appeal, three (3) Setback Waivers and eleven (11) Conditional Uses.

Significant applications included an addition to Concepts NREC and construction of a distillery for Vermont Spirits.

In Fiscal Year 2012, the Board will continue work with the Planning Commission on a major update of the Subdivision Regulations. The Board would like to take this opportunity to encourage citizen participation in the process of revising these Regulations.

The Board is a five member quasi-judicial board. The Board members encourage residents to meet with them about land use issues in Hartford, as well as to attend Board meetings, hearings and workshops.



***FOR YOUR INFORMATION:
VERMONT STATE HOUSING AUTHORITY***

One Prospect Street
Montpelier, VT 05602-3556
www.vsha.org 802-828-3295 (Voice)
800-798-3118 (TTY)
800-820-5119 (Message line)
802-828-2111 (Fax)



GREEN MOUNTAIN ECONOMIC DEVELOPMENT CORPORATION

Green Mountain Economic Development Corporation (GMEDC) works in collaboration with 30 local communities to offer support for new, growing and relocating businesses. GMEDC exists to support value-added businesses with retention and expansion strategies, and regular visitations to targeted businesses in order to respond to their needs. GMEDC facilitates manufacturing, technology and business forums that focus on the issues and opportunities of the region's businesses. It utilizes the resources within the Department of Economic Development (DED) to assist with retention and expansion needs, providing rapid support to communities and businesses.

GMEDC, together with the assistance of DED, works to find appropriate sites for businesses to locate and expand.

GMEDC assists businesses with financing, working collaboratively with the Vermont Economic Development Authority (VEDA) and other entities such as USDA – Rural Development. GMEDC also manages revolving loan funds to provide gap financing not met by private lenders and VEDA.

GMEDC works with DED to provide customized and confidential assistance to out-of-state companies that are interested in expanding or relocating to Vermont. Large and small businesses alike receive individualized attention on matters such as site location, finance options, training programs, tax incentives and more.

Together with DED, GMEDC works to facilitate the management of permit processes for value-added businesses at the local, regional and state level.

GMEDC works with DED, Vermont Department of Labor, The Vermont Workforce Development Council and other partners to assist value-added businesses and their employees with advancing their workforce training needs through the Vermont Training Program, the Vermont Workforce Employment Training Fund and other state and federal programs. In addition, GMEDC assists the Workforce Investment Board (WIB), a community collaborative comprised of employers, educators, state agencies and other stakeholders to advance workforce education and training in the region.

GMEDC works collaboratively with the Regional Planning Commissions (RPCs) and with the municipalities to advance appropriate land use, transportation and programs that focus upon maintaining healthy and vibrant communities for Vermonters.

HARTFORD BUSINESS REVOLVING LOAN FUND (HBRLF)

The Town of Hartford received a Rural Development Grant from the State of Vermont in 1985 to assist Catamount Brewery with start-up funds to locate its facility within downtown White River Junction. Under the Grant, Catamount's repayments were earmarked to set up the Hartford Business Revolving Loan Fund (HBRLF). In 1994, an additional \$300,000 was secured from a Special Purpose Grant received through the assistance of Senator Patrick Leahy.

In 1986, the Hartford Board of Selectmen appointed the HBRLF Committee, who later adopted guidelines for the Fund. Currently there are four members on the Committee. The Committee is charged with overseeing the Fund, receiving loan applications, reviewing potential job creation, determining credit worthiness, setting loan conditions and making recommendations to the Board of Selectmen for loan approvals.

Generally, loans are made available to businesses in Hartford that need capital but find it difficult to secure bank financing, or to leverage bank financing. Currently the loan amounts are between \$10,000 and \$50,000 for a term of five years.

Since loan approvals began in February 1990, HBRLF loans have been given to Hartford businesses totaling \$1,112,000.00, and have contributed toward a total of \$5,883,898.00 in financing for these businesses and their respective projects. Also the HBRLF has been responsible for creating 77 start-up jobs, retaining 119 jobs and creating 157 additional new jobs within Hartford. As of June 30, 2011, the HBRLF has loan receivables of \$172,269.72 with \$208,919.66 remaining to loan.

Submitted by HBRLF: Kevin Raleigh, Chairman; Greg Kennedy, Vice-Chairman; Frank Klymn; Dennis Driscoll

PARKS AND RECREATION COMMISSION

On behalf of the Parks & Recreation Commission, it is with great pleasure I report to the community a few of the many successful accomplishments and areas of Department recognition.

Hartford is blessed with a wonderful parks system full of many picturesque views and recreational facilities certainly topping the list when comparing them to our immediate neighbors' resources. The parks system is a valuable asset we can all be proud of. The maintenance care from the parks staff should not go without notice. The Commission would like to extend its gratitude to the park crews for all the hard work maintaining our wonderful parks and responding to the needs of the community in the aftermath of Tropical Storm Irene.

Programmatically, the Commission would like to recognize the efforts of the Department's programming staff and network of volunteers and organizations who continue to provide many great recreational offerings for the Hartford community. The wide variety of programs for youth and adults are important to the quality of life for all our residents.

Over the past year, the Commission was hard at work continuing the implementation of the *Go Forward Plan* adopted a few years ago by Town Selectboard. The plan addressed the many recreational and facility needs of the Town and highlighted the conceptual plan of the Maxfield Property. The Commission is proud to report the Maxfield project is moving forward with permitting following many Maxfield Steering Committee meetings and public forums. The designed plan is a phased project with many recreational uses. Playing fields and courts, pavilions and trail paths are a few appealing amenities we can all look forward to in the future build out of this property. The Commission appreciates the hard work and effort put forth by the Maxfield Steering Committee and the many residents who participated in the public forums.

In 2012, the Commission will continue working on the Maxfield project and a potential fundraising campaign. The Commission will also begin working with the Hartford Sports Coalition in a new working relationship collaborating with all sport interests for the betterment of facilities and programming support.

The Commission would like to welcome to the Department Jay McDonough, our new Recreation Supervisor and, Administrative Assistant, Fran Robinson. The Commission meets on the second Thursday of each month at 6 p.m. at the Hartford Municipal Building.

Respectfully submitted,
Lisa O'Neil, Chair
Brandon Dyke
Scott Hausler
Brett Mayfield

Karen Payne
Jeff Reed
Gene Soboleski
Shelby Yee, HHS Student Representative



TREE BOARD

Mission: To plant and maintain public trees and to advocate for community tree stewardship

Goals: Finish the tree inventory and transfer information to I-Tree software; Use tree inventory data to assist the Town of Hartford in managing the tree canopy; Foster neighborhood and village pride; Education of all citizens as to the value of trees; Keep up with current issues and problems; Partner with other state and local, and regional boards, commissions, and agencies; Keep Tree City status



Achievements:

- Conducted three Tree Identification Walks. Fall Walk was in conjunction with Conservation Commission to remove invasive weeds at Hurricane Forest.
- Partnered with the Conservation & Energy Commissions for insert to the Parks & Recreation Spring Program Guide
- Initiated contact with the Historical Society as to the “Lone Pine” of Hartford preservation.
- Tree Board, Parks& Recreation, and the Tree Warden worked together in applying for and obtaining a grant to plant trees on Main Street, WRJ.(Spring,12);
- Citizen Education: Spoke at a meeting of the Hartford Woman’s Group, & the American Federation of Retired Federal Employees. And attended all the Spring village meetings to advocate for trees
- Arbor Day Tree and Shrub sale in conjunction with the Conservation Commission’s Green-up Day
- Planted nine trees in Watson Park that were left after the Arbor Day Sale
- Maintained designation as Tree City USA
- Conceptualized Tree Steward Program / Partnered with Datamann in planting trees in the public domain
- Maintenance of trees previously planted (watering, weeding, pruning)
- Set up Tree Board Facebook Page

We thank Northern Nursery for their support.

Meetings are every third Tuesday of the month and residents are invited to participate. Members: Diane Romano-Chair, Amalia Franceschi-Vice Chair, Clare Forseth-Secretary, Joanne Roth-Treasurer, Carole Haehnel, Brian Bare, Sarah Oertly
Respectfully submitted, Diane Romano, Chair

SISTER CITIES COMMISSION

The Sister Cities Commission met monthly throughout the 2011 calendar year. It is currently open to new members and for the general public to come to our meetings. In 2011, the commission was joined by a representative from the Hartford School Board, Jeff Arnold, who attends regularly.

To date, the commission has not yet established regular contact with a formal sister city. We contacted Hartford’s first Sister City in Kratovo Macedonia, last year and have had difficulty maintaining a contact person on site. Inquiries with cities in Tanzania and India have not manifested a firm relationship either.

Sister City Goals for 2012 are to establish a firm municipal partnership between Hartford, Vermont USA and one or two other cities. This international goal will lead to opportunities for city officials and citizens to experience and explore other cultures through exchange of school programs, sporting team, business through long-term community partnership, create an atmosphere which economic and community development can be implemented and strengthened, and create stimulating environments where communities can creatively learn, work and solve problems together through cultural, educational, municipal, business, professional and technical exchanges and projects. To this end, the commission will solicit 3 new cities, pursuing each equally until a firm and constant relationship seems likely. Inquiries have been made at the district level to prepare for potential student exchanges between Hartford schools and new international students. In the case that liaisons with non-sister city students are arranged for the 2012 school year, the commission is prepared to shepherd the cultural exchange as appropriate, though not prepared to represent the school district or its intentions.

Respectfully submitted, Havah Armstrong, Chair; Kristen Olmstead , Vice-Chair; Scott Johnson, Secretary; Brett Mayfield, appointee.

CONNECTICUT RIVER JOINT COMMISSIONS

This year the Connecticut River Joint Commissions (CRJC) have successfully restructured and contracted with the Upper Valley Lake Sunapee Regional Planning Commission to administer its programs. Our goal is to make the most of the resources we're provided by the States of Vermont and New Hampshire to strengthen the ecological and economic health of the Connecticut River, its watershed, and its communities. By making use of the administrative and professional capacity of one of the watershed's strong regional planning commissions, we can more efficiently and effectively build our programs, including increased support of our five Local River Subcommittees.

The CRJC are composed of thirty volunteer Commissioners, fifteen appointed by each state, who are business people, landowners, conservationists, and citizens who live and work in the Connecticut River Valley and are committed to its future. To ensure local leadership on river issues, the CRJC established five Local River Subcommittees: Headwaters, Riverbend, Upper Valley, Mount Ascutney, and Wantastiquet. In total, these Subcommittees are composed of over one hundred citizens appointed by their riverfront towns to give a local voice to interests ranging from local business, local government, conservation, agriculture, recreation and riverfront landowners.

Though this was a rebuilding year, the CRJC completed a geomorphic assessment of the Ammonoosuc River, a northern tributary to the Connecticut River; this study provides important information about the natural movements of the river and the potential for riverbank erosion. Over the next year, the CRJC look to strengthen and support the work of the local Subcommittees, build capacity to address watershed issues and seek new opportunities to support the mission of the organization; to build a strong and vibrant economy while conserving the natural wealth and beauty of this special place. The CRJC are now in the process of updating a strategic plan for the Commissions that focuses upon public outreach, use of river science, and protection of the valley's natural, historic, and cultural assets.

Appointed by the legislatures of New Hampshire and Vermont, the Connecticut River Joint Commissions welcome the public to our meetings on the third Monday of every other month. Visit our web site, www.crjc.org, for a calendar of events and useful information.

Your Local Commissioners: Gayle Ottman/Quechee, Alex DeFelice/Wilder, Chris Campany, President/Brattleboro, VT, Glenn English, Vice President/Haverhill, NH, Tom Kennedy, Secretary/Windsor, VT, Mary Sloat, Treasurer/Lancaster, NH

UPPER VALLEY RIVER SUBCOMMITTEE

Much of the subcommittee's work this year has been reviewing permits for projects that are adjacent to any portion of the Connecticut River drainage. A variety of topics have been brought forward: a boat launch, swim dock, log landing, and a road washout from spring flooding. Many years the permits are mostly from New Hampshire, this being a bi-state committee. This year several Vermont permits were due for a ten-year review in order for the permits to be renewed. Hartford had three to four of these, all of which were approved. We also looked at the statewide stream alteration permitting process in Vermont.

Another on-going topic is re-licensing the Wilder Dam. We have had conversations this year and will continue to discuss this into next year. If you have thoughts about the Dam, please contact either of us. Or, even better, come to a meeting. We meet on the third Monday of the odd months in the downstairs meeting room of the Lathem Library in Thetford, VT from 7:00 to 9:00pm.

Lynn Bohi, Linda Wilson

TWO RIVERS-OTTAUQUECHEE REGIONAL COMMISSION

We are pleased to report that we started and finished many projects throughout this fiscal year, and provided our thirty member towns with the technical planning assistance that they needed. It has been a hard year for many Vermonters given the state of our economy and climate, and as your Regional Planning Commission, we've fought to ensure that our communities remain great places to work, live, play, and visit. Highlights include:

Technical Assistance

Every year, our staff provides planning, zoning, and mapping assistance to our member communities. This fiscal year, we helped review and revise numerous town plans, write zoning ordinances, and provide maps on demand of public infrastructure (i.e. culvert mapping for town road crews, and more). This work is crucial to ensuring that our communities are prepared for and flourish in the future.

Emergency Management

We convened the Local Emergency Planning Committee #12 which helps prepare first responders and town officials for disasters. We aided towns in updating their Basic Emergency Operations Plan (BEOP) which contains contact information, maps, and more, to be used in an emergency.

Energy

TRORC collected baseline energy data for municipal facilities, funded energy audits, and conducted streetlight inventories in an effort to help towns save energy and money.

Economic Development

TRORC joined the VT Council on Rural Development's 'Working Landscape Partnership,' convened a Forest Stewardship Committee to identify threats to our forests, and developed GIS maps illustrating forest stewardship potential. We updated our Comprehensive Economic Development Strategy, allowing towns to seek funding from the Economic Development Administration for public infrastructure projects.

Transportation

Our Transportation Advisory Committee has discussed VTrans programs (project prioritization, park and ride municipal grants, transportation enhancement grants, high risk rural roads) and public transit. Our Orange/Windsor County Road Foreman meetings continue to discuss regulations, sign and culvert inventories, new town road and bridge standards, and Class 4 road legal issues.

We look forward to serving you in the future. Please contact us with any questions at 802.457.3188.

Respectfully submitted,

Peter G. Gregory, AICP, Executive Director
William B. Emmons, III, Chairperson, Pomfret

HARTFORD HISTORICAL SOCIETY

The Hartford Historical Society, founded in 1987, is a non-profit, educational institution deriving its income from donations and membership dues from over 175 individuals and organizations as well as its own fund-raising efforts. We welcome and encourage all Hartford residents and enthusiasts to join.

2011 was a “banner” year in Hartford’s history with the **250th anniversary** of the signing of the Town Charter. The historical society took the initiative in producing colorful 250th banners designed by artist Corin Hirsch. We wish to thank the Town of Hartford for its assistance in the placement and installation of the banners and the Hartford Parks & Recreation Department for its invaluable support of our Semiquincentennial celebrations. The banners and special 250th events were made possible by generous donations from over 30 local businesses. Our 250th activities included an ambitious calendar, in addition to our usual four yearly public programs. These events have been documented and a “Memories Book” is being prepared for publication in 2012.

Other programs and exhibits sponsored by or assisted by the Hartford Historical Society this year were the White River Valley Fair, and rotating displays at the Bugbee Senior Center, Municipal Building and the Hartford, Quechee, Wilder and White River Junction Post Offices.

The Hartford Historical Society is pleased to have acquired possession of Hartford’s historic Lone Pine, graciously donated by Lyndell Perry, and we look forward to preserving it for many years to come with the invaluable assistance of the Tree Board. In addition to this unusual acquisition, the society continues to receive generous donations, which this year have included a cash register, a safe, photographs and a quilt. We thank everyone who has donated materials to our collection that help document the history of life in Hartford.

With the Hartford Historic Preservation Commission, the Oral History Program is administered and maintained through this Society. We have over 60 tapes in the collection; however there have been many citizens who died before their stories could be recorded. If you have an interest in this project, please let the HHS or HHPC know.

A Society Newsletter is published six times a year and includes articles of historic interest and reprints of articles from other publications as well as upcoming events. Our Website, www.hartfordhistory.org, includes photographs, our events calendar, and links of interest.

CATV has filmed and aired our programs on a regular basis and provides a great service to the historical society.

Garipay House uses include monthly meetings of the Board of Directors, and Open House on the first Tuesday (May to Oct., 6 to 8 pm) and second Sunday (May to Sept., 1:30 to 4 pm) of the month, which features permanent displays of items from the town’s history and a small reference library.

Basic maintenance at the Garipay House continues to be a challenge. This year we have undertaken extensive renovations in the basement, partially covered by a grant from the Mascoma Savings Foundation, and with help from the Hartford Community Restorative Justice Center. Unfortunately, the house will be closed for the winter months and will reopen May 1st. We are working toward being open year-round.

The Genealogy Center is located in the Hartford Library and is open Mondays 12 to 6 pm and by appointment for research. The microfilm of the Landmark Newspaper is available for viewing during regular library hours. The Gen Center is run by Carol Haehnel, Director, with Mary Ann Devins, Genealogist.

The small office maintained in the Municipal Building allows easy access to the photograph and map collections as well as research materials that are frequently inquired about. Much appreciation is extended to the Town of Hartford for the use of this space.

The Hartford Historical Society is grateful to everyone who has supported the society with their time and treasures, helping to make it a growing asset to the Community.

Susanne Abetti, President and Dorothy Yamashita, Chair

PLANNING COMMISSION

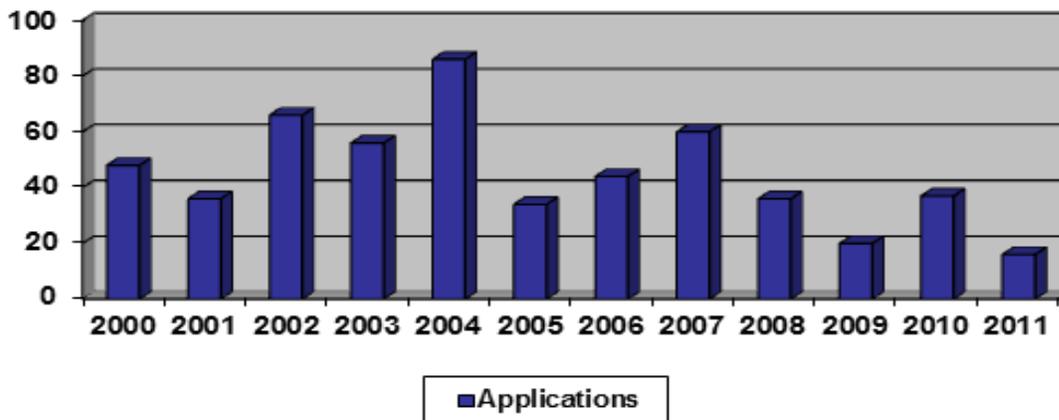
The Hartford Planning Commission is authorized by Title 24 of the Vermont Statutes, Chapter 117 to: prepare a master plan and amendments; propose and administer the Zoning and Subdivision Regulations; undertake studies and make recommendations on land development issues; recommend codes and enforcement procedures; prepare capital budgets and programs; participate in regional planning issues; enter and examine properties; and work with other departments and agencies on planning issues. Seven Commissioners are appointed by the Board of Selectmen to fill four-year terms. The Commission holds public hearings on all proposed subdivisions, planned developments, and zoning and master plan amendments. In addition, the Commission conducts reviews of site plans for all new or altered uses except one or two family dwellings and their related structures, home occupations, home businesses, agricultural and forestry uses and essential services.

Applications decreased from thirty seven (37) in Fiscal Year 2010 to sixteen (16) in Fiscal Year 2011. These applications included five (5) Minor Subdivisions, one (1) Planned Development and ten (10) Site Plans.

Significant applications included approval of a nine unit residential planned development for Hartford's building trades program, a distillery for Vermont Spirits, and an addition for Concept NREC.

In Fiscal Year 2012, the Commission will continue work on a major update of the Subdivision Regulations. The Commission members would like to take this opportunity to encourage citizen participation in the process of revising these Regulations.

The Commission members encourage residents to meet with them whenever they have concerns about land use issues in Hartford, as well as to attend Planning Commission meetings, hearings and workshops.



HARTFORD ENERGY COMMISSION

The Hartford Energy Commission (HEC) was established in 2007 to promote energy conservation, energy efficiency, and the use of renewable energy resources among the Town's residents, businesses, and in municipal affairs. We are primarily guided by Chapter X of the Town Master Plan.

During the 2011 fiscal year, the HEC completed the following activities:

- Worked with Town staff to implement Federal grant money for West Hartford Library thermal energy upgrades, oversee the project and assess the results, as well as completing some small tasks on the project directly. (At the time of this report, the building is currently using 0 energy! Thanks to Tropical Storm Irene for the final push.)
- Continued work with Town staff to solicit bids for solar energy systems at the Public Safety Building to use the balance of the Federal grant money.
- Assisted Town staff with analysis of LED street light upgrade, including financial analysis and product selection. Current status: GMP is swapping out nearly every street light in town with the new LED lamps, with the few exceptions being addressed as conditions and resources allow, making Hartford a state leader in LED street light adoption. Payback is expected within 5-6 years after which the Town will save tens of thousands of dollars every year in electrical costs.
- Maintained and distributed our pool of educational materials, including the informational display table in the main entrance of the Town Municipal Building, and a two-page informational handout town-wide with the Parks and Recreation Department's fall program brochure.
- Received EPA certification for completing the 10% Challenge program by reducing more than 10% of Town energy consumption since initial filing with the program less than 2 years ago.
- Obtained Selectboard approval for Town participation in the Property Assessed Clean Energy (PACE) Quick Start Program.
- Initiated discussions with the Selectboard on the concept of a revolving reserve fund to set aside a portion of Town savings from energy savings efforts for future energy related projects.
- Updated Town energy usage information in EPA Portfolio Manager.
- Installed Vending Misers on Town vending machines with an expected payback within several months.
- Engaged Efficiency Vermont for walk-through of the Public Safety building and Quechee Fire Station; work performed based on some of these recommendations expected to yield almost 12,000 kWh in annual savings (according to Efficiency VT), with over \$3,100 in rebates making the out-of-pocket costs negligible.
- Coordinated additional walk-throughs of 3 town buildings with Efficiency VT resulting in additional recommendations for energy savings, and guidance on which buildings to target for complete energy audits.
- Made presentation at Community Energy and Climate Action Conference on some HEC initiatives and how lay people can assess and address energy issues in town owned facilities.
- Presented a question and answer session for Transition Town.
- Began work with COVER and UVHEAT to coordinate door-to-door weatherization outreach.
- Assisted Town with update of Subdivision Regulations by researching and providing language for consideration of energy during the subdivision process.
- Attended numerous local and regional energy related events.

We would like to thank Lori Hirshfield, Staff; Karen Douville, Hartford Conservation Commission Liaison; the West Hartford Library Board; Gary Winslow; and Bob Walker of SERG for their invaluable support and guidance.

Current members of the HEC include Alan Johnson, Martha McDaniel, Mike Heeremans, Lynn Bohi, & Meredith Angwin.

TRUSTEES OF THE LIBRARY OF THE TOWN OF HARTFORD

This past year has been alternately fruitful and devastating. We welcomed back Art Peale when he chose to fill the open seat on the Board of Directors. We would like to thank the Friends of the West Hartford Library for all the support, especially for the Book, Bake, and Yard Sale they held in the summer. We have enjoyed a 200% increase in the use of the Internal Library Loan program over the past year. We were fortunate to receive the LIBRI Grant that increased our children's collection by 85 books. Though our winter weather affected our attendance it did not affect our circulation. We were able to provide the community with several events that included the 250th Anniversary of the 1887 train wreck, a wonderfully attended Halloween celebration, holiday events put on with the assistance of the Friends, and a presentation on spirituality. We have completed the efficiency work on the building, including re-insulating, replacing the post and knob electrical lines in the attic, and replacing the inefficient upstairs heater with efficient propane stove fireplace insert. We were deeply impacted by Tropical Storm Irene and, sadly, lost a large portion of our collection, including the loss of all of the children's and young adult books. The storm damage also made future use of our current location uncertain. Wherever we find ourselves in the coming months and years, we hope that our library will once more be a welcoming place for all ages with a wide variety of books, DVDs, periodicals and programs.

Thomas Hazen, Chairman; Sandra Bergeron, Secretary; Stuart Ofstadt, Treasurer, Margaret Newton, and Art Peale.

HARTFORD VILLAGE LIBRARY

Hours: Mon., Tues, and Thurs.: 9 a.m. to 6 p.m.; Wed. and Fri: 12 p.m. to 6 p.m.; Sat. 9 a.m. to noon. Story Hour: Thurs. at 10:00 a.m.

There were 15,154 visits to the Hartford Library during fiscal year 2010-2011. 22,751 items circulated. These figures represent a 6% increase in attendance and a 16% increase in circulation over the last year. We continue to offer an expanding selection of books, large print books, DVD's, audiobooks, and periodicals as well as wireless internet, five patron computers, and interlibrary loan services.

We continued our "Successful Aging Book Collection and Outreach Program" with support from the Council on Aging of Southeastern VT and the Hartford Women's Club, visiting four senior communities every two weeks.

We expanded our outreach efforts to downtown White River Jct. by providing books and other library services at the Myra Flanders Reading Room. This reading room is open to the public and located in an office provided by Joyce Perkins in the Mahijo Yata building on 80 North Main Street. The Hartford and Quechee Libraries will continue to collaborate to expand services in the downtown area.

During April and May of 2011 we participated in the Big Read with Northern Stage, based on the book The Things They Carried by Tim O'Brien. Our library hosted a lecture and book discussion on the Vietnam War experience.

Our "One World Many Stories" summer reading program was very successful. 123 children participated, reading a total of 1,514 books. We would like to thank the Rotary Club of White River Jct., the Upper Valley Aquatics Center, and Newt's Ice Cream for their contributions to the program.

Dorothy Yamashita and Carole Haehnel now direct the Hartford Genealogy Resource Center on the second floor of the library. They are available Monday afternoons or by appointment to assist patrons with their genealogical research.

Our fundraising efforts included book sales, patron letters, and rental of the meeting space to organizations and individuals. We would like to thank all who supported these efforts and our many volunteers.

Nadine Hodgdon, Librarian; Marion Williams, Assistant Librarian, Carol Morton, Library Clerk.
Trustees: Lorna Ricard, Mary Booth-Benton, Phyllis Bettis, Carole Haehnel, and Lani Janisse.

WILDER CLUB & LIBRARY

A Vermont Cultural Facilities Grant of \$20,000 supplemented by other grants and support, made new granite steps a reality at the Wilder Club and Library. The steps are just as wide as the old, but handsome and impervious enough for another century. Gone are the patches, cracks and difficult rises of the old steps. The project, long awaited and not quickly completed, was finished this fall. The library managed to stay open throughout with the use of the lift installed two years ago, but the hall was closed for rentals throughout the project.

With the steps, railings and entry paving all done in November, the hall is again available for the multi-purposes of meetings, parties, films and concerts. This, with the library, is traditional community-wide use of the venerable building.

Meanwhile, however, the clubhouse is on tap to help that same community participate in 21st Century technology. As part of the Vermont's FiberConnect project, the clubhouse will be an anchor for the new fiber-optic cable being laid as part of the statewide stimulus grant in which the Department of Libraries was a partner.

The final installment of the Bill and Melinda Gates Foundation grant was also completed this year, bringing two new public computers to the library. A laptop is also available for public use, as is the wireless access for personal laptops. The integrated Quechee/Wilder Library catalog on the library website permits easy browsing reserving and renewing. Patrons may request items for delivery to either library or to the Upper Valley Food Co-op library box. A wealth of other website resources include ListenUp to download as well as e-books, Mango for foreign language instruction, and Universal Class for continuing education courses.

Marieke Sperry delights children on Tuesdays at 10 a.m. with stories, projects and treats. Nick Clemens hosts teens for W.A.A.T! on the first and third Thursdays of the month, details of what film or video game can be learned at the website, along with other program information and reading suggestions. Special seasonal events that fill the venerable building include holiday ornament making for kids and summer concerts.

Circulation statistics, shared with the larger Quechee Library, are 37,546 items loaned. These include books, DVDs, CDs, and the popular museum, VINS, and park passes.

Trustees: Peter Schaal, Gail Schaal, Larry McKinney, Andrea McKinney, Robert Webber, Martha McKinney.
Hours: Tues. 10-1. Wed. & Thurs, 3-6, Sat. 9-12. Storytime: Tuesday at 10 a.m.,
E-mail: wilder.library@yahoo.com and qwlibrary@yahoo.com Website: www.quecheelibrary.org Telephone: 295-6341

QUECHEE LIBRARY

Library Hours: MWF, 10-6, T,Th, 2-7, Sat. 9-2. Storytime: Wed. at 10 a.m. Telephone & Fax: 295-1232
E-mail: quelibra@sover.net Web page: www.quechee library.org or Facebook.com/qwlibraries

The sun and the moon provided bookends to Quechee Library's year: Solar panels were installed at the beginning and scores of community members participated in a global moon observance at the end. In between, the collections grew to include more down-loadables and on line resources as well as books, CDs, and DVDs. Circulation was 37,546 items. Program attendance was over 1300 and included discussions of the Vietnam War by participants and protesters as part of the *Big Read* and dozens of children's programs, as well as the regularly scheduled book discussions, story times, film showings, concerts and author visits.

The solar panel array now on the southerly exposed roof was made possible by the SunUp Foundation, continuing its support of the library while encouraging clean energy use. The installation is resulting in approximately a 35% savings in electricity bills.

Quechee Library was added to the list of 50 plus libraries in Vermont to be connected by fiber optic lines. The benefits of this will be increasingly apparent as new technology evolves; technical services librarian Nick Clemens will work to take advantage for users. Meanwhile, an upgrade of the library's software and the installation of new Bill and Melinda Gates Foundation computers are complimentary.

With a Council on Aging for Southeastern Vermont grant, e-readers and Mp3 players were purchased for loaning to library patrons. Patrons can also download ebooks and audiobooks through the library's membership in the *Listen-Up* consortium; access is through the library's website. Support from the Friends of Quechee Library, in memory of Terry Harms, gives patrons similar access to *Mango* for online foreign language instruction.

The downstairs booksale continues to provide needed funds, as does the annual appeal, Friends' activities and grants for all capital expenses and approximately 20% of the operating budget.

Extended off-site services include a state start-up grant for staffing one afternoon at the Junction Teen Center. Marieke Sperry leads book discussions at Bugbee Center and keeps shelves stocked there with new books. Pick-up and drop off boxes at the Upper Valley Food Coop, coupled with the website catalog, greatly increases access in WRJ. A library staff person is available on Tuesday afternoons upstairs at the Co-op.

Partnering with VINS has led to cooperative programs including the one in October when approximately 150 people had the opportunity to view the moon through telescopes and the library's binoculars, now available for borrowing.

Emailed requests for the QW Libraries electronic newsletters are welcome.

Library Director, Kate Schaal; Technical Services Librarian, Nick Clemens; Staff: Marieke Sperry.
Trustees: David Izzo, Richard Davis, Bill Eastwood, Kathy Hickey, Merrilyn Tatarczuch-Koff, Brian Chaboyer

LIBRARIES
Summary of Revenues & Expenditures*

	<u>Actual</u> <u>2010-2011</u>	<u>Budget</u> <u>2011-2012</u>
WEST HARTFORD TOWN LIBRARY		
Revenues		
Town of Hartford - Budget	\$ 44,599	\$ 47,197
All Other Sources	<u>0</u>	<u>0</u>
Total	\$ 44,599	\$ 47,197
 Expenditures	 \$ 45,599	
 HARTFORD LIBRARY		
Revenue		
Town of Hartford - Budget	\$ 74,300	\$ 76,125
All Other Sources	<u>4,100</u>	<u>2,500</u>
Total	\$ 78,400	\$ 78,625
 Expenditures	 \$ 77,000	 \$ 78,625
 QUECHEE LIBRARY		
Revenues		
Town of Hartford - Budget	\$107,100	\$108,300
All Other Sources	<u>70,553</u>	<u>32,500</u>
Total	\$177,653	\$140,800
 Expenditures	 \$175,703	 \$140,800
 WILDER CLUB & LIBRARY		
Revenues		
Town of Hartford – Budget	\$ 18,500	\$ 19,000
All Other Sources	<u>31,210</u>	<u>8,210</u>
Total	\$ 49,710	\$ 27,210
 Expenditures	 \$ 48,581	 \$ 26,531

* Complete financial reports available through each library.

CEMETERIES
Summaries of Receipts & Expenditures

	ACTUAL 10-11	BUDGET 11-12
<i>CHRISTIAN STREET CEMETERY</i>		
Revenues		
Town of Hartford	\$ 600	\$ 600
All Other Sources	<u>0</u>	<u>0</u>
Total	\$ 600	\$ 600
Expenditures	\$ 2,507	\$ 1,375
 <i>QUECHEE CEMETERY ASSOCIATION</i>		
Revenues		
Town of Hartford	\$ 5,000	\$ 5,000
All Other Sources	<u>2,457</u>	<u>3,000</u>
Total	\$ 7,457	\$ 8,000
Expenditures	\$ 6,000	\$ 7,000
 <i>HARTFORD CEMETERY ASSOCIATION</i>		
Receipts (or Revenues)		
Town of Hartford	\$ 8,500	\$ 8,500
All Other Sources	<u>2,400</u>	<u>2,000</u>
Total	\$ 110,900	\$ 10,500
Expenditures	\$ 8,462	\$ 13,000
 <i>WEST HARTFORD CEMETERY</i>		
Receipts (or Revenues)		
Town of Hartford	\$ 900	\$ 900
All Other Sources	<u>790</u>	<u>200</u>
Total	\$ 1,690	\$ 1,100
Expenditures	\$ 3,415	\$ 2,400
 <i>MT. OLIVET & ST. ANTHONY'S CEMETERIES</i>		
Receipts (or Revenues)		
Town of Hartford	\$ 3,800	\$ 3,800
All Other Sources	<u>4,969</u>	<u>4,000</u>
Total	\$ 8,769	\$ 7,800
Expenditures	\$ 8,047	\$ 8,300

VERMONT DEPARTMENT OF HEALTH

The Vermont Department of Health is working every day for your health. With our headquarters and laboratory in Burlington and 12 district offices around the state, we deliver a wide range of public health services and support to your community. We work to promote and protect your health and safety, prevent illness from spreading – and prepare and respond to public health events and emergencies.

For example, during 2011 the Health Department:

- Served more than half of all Vermont families with young children with healthy food packages, a debit card to buy local fruit and vegetables, nutrition counseling and breastfeeding support through our WIC program
- Promoted immunizations and worked to prevent the spread of infectious diseases like measles, pertussis and influenza
- Investigated cases of food borne illness and promoted safe food handling
- Supported community coalitions, health care, schools, workplaces and businesses to help make “the healthy choice the easiest choice” with respect to important public health issues such as obesity, tobacco use and substance abuse
- Worked with emergency response agencies in planning for, and responding to a variety of potential hazards such as bioterrorism, weather incidents and infectious disease outbreaks
- Delivered more than 30,000 N-95 respirators and 240,000 pairs of gloves, joined in local Tropical Storm Irene recovery efforts, and gave out more than 1,200 drinking water test kits to residents with private wells affected by flooding for free analysis at the public health laboratory

Your local Health Department District Office is:

White River Junction District Office
Vermont Department of Health
226 Holiday Drive, Suite 22
White River Junction, VT 05001
Phone (802) 295-8820
Toll free 1-888-253-8799
Fax (802) 295-8832

For more health information, news, alerts and resources, visit us on the web at healthvermont.gov, join us on [facebook.com/HealthVermont](https://www.facebook.com/HealthVermont) or follow us on twitter.com/healthvermont.

WINDSOR COUNTY PARTNERS

Mentors For Youth

Consistent interaction with caring adult role models has proven to have a positive impact on the outcome of children's lives. Windsor County Partners (WCP) is the only county-wide, community-based mentoring program in our region. Adult volunteers commit to about 2 hours a week with their mentees (ages 8-17) for one year, with many continuing into years 2 and 3. All our services are free of charge to volunteers, children and families.

In this last year, WCP served 26 persons from Hartford and supported 33 partnerships from among 13 towns in Windsor County. Our partners spent 1710 hours together enjoying activities including reading, crafts, museum visits, baking and sporting events. WCP All Partner Events focused on learning, community service and fun.

During this fiscal year, WCP adopted Three River Valley Business Education Partnership's school- and community-based mentoring programs in Springfield. This has enabled WCP to serve youth it was formerly unable to reach, while enhancing its long-term sustainability. In our first year running the Let's do Lunch program, we supported 46 school-based matches.

There is always a waiting list of children in need. Our biggest challenge is finding mentors. Given the economic climate, now more than ever, we depend on town support for daily operations. We remain grateful for your continued support and generosity.

Kathy Kinter, Director (802-674-5101 or Kathy@wcpartners.org)

BUGBEE SENIOR CENTER-WHITE RIVER COUNCIL ON AGING

The White River Council On Aging, also known as the Bugbee Senior Center, is a non-profit agency committed to providing services to older community members and their families. The Center serves residents from Hartford and surrounding towns that include Hartland, Norwich and Thetford. We provide a range of social, transportation, nutrition, enrichment and education programs and activities. All of these programs have the goal of enhancing the health and independence of our older citizens. If you would like more information about these services, I invite you to give us a call at 295-9068, or stop in to see the Center during our hours of operation which are 8:00-4:00, Monday through Friday.

During 2011, our agency provided services to 1081 Hartford residents. These include, but are not limited to the following services:

- Residents served meals on site: 239
- Residents provided Home Delivered Meals: 105
- Residents receiving newsletter: 916
- Residents receiving a social service: 221
- Residents participating in education/enrichment programs: 271

All told during the last year, our agency served 12,567 meals on site, and delivered another 14,995 meals to folks unable to come to the Center. The total number of meals served increased about 2,400 over the prior year.

A majority of our services are provided to Hartford residents. Certainly the fact that we are located in White River Junction is a contributing factor in that aspect of our operation. We at the Center, including our Board of Directors are grateful to townspeople for their continued support of our programs.

On a final note, this past year we have realized the benefits of grant funds to make some building improvements. These included new carpeting and a new kitchen floor along with the addition of insulation and more efficient lighting fixtures. We continue to be proud of our building and the condition that it has been kept in since it opened almost thirty years ago. It is a community asset that can serve more than just our older folks. Some of our youngest residents continue to meet here weekly, namely the Girl Scouts, along with other town boards and commissions and non-profit groups.

Thank you again for your support.

Respectfully Submitted, Len Brown, Executive Director

HEALTH CARE & REHABILITATION SERVICES

Health Care and Rehabilitation Services (HCRS) is a comprehensive community mental health provider serving residents of Windsor and Windham counties. HCRS assists and advocates for individuals, families, and children who are living with mental illness, developmental disabilities, and substance use disorders. HCRS provides these services through outpatient mental health services, alcohol and drug treatment program, community rehabilitation and treatment program, developmental services division, and alternatives and emergency services programs.

During FY11, HCRS provided 38,391 hours of services to 525 residents of the Town of Hartford. The services provided included all of HCRS' programs resulting in a wide array of supports for the residents of Hartford.

Anyone with questions about HCRS services should contact George Karabakakis, Chief Operating Officer, at (802) 886-4500.

WISE

For forty years, WISE has been an important resource for residents of the Upper Valley. WISE is a multi-faceted organization that addresses domestic and sexual violence through a comprehensive array of direct services to survivors, a robust school-based and community prevention program, and an active commitment to social advocacy.

WISE's mission is clear: To empower victims of domestic and sexual violence to become safe and self-reliant through crisis intervention and support services and to advocate for social justice through community education, training, and public policy. WISE is the sole provider of domestic and sexual violence crisis intervention and support services. WISE's service area includes fifteen Upper Valley cities and towns in lower Grafton County, NH and Windsor County, VT. The WISE Program Center is located in downtown Lebanon at 38 Bank Street. WISE also utilizes over 30 well-trained volunteers to help staff the 24-hour crisis intervention service.

WISE provides a full range of services to Hartford residents through its two primary programs: The Crisis Intervention and Support Services Program includes access to our 24-hour crisis line, medical, legal and social services advocacy, emergency shelter, information and referral and facilitated support groups. Our Prevention and Education Program provided violence prevention programming to students and staff in local school districts including Hartford.

Last year, WISE worked with 1,197 people affected by domestic or sexual violence and 157 people were Hartford residents; this count represents a 14% increase over FY10. Hartford residents accessed WISE through our 24-hour crisis line and received services such as crisis counseling and support, assistance in filing for a restraining order, and referrals and advocacy in connecting with other community services. WISE serves an average of 152 individuals per month. All WISE services are residents.

The WISE Board of Directors, staff and volunteers would like to thank the residents of Hartford, on behalf of many victim-survivors of domestic and sexual violence, for your on-going support of our programs and services.

VERMONT ASSOCIATION FOR THE BLIND AND VISUALLY IMPAIRED

Approximately 10,500 people in the State of Vermont are blind or visually impaired. This figure is expected to nearly double by 2030. Vermont's small population and rural nature make it more difficult for the visually impaired to travel and less likely for them to run into other individuals who face similar challenges; these trends can increase feelings of isolation and dependence.

Founded in 1926 with the assistance of Helen Keller, VABVI maintains offices in four locations throughout the state, and provides services to Vermonters in each of the state's 14 counties. During FY 2011, VABVI worked with 1,310 Vermonters – 287 of them children – one of which was from Hartford. During the same period, the average cost of service was \$1,077 for each adult client and \$4,962 for each student. 90 cents of every dollar donated to VABVI is spent directly on providing services to our clients and students.

VABVI's services for adults and children include: rehabilitation: teaching how to adapt daily living tasks; Orientation and Mobility: instruction in white cane and guide dog use; Assistive Technology providing adaptive aids; Social Networking; and Statewide Transportation.

For more information visit our website at www.vabvi.org or call 800-639-5861.

THE FAMILY PLACE

The Family Place supports the positive growth and development of all parents by offering services that encourage families to build upon their strengths. While we provide services to any family with young children, our particular expertise is in serving those families most in need. In this time of economic need, our services are more in demand than ever. We have a strong track record of success and are well known for our expertise in parenting.

The Family Place is just completing the final phase of our three building renovations. The renovations and expansion we've accomplished over the past two years will better allow us to deliver programs to families in need. These changes have created a welcoming and functional parent child center for all of our programs and will lead to better outcomes for Upper Valley families and children. We, and all of our supporters, are building a better future for these families.

The Family Place serves 27 towns in Vermont, as well as 9 towns in New Hampshire, in many ways - including child care payment assistance, Home Visiting programs, Playgroups, Family Fun Events, Parent Education, Holiday Assistance for individuals in need, Child Advocacy and therapy, information and referral services, a lending library, and a wonderful on-site program to assist young mothers with parenting skills, knowledge of child development, job readiness and life skills.

The Family Place served approximately 583 Hartford families last year, both on and off site services. Other residents took advantage of our special events, lending library, website and referral services. For more information on programs and activities, please view our website at www.the-family-place.org or call 649-3268 for assistance.

Elaine Guenet, Executive Director

SOUTHEASTERN VERMONT COMMUNITY ACTION

Southeastern Vermont Community Action is an anti-poverty, community based, nonprofit organization serving Windham and Windsor counties since 1965.

Our mission is to enable people to cope with, and reduce the hardships of poverty; create sustainable self-sufficiency; and reduce the causes and move toward the elimination of poverty. SEVCA has a variety of programs and services to meet this end. They include: Head Start, Weatherization, Emergency Services (i.e., fuel/utility assistance, food, shelter), Crisis Intervention, Parent Education, Micro-Business Development, Individual Development Accounts, VITA Tax Preparation, Training, Housing Stabilization, Working Bridges, Emergency Home Repair, and Thrift Stores.

In the community of Hartford we have provided the following services during FY11:

- **Weatherization:** 15 homes (28 people) weatherized at a cost of \$122,046
- **Emergency Heating Replacements:** 6 repairs or replacements at a cost of \$15,328
- **Head Start:** 13 families (57 individuals) received comprehensive early education and family support services valued at \$7,697 per family for a total value of \$100,060
- **Tax Preparation:** 13 households (24 people) received refunds and tax credits totalling \$32,043
- **Thrift Store Vouchers:** 23 households (68 people) received vouchers for furniture, clothing or housewares, with a total value of \$2,412
- **Family Services:** 197 households (490 people) received 1079 services (including fuel/utility and housing assistance, financial counseling, crisis intervention, nutrition education, referral to and assistance with accessing needed services), valued at \$8,174
- **Fuel / Utility Assistance:** 190 households (460 people) received services valued at \$87,872
- **Housing & Other Assistance:** 57 households (133 people) received services valued at \$48,831
- **Housing Stabilization Services:** 4 households (8 people) received intensive intervention services to help stabilize and maintain their housing and prevent homelessness, valued at \$3,494
- **Emergency Home Repair:** 2 homes (2 people) received services including roof repairs, structural work, plumbing, skirting, venting of moisture and misc. repairs, valued at \$4,174 Community support, through town funding, helps to build a strong partnership. The combination of federal, state, private and town funding allows us to not only maintain, but to increase and improve service.

We thank the residents of Hartford for their support.

Stephen Geller, Executive Director

BOYS & GIRLS OF THE WHITE RIVER VALLEY

The Boys & Girls Club of the White River Valley (BGCWRV) is a 501(c) 3 organization providing a variety of programs and services to youth in the greater Hartford community. The organization's mission is "To enable all young people, especially those who need us most, to reach their full potential as healthy, productive, caring, responsible citizens." The club is proud to have the opportunity to put our mission into practice in the Hartford community.

During the past year, the Club has provided programs to more than 200 Hartford youth, led by Program Director Michelle Baldwin. These programs included a partnership with the Upper Valley Aquatic Center (UVAC) and Hartford Parks and Recreation to present the "Learn to Swim" program for second graders in the Hartford School District. BGCWRV staff led educational activities and provided a nutritious snack to those youth participating in Learn to Swim following their time in the pool. The partnership with UVAC and Hartford Parks and Recreation also resulted in the Middle School Fun Nights, a monthly opportunity for middle school youth to take advantage of UVAC facilities at a reduced rate while also participating in enriching activities with BGCWRV staff and volunteers.

BGCWRV offered six weeks of Camp GO during the summer, an adventure based summer camp for middle school youth. Through this camp Hartford youth participated in a wide variety of enriching activities and took field trips in the community and across Vermont and New Hampshire. We were also able to offer a number of scholarships to several Hartford youth to attend camp for free.

BGCWRV Valley eagerly looks forward to the invigoration and expansion of its programs and services in the Hartford communities over the coming year. In addition to our established and collaborative support for the Learn to Swim and Middle School Fun Nights, we are excited by the addition of a new Program Director for Hartford. "Downtown" Bill Brown, a known resource and spirited "doer," will soon be beginning his responsibilities for the Club. Our objectives for the coming year include:

- A series of meetings and community forums to reassess the needs of Hartford's children.
- The establishment of programming that is cooperatively administered.
- The expansion of day camp and summer special events.
- The potential and hopefully collaborative development of a Teen Activity Center.
- The expansion of the Club's resources for scholarship and program assistance, insuring that no Hartford child is denied the opportunity to participate in Club programming.

We plan to stay in contact with the town office to communicate about our activities and we will submit quarterly updates on our progress towards our objectives. Please feel free to contact me should you have any questions or need any additional information. On behalf of the Boys & Girls Club of the White River Valley, thank you for the ongoing support the Town of Hartford has provided to the Club and for the opportunity to be a part of this community.

Tim Rollings, Executive Director, Boys & Girls Club of the White River Valley



GREEN MOUNTAIN RSVP & VOLUNTEER CENTER

Green Mountain RSVP and Volunteer Center (Retired and Senior Volunteer Program) part of the Corporation for National and Community Service – Senior Corps, is a nation-wide program for people 55 and older who wish to have a positive impact on the quality of life in their communities. Through meaningful and significant use of their skills and knowledge, they offer their volunteer service to non-profit and community organizations.

For 38 years RSVP in Windsor County has been helping local, non-profit and civic organizations by recruiting and placing volunteers to meet community needs. Volunteer Center offers the same involvement to community-minded people under age 55. Green Mountain RSVP & Volunteer Center serves as a clearinghouse of opportunities and we view people, especially seniors, as our most valuable resource. We work hard to ensure that volunteers contribute their time, energy and skills to programs that have a significant, positive impact on the quality of life in Windsor County.

Bone Builders (osteoporosis prevention exercise classes), Seniors for Schools (helping young students read), and TeleCare (calling homebound elders) are three of the important programs RSVP sponsors in Windsor County. Our volunteers continually address community concerns such as health and independent living for elders, literacy, emergency preparedness and the needs of lower-income citizens.

In and around Hartford 28 RSVP volunteers served 3,400 hours last year at the White River School, Dothan Brook Elementary School, Brookside Nursing Home, VA Medical Center and Ashoka's Youth Venture. An RSVP volunteer is also leading a Bone Builders class at Graystone Village. Throughout Windsor County 212 volunteers offered 50,714 hours of service last year to 210 different organizations. Linda Husband can be reached at the Springfield office at 885-2083.

Respectfully submitted, Patricia Palencsar, Executive Director, Green Mountain RSVP & Volunteer Center

THE VERMONT CENTER FOR INDEPENDENT LIVING

Since 1979, The Vermont Center for Independent Living (VCIL) has been teaching people with significant disabilities and the Deaf how to gain more control over their lives and how to access tools and services to live more independently. VCIL employees conduct public education, outreach, individual advocacy and systems change advocacy to help promote the full inclusion of people with disabilities into community life.

Preliminary data for our FY'11 (Oct. 2010–Sept. 2011) show VCIL responded to over 2,000 requests from individuals, agencies and community groups for information, referral and assistance and program services for individuals living with a disability. VCIL Peer Advocate Counselors (PACs) provided one-on-one peer counseling to 424 individuals to help increase their independent living skills (including 29 peers who were served by our AgrAbility Program). VCIL assisted 185 households with financial and/or technical assistance to make their bathrooms and/or entrances accessible and provided 228 individuals with assistive technology. 541 individuals had meals delivered through our Meals on Wheels (MOW) program for individuals with disabilities under the age of 60.

VCIL's central office is located in downtown Montpelier and we now have five branch offices in Bennington, Chittenden, Orleans, Rutland and Windham Counties. Our Peer Advocate Counselors are available to people with disabilities throughout Vermont.

During FY '11, 22 residents of Hartford received services from the following programs:

- Home Access Program (HAP)
(Hartford Resident is on waiting list)
- Meals on Wheels Program (MOW)
(over \$5,800.00 spent on meals for residents)
- Peer Advocacy Counseling Program (PAC)
- Sue Williams Freedom Fund (SWFF)
- Information, Referral and Assistance (I,R &A)

To learn more about VCIL, please call VCIL's toll-free I-Line at: 1-800-639-1522, or, visit our web site at www.vcil.org

HEADREST

Headrest greatly appreciates the contribution it received from the taxpayers of Hartford to support our 24-hour Hotline, which has run since January 4, 1971. This past year we received 404 calls from the villages that make up the Town of Hartford. Many of our calls deal with suicide, substance abuse, mental health and crisis. Many of our callers are looking for services that are available.

We also answer two national suicide lines: 1-800-SUICIDE and 1-800-273-TALK.

We encourage anyone needing our service to call 603-448-4400.

Headrest has two other services that are not funded by town funding – Clinically Managed Residential Detox which has 8-beds, and outpatient counseling. Both of these programs are based on availability and priority has to be given to New Hampshire residents since they are funded by the New Hampshire Bureau of Drug and Alcohol Services. When space is available we take Vermont residents.

Again, please call the Hotline for services at 603-448-4400.

Thank you for your support, and we look forward to serving the community for another 40 years.

Michael J. Cryans, Executive Director (603-448-4872 ext. 110)

ADVANCE TRANSIT

2011 was a productive year for Advance Transit, especially in Hartford. Fixed route Ridership topped a half million riders for the first time and increased 9.2% in Hartford to just under 60,000 passenger boardings. In 2011 Advance Transit passengers collectively avoided over one million automobile miles and over fifteen tons of carbon monoxide. AT made further strides in the “greening” of its bus fleet as two new diesel-electric hybrid buses were placed in service. In addition to being more fuel efficient than a conventional diesel bus, these buses meet rigorous post-2010 EPA emissions requirements and are expected to be as clean as buses powered by compressed natural gas or CNG. Advance Transit’s environmental efforts have been recognized this year by state and federal officials. In January Senator Bernie Sanders held a press conference to bring attention to the new feed-in tariff solar power plant that sits on top of AT’s new garage roof in Wilder. In July, Advance Transit was presented the Governor’s (Vermont) Award for Environmental Excellence. Finally, in September, the dedication ceremony for Advance Transit’s ”green” bus garage included Vermont’s Secretary of Transportation, Brian Searles.

Advance Transit continues to work with the Town of Hartford to improve its bus stops. Design work has been completed for an improved bus stop next to the American Legion on South Main Street with a new passenger shelter and landscaping expected to be completed by summer, 2012. Advance Transit has also made improvements to its website. Click on “Where’s My Bus and receive bus arrival information in real time or preview your next AT bus trip using the new Google Transit based trip planner.

About AT: Advance Transit is a bi-state regional nonprofit public transportation system headquartered in Wilder. Services include FREE regularly scheduled fixed route bus service, ADA Complementary Paratransit service, park-and-ride shuttles, and Upper Valley Rideshare carpool matching service. Visit our website at www.advancetransit.com or call 295-1824 8-4:30 M-FRI with service questions.

Thank you for your continued support and thanks for riding Advance Transit!

Van Chesnut, Executive Director

VERMONT ADULT LEARNING

Vermont Adult Learning, a member of the statewide adult education and literacy system called Learning Works, is an educational non-profit which serves individuals age 16 and older who are out of school and in need of a secondary school credential. We develop personalized learning plans for each student to help them gain a high school diploma or prepare for the GED, gain basic and college-level reading, writing, and math skills and help non-native speakers learn English.

Services are offered throughout the country. In addition to adult essential skills education, Vermont Adult Learning offers the Adult Diploma program, High School Completion Program, basic computer skills instruction, preparation for college, work readiness programming, and GED testing.

During fiscal year 2011, we served 445 students through our county office. Eighty-four (84) of those students were residents of Hartford with 2101 service hours. We are again requesting nine hundred ninety-nine dollars (\$999) to support our services to the residents of Hartford. We thank the voters for their generous support in past years.

Anyone interested in our program may call 299-2469. Respectfully submitted, Steve Gerard, Regional Manager

Steve Gerard. Interim Regional Manager

VISITING NURSE ASSOCIATION & HOSPICE OF VT AND NH

Home Healthcare, Hospice and Maternal Child Health Services in Hartford, VT

The VNA & Hospice is a compassionate, non-profit healthcare organization committed to providing the highest quality home healthcare and hospice support services to individuals and their families. By keeping Hartford residents out of emergency rooms and hospitals, and reducing the need for relocation to nursing homes, our care offers significant savings in the town's emergency services and other medical expenses.

VNA & Hospice clients are of all ages and at all stages in life. Services are provided to all in need regardless of ability to pay. Between July 1, 2010 and June 30, 2011, the VNA & Hospice made 16,130 homecare visits to 519 Hartford residents. This is a 30% increase in the amount of services provided. The VNA & Hospice absorbed approximately \$444,176 in unreimbursed charges to Hartford residents.

Home HealthCare: 8,805 home visits to 377 residents with short-term medical or physical needs.

Long-term Care: 4,342 home visits to 42 residents with chronic medical problems who needed extended care in their home to avoid admission to a nursing home.

Hospice Services: 2,746 home visits to 65 residents who were in the final stages of their lives.

Maternal and Child Health Services: 237 home visits to 35 residents for well- baby, preventative and high-tech medical care.

Additionally, residents made visits to VNA & Hospice community clinics for foot care, blood pressure screenings, cholesterol testing and flu shots.

Hartford's annual appropriation helps the VNA & Hospice meet the demand for quality home healthcare, and to ensure that all who qualify for services will always be able to receive them. On behalf of the people we serve, we thank you for your continued support.

Jeanne McLaughlin, President (1-888-300-8853)

FINANCIAL REPORTS OF HEALTH AND SOCIAL SERVICES

	<u>Actual 2010-2011</u>	<u>Budgeted 2011-2012</u>
WINDSOR COUNTY PARTNERS		
Receipts (or Revenues)		
Town of Hartford	\$ 2,500	\$ 2,500
All Other Sources	<u>92,842</u>	<u>\$ 115,139</u>
Total	\$ 95,342	\$ 117,639
Expenditures	\$ 110,833	\$ 117,639
HEALTH CARE AND REHABILITATION SERVICES		
Receipts (or Revenues)		
Town of Hartford	\$ 10,367	\$ 10,367
All Other Sources	<u>30,350,329</u>	<u>\$ 30,828,672</u>
Total	\$ 30,360,696	\$ 30,839,039
Expenditures	\$ 29,533,163	\$ 30,353,484
GREEN MOUNTAIN RSVP		
Receipts (or Revenues)		
Town of Hartford	\$ 869	\$ 869
All Other Sources	<u>90,881</u>	<u>\$ 82,584</u>
Total	\$ 91,750	\$ 83,453
Expenditures	\$ 91,750	\$ 83,453
SOUTHEASTERN VERMONT COMMUNITY ACTION		
Receipts (or Revenues)		
Town of Hartford	\$ 7,500	\$ 7,500
All Other Sources	<u>6,524,500</u>	<u>6,506,500</u>
Total	\$ 6,532,000	\$ 6,514,000
Expenditures	\$ 6,470,000	\$ 6,489,000
BOYS & GIRLS CLUB (FKA HARTFORD TEEN CENTER)		
Receipts (or Revenues)		
Town of Hartford	\$ 12,000	\$ 12,000
All Other Sources	<u>7,865</u>	<u>30,013</u>
Total	\$ 19,865	\$ 42,013
Expenditures	\$ 7,100	\$ 37,000
WOMEN'S INFORMATION SERVICES		
Receipts (or Revenues)		
Town of Hartford	\$ 2,000	\$ 2,000
All Other Sources	<u>743,239</u>	<u>649,840</u>
Total	\$ 745,239	651,840
Expenditures	\$ 701,463	630,124
THE VERMONT CENTER FOR INDEPENDENT LIVING		
Receipts (or Revenues)		
Town of Hartford	\$ 845	\$ 845
All Other Sources	<u>2,684,798</u>	<u>2,603,184</u>
Total	\$ 2,685,643	2,604,029
Expenditures	\$ 2,688,139	\$ 2,604,029

FINANCIAL REPORTS OF HEALTH AND SOCIAL SERVICES

	<u>Actual 2010-2011</u>	<u>Budgeted 2011-2012</u>
ADVANCE TRANSIT		
Receipts (or Revenues)		
Town of Hartford	\$ 40,590	\$ 44,650
All Other Sources	<u>5,769,372</u>	<u>4,217,512</u>
Total	\$ 5,809,962	\$ 4,262,162
Expenditures	\$ 4,365,922	\$ 4,774,835
HEADREST		
Receipts (or Revenues)		
Town of Hartford	\$ 7,000	\$ 7,000
All Other Sources	<u>708,060</u>	<u>715,000</u>
Total	\$ 715,060	\$ 722,000
Expenditures	\$ 724,379	\$ 730,000
VISITING NURSE ALLIANCE OF VERMONT AND NEW HAMPSHIRE, INC.		
Receipts (or Revenues)		
Town of Hartford	\$ 41,882	\$ 41,882
All Other Sources	<u>20,158,626</u>	<u>21,233,851</u>
Total	\$ 20,200,508	21,275,733
Expenditures	\$ 18,575,429	\$ 19,756,119
THE FAMILY PLACE		
Receipts (or Revenues)		
Town of Hartford	\$ 6,000	\$ 6,000
All Other Sources	<u>1,774,044</u>	<u>1,549,785</u>
Total	\$ 1,780,044	\$ 1,555,785
Expenditures	\$ 1,436,866	\$ 1,555,599
HARTFORD HISTORICAL SOCIETY		
Receipts (or Revenues)		
Town of Hartford	\$ 3,000	\$ 3,000
All Other Sources	<u>13,490</u>	<u>4,250</u>
Total	\$ 16,490	\$ 7,250
Expenditures	\$ 19,383	\$ 7,250
VT ASSOCIATION FOR THE BLIND AND VISUALLY IMPAIRED		
Receipts (or Revenues)		
Town of Hartford	\$ 975	\$ 975
All Other Sources	<u>3,537,977</u>	<u>3,029,987</u>
Total	\$ 3,358,952	\$ 3,030,962
Expenditures	\$ 3,027,383	\$ 3,138,996
VT ADULT LEARNING		
Receipts (or Revenues)		
Town of Hartford	\$ 999	\$ 999
All Other Sources	<u>566,637</u>	<u>767,516</u>
Total	\$ 567,636	\$ 768,515
Expenditures	\$ 615,716	\$ 603,527

TRUSTEES OF PUBLIC FUNDS

JULY 1, 2010 TO JUNE 30, 2011

FUNDS TO ACCOUNT FOR

Cemetery Trust Funds	\$ 10,745.10
George A. Chamberlin Fund	5,423.01
Edward A. Waterman Fund	1,000.00
Alfred E. Watson Fund	<u>9,000.00</u>
Marion A. Worthen Fund	

Total Principal	\$ 27,168.11
Undistributed Income	<u>1,621.33</u>

Total to Account For \$ 28,789.44

FUNDS ACCOUNTED FOR AS FOLLOWS

Mascoma Savings Bank - checking account	\$ 164.87
Mascoma Savings Bank - savings account	2,218.10
Mascoma Savings Bank - certificate of deposit	16,438.72
Puritan Fund, Inc. (cost basis)	<u>9,967.75</u>

Total Accounted For \$ 28,789.44

NET INCOME EARNED

Interest and dividends	
Mascoma Savings Bank - savings account	\$ 2.25
Mascoma Savings Bank - CD interest	104.78
Puritan Fund dividends	<u>61.01</u>
Total Interest and dividends	168.04
Administrative expenses	<u>(35.00)</u>

Net Income Earned \$ 133.04

INCOME ALLOCATED AS FOLLOWS

Mount Olivet & Saint Anthony's Cemeteries	\$ 12.01
Christian Street Cemetery Association	21.53
Hartford Cemetery Association	13.97
West Hartford Cemetery Association	1.81
Quechee Cemetery Association	1.92
Delano Cemetery	0.80
Center of Town Cemetery	0.80
South End Cemetery - Protestant	2.85
Town of Hartford - George A. Chamberlin Fund	28.11
Hartford School District - Alfred E. Watson Fund	5.16
Hartford Cemetery Association - Marion A. Worthen Fund	<u>44.07</u>

Net Income Allocated \$ 133.04

**Delinquent Real Estate Taxes
December 31, 2011**

	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2006</u>	<u>Total</u>
Barbour Kevin and Patricia	878.15				878.15
Barr, David	3,074.96				3,074.96
Bowen Hart, Linda	3,091.51				3,091.51
Dunham Chauncey and Judy				153.57	153.57
Fairbanks Turn Property	12.27				12.27
Goodrich, Dennis and Shannon	11.96				11.96
Gregory Lea Ann	128.62				128.62
Hayes John L and Nancy	5,642.74				5,642.74
Hazen St Holdings Inc. C/O Richard Daniels	1,265.31	1,534.11	1,572.35		4,371.77
Hilliker, Andrew and Nancy	3,310.68				3,310.68
Kelly, William and Therrien Shirley	3,112.22				3,112.22
Leblanc, Jeffrey and Heather	3,518.63				3,518.63
Lilly Gretchen	839.97				839.97
Lombardi, Robert	296.20				296.20
Moncreif Michelle	1,408.23				1,408.23
Oliver Block LLC and CDC Properties	35,478.35				35,478.35
Potter, Jane	1,603.65				1,603.65
Rogers Rita	874.41				874.41
Rogers Scott and Wendy	4,710.75	5,523.90	4,725.40		14,960.05
Romex LLC	1,442.99				1,442.99
Royal Tyler Property	11.78				11.78
Runnals Edward and Melody	1,390.89				1,390.89
Runnals Edward R	2,178.65				2,178.65
Runnals Kenneth	403.86				403.86
Rutherford Brian	2,495.69				2,495.69
Sanderson David and Shelly	4,569.54				4,569.54
Saunders, Steven R. Trustee	47.14				47.14
Tamone William	2,428.51				2,428.51
Telephone Operating Co		124.42			124.42
Telephone Operating Co		13.14			13.14
Telephone Operating Co		88.65			88.65
Telephone Operating Co		38,468.51			38,468.51
Wallace Daniel	1,895.54				1,895.54
	\$86,123.20	\$45,752.73	\$6,297.75	\$153.57	\$138,327.25

**SCHEDULE OF DELINQUENT TAXES
REAL ESTATE
December 31, 2010**

	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2006</u>	<u>Total</u>
Beginning Balance 01-01-11	0	60,128.42	5,486.91	130.41	\$37,132.67
*From Treasurer to Collector - Feb. 2011	1,814,292.02	\$0.00	\$0.00	\$0.00	\$1,814,292.02
Accrued Interest (Feb.)	16,656.53	\$0.00	\$0.00	\$0.00	\$16,656.53
New Monthly Interest	34,425.17	\$5,854.35	810.84	\$23.16	\$41,113.52
Collected Principal, Interest & Fees	(1,782,492.74)	(\$20,887.71)	0.00	0.00	(\$1,803,380.45)
Abatements and Adjustments	3,242.22	\$657.67	0.00	\$0.00	\$3,899.89
Ending Balance 12/31/10	\$86,123.20	\$45,752.73	\$6,297.75	\$153.57	\$138,327.25

*Includes Penalty of 8%	\$161,793.91
Treasurer Accrued Interest	<u>12,294.71</u>
Total Penalty and Interest	\$174,088.62

BOND ISSUE - TOWN DEBT SERVICE	1991 WATER TOWER FUND 50 (75%) 7.09% AVG RATE FUND 10 (25%)		JULY, 1993 RF1-009 LOAN #1 10/27/92 STATE CSO-FUND 10 NO INTEREST		JULY, 2004 RF3-069 LOAN #1 WILDER WELL-FUND 50		JULY, 1994 RF1-023 LOAN #2 3/1/94 LOCAL CSO-FUND 10 NO INTEREST		1997 BOR BOND-FUND 20 8.46% AVERAGE RATE Amended 10/18/07	
	FISCAL YEAR	INTEREST	PRINCIPAL	RESERVE ACCT	PRINCIPAL	INTEREST/ADMIN	PRINCIPAL	RESERVE ACCT	PRINCIPAL	INTEREST
BOND ISSUES * DUE DEC & JUNE	\$1,186,110.62 \$1,213,126.62 LESS REFINANCE \$27,016.00 *	\$1,300,000.00 NOTE #2	AMENDED 11/26/96	\$657,884.00 \$442,613.36	\$934,505.79	\$2,714,107.94	AMENDED 8/1/95 AMENDED 11/12/96	\$675,000.00 \$1,100,000.00 NOTE #3 \$1,525,000.00	\$92,042.81	\$225,000.00
2011-12	\$4,200.00	\$120,000.00	\$4,172.00	\$22,130.67	\$65,335.37	\$115,282.00	\$17,156.00	\$74,934.93	\$1,065.92	\$15,000.00
2012-13			\$4,172.00	\$22,130.67	\$61,822.51	\$118,795.00	\$17,156.00	\$74,934.93	\$393.75	\$15,000.00
2013-14			\$4,175.39	\$115,261.06	\$58,204.26	\$122,413.00	\$17,156.00	\$74,935.00		
2014-15					\$54,477.48	\$126,140.00	\$17,156.00	\$74,934.93		
2015-16					\$50,638.88	\$129,979.00	\$17,156.00	\$74,934.93		
2016-17					\$46,685.13	\$133,933.00	\$17,161.00	\$74,934.93		
2017-18					\$42,612.75	\$138,005.00		\$411,747.50		
2018-19					\$38,418.22	\$142,199.00				
2019-20					\$34,097.85	\$146,520.00				
2020-21					\$29,647.86	\$150,970.00				
2021-22					\$25,064.37	\$155,553.00				
2022-23					\$20,343.39	\$160,274.00				
2023-24					\$15,480.77	\$165,136.00				
2024-25					\$10,472.27	\$170,145.00				
2025-26					\$5,313.51	\$175,303.03				
BALANCE DUE	\$4,200.00	\$120,000.00	\$12,519.39	\$159,522.40	\$558,614.62	\$2,150,647.03	\$102,941.00	\$861,357.15	\$1,459.67	\$30,000.00
TOTAL PRIN & INT	\$124,200.00		\$172,041.79		\$2,709,261.65		\$964,298.15		\$31,459.67	
PAID TOWN BOND DEBT-PERIOD ENDING JUNE 30, 2011										
2010-2011	\$12,250.00	\$110,000.00	\$4,172.00	\$22,130.67	\$68,745.91	\$112,264.99	\$17,156.00	\$74,934.93	\$1,839.96	\$15,000.00

FISCAL YEAR	2001 QUECHEE WATER BOND 7.8178% AVERAGE RATE		2001 QUECHEE WASTEWATER BOND 8.3162 AVERAGE RATE		2004 DPW FACILITY BOND 8.3972 AVERAGE RATE	
	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL
BOND ISSUES * DUE DEC & JUNE	\$87,922.38	\$255,000.00	\$418,844.29	\$1,130,000.00	\$554,001.61	\$1,575,000.00
2011-12	\$3,936.75	\$15,000.00	\$19,683.75	\$75,000.00	\$39,196.50	\$105,000.00
2012-13	\$3,256.50	\$15,000.00	\$16,282.50	\$75,000.00	\$35,038.50	\$105,000.00
2013-14	\$2,558.25	\$15,000.00	\$12,791.25	\$75,000.00	\$30,707.25	\$105,000.00
2014-15	\$1,844.25	\$15,000.00	\$9,221.25	\$75,000.00	\$26,250.00	\$105,000.00
2015-16	\$1,115.25	\$15,000.00	\$5,576.25	\$75,000.00	\$21,677.25	\$105,000.00
2016-17	\$373.50	\$15,000.00	\$1,867.50	\$75,000.00	\$17,004.75	\$105,000.00
2017-18					\$12,248.25	\$105,000.00
2018-19					\$7,407.75	\$105,000.00
2019-20					\$2,483.25	\$105,000.00
2020-21						
2021-22						
2022-23						
2023-24						
2024-25						
2025-26						
BALANCE DUE	\$13,084.50	\$90,000.00	\$65,422.50	\$450,000.00	\$192,013.50	\$945,000.00
TOTAL PRIN & INT	\$103,084.50		\$515,422.50		\$1,137,013.50	
PAID TOWN BOND DEBT - PERIOD ENDING JUNE 30, 2011						
2010-11	\$4,599.00	\$15,000.00	\$22,995.00	\$75,000.00	\$43,139.25	\$105,000.00

FISCAL YEAR	TOTAL GENERAL FUND 10		ALL FUNDS TOTAL BONDS DUE	
	PRIN & RESERVE	INTEREST	PRINCIPAL	INTEREST
BOND ISSUES * DUE DEC & JUNE	\$3,711,738.19 \$935,642.32 INCLUDES 25% SHARE FOR 1991 WATER BOND			
2011-12	\$232,065.60	\$61,574.50	\$542,347.60	\$154,746.29
2012-13	\$202,065.60	\$56,366.50	\$425,860.60	\$138,121.76
2013-14	\$295,196.06	\$52,038.64	\$507,609.06	\$125,592.40
2014-15	\$179,934.93	\$43,406.00	\$396,074.93	\$108,948.98
2015-16	\$179,934.93	\$38,833.25	\$399,913.93	\$96,163.63
2016-17	\$179,934.93	\$34,165.75	\$403,867.93	\$83,091.88
2017-18	\$516,747.50	\$12,248.25	\$654,752.50	\$54,861.00
2018-19	\$105,000.00	\$7,407.75	\$247,199.00	\$45,825.97
2019-20	\$105,000.00	\$2,483.25	\$251,520.00	\$36,581.10
2020-21			\$150,970.00	\$29,647.86
2021-22			\$155,553.00	\$25,064.37
2022-23			\$160,274.00	\$20,343.39
2023-24			\$165,136.00	\$15,480.77
2024-25			\$170,145.00	\$10,472.27
2025-26			\$175,303.03	\$5,313.51
BALANCE DUE	\$1,995,879.55	\$308,523.89	\$4,806,526.58	\$950,255.18
TOTAL PRIN & INT	\$2,304,403.44		\$5,756,781.76	
PAID TOWN BOND DEBT-PERIOD ENDING JUNE 30, 2011				
2010-11	\$229,565.60	\$67,529.75	\$529,330.59	\$174,897.12

TOWN SPECIAL REVENUE & RESERVE FUNDS
CASH BALANCE AS OF JUNE 30, 2011

Special Revenue Funds	July 1, 2010				June 30, 2011
	<u>Balance</u>	<u>Interest</u>	<u>Deposits</u>	<u>Withdrawals</u>	<u>Balance</u>
Rehabilitation Loan Fund	\$56,912.33	\$70.83	\$1,436.94	\$0.00	\$58,420.10
Community Development Loan Fund	\$309,967.56	\$350.49	\$30,816.00	\$129,091.49	\$212,042.56
Fire Impact Fund	\$81,112.13	\$102.16	\$2,326.06	\$48.99	\$83,491.36
Library Impact Fund	\$2,424.12	\$3.04	\$113.74	\$10.34	\$2,530.56
Recreation Impact Fund	\$44,403.11	\$56.35	\$3,744.95	\$2,893.68	\$45,310.73
School Impact Fund	\$320,113.77	\$407.06	\$21,867.43	\$1,315.00	\$341,073.26
Police Asset Forfeiture	\$9,422.09	\$8.38	\$3,055.84	\$8,925.00	\$3,561.31
Conservation & Development	\$96,894.76	\$120.18	\$3,000.00	\$1,856.00	\$98,158.94
HMA/Skatepark Program	\$7,862.59	\$9.75	\$0.00	\$0.00	\$7,872.34
Engine 494 Restoration Fund	\$3,326.63	\$4.25	\$1,000.00	\$0.00	\$4,330.88
Historic Preservation-Depot Grant	\$37.65	\$0.00	\$0.00	\$0.00	\$37.65
Municipal Park and Ride	\$2,400.00	\$0.00	\$0.00	\$0.00	\$2,400.00
Trails Grant	\$73.00	\$0.00	\$0.00	\$0.00	\$73.00
2009 Growth Center MP2008	\$1,046.50	\$0.00	\$0.00	\$0.00	\$1,046.50
VCDP-Prospect Street	\$0.00	\$30,000.00	\$0.00	\$0.00	\$30,000.00
Quechee Gorge Project	\$420.88	\$0.51	\$0.00	\$0.00	\$421.39
Watershed Grant WG98-02	\$1,937.14	\$2.41	\$0.00	\$0.00	\$1,939.55
Trees Matter	\$2,489.19	\$3.12	\$3,221.00	\$2,291.91	\$3,421.40
Glory Days of the Railroad	\$4,665.78	\$9.75	\$17,091.53	\$15,491.93	\$6,275.13
CSO Bond Fund	\$82,790.65	\$102.66	\$0.00	\$0.00	\$82,893.31
Landfill Closure Fund	\$607,671.07	\$753.61	\$0.00	\$0.00	\$608,424.68
Dog Park	\$5,221.04	\$7.84	\$6,668.00	\$4,333.74	\$7,563.14
Total Special Revenue Funds	\$1,641,191.99	\$32,012.39	\$94,341.49	\$166,258.08	\$1,601,287.79

TOWN SPECIAL REVENUE & RESERVE FUNDS
CASH BALANCE AS OF JUNE 30, 2011

Capital Reserve Funds	July 1, 2010				June 30, 2011
	<u>Balance</u>	<u>Interest</u>	<u>Deposits</u>	<u>Withdrawals</u>	<u>Balance</u>
Accounting Software Reserve Fund	\$9,342.83	\$11.20	\$0.00	\$2,085.00	\$7,269.03
CSO Bond Reserve Fund	\$326,762.71	\$405.81	\$21,328.00	\$0.00	\$348,496.52
DPW Garage Reserve Fund	\$28,268.98	\$35.03	\$0.00	\$0.00	\$28,304.01
Fire & Ambulance Equip. Fund	\$356,308.21	\$28.62	\$125,000.00	\$355,878.00	\$125,458.83
Highway Reserve Fund	\$19,830.70	\$24.58	\$0.00	\$0.00	\$19,855.28
Landfill Capital Reserve Fund	\$3,171.21	\$3.94	\$0.00	\$0.00	\$3,175.15
Outdoor Facility Reserve Fund	\$31,322.70	\$38.86	\$0.00	\$0.00	\$31,361.56
Police Reserve Fund	\$39,564.99	\$49.23	\$5,000.00	\$0.00	\$44,614.22
Quechee Water Capital Reserve	\$171,723.49	\$212.94	\$0.00	\$0.00	\$171,936.43
Quechee Wastewater Capital Reserve Fund	\$346,580.09	\$431.05	\$45,000.00	\$0.00	\$392,011.14
Recreation Reserve Fund	\$62,848.00	\$64.42	\$0.00	\$11,540.00	\$51,372.42
Revaluation Reserve	\$100,148.40	\$125.87	\$60,000.00	\$0.00	\$160,274.27
Senior Center Capital Reserve Fund	\$6,497.72	\$8.05	\$0.00	\$0.00	\$6,505.77
Tower Maintenance Reserve Fund	\$23,221.40	\$34.53	\$6,000.00	\$0.00	\$29,255.93
Town Clerk Restoration Reserve Fund	\$161,038.20	\$224.45	\$50,242.00	\$0.00	\$211,504.65
Town Office Renovation Reserve	\$63,920.46	\$79.27	\$0.00	\$0.00	\$63,999.73
Water Capital Reserve Fund	\$480,941.52	\$596.39	\$0.00	\$0.00	\$481,537.91
Wastewater Capital Reserve Fund	\$325,099.82	\$404.27	\$40,500.00	\$0.00	\$366,004.09
Total Capital Reserve Funds	\$2,192,216.91	\$2,326.47	\$331,742.00	\$367,418.00	\$2,158,867.38
Water Department Funds					
Water Impact Fees	\$225,697.93	\$282.64	\$3,681.70	\$0.00	\$229,662.27
Quechee Water Impact Fees	\$48,945.39	\$60.77	\$113.00	\$0.00	\$49,119.16
Total Water Department Reserve Funds	\$274,643.32	\$343.41	\$3,794.70	\$0.00	\$278,781.43
Wastewater Department Funds					
Wastewater Impact Fees	\$569,441.27	\$711.73	\$7,390.20	\$0.00	\$577,543.20
Quechee Wastewater Impact Fees	\$194,261.34	\$241.99	\$2,111.85	\$0.00	\$196,615.18
Quechee Wastewater System Imp. Bond	\$83,451.02	\$103.51	\$0.00	\$0.00	\$83,554.53
Total Wastewater Dept Reserve Funds	\$847,153.63	\$1,057.23	\$9,502.05	\$0.00	\$857,712.91
Total Special Revenue & Reserve Funds	\$4,955,205.85	\$35,739.50	\$439,380.24	\$533,676.08	\$4,896,649.51

**GRAND LIST AND TAX STATEMENT
2010-2011**

	<u>Municipal</u>	<u>Homestead Education</u>	<u>Non-resident Education</u>	<u>Late Homestead Declaration Penalty</u>
Taxes Assessed				
Taxable grand list	\$ 14,171,438.00	\$ 6,036,265.00	\$ 8,144,694.00	
Tax rate	<u>0.7231</u>	<u>1.3609</u>	<u>1.4136</u>	
Calculated taxes	10,247,366.82	8,214,753.04	11,513,339.44	
Rounding adjustment	<u>0.35</u>	<u>(0.29)</u>	<u>(0.01)</u>	
Taxes as billed	10,247,367.17	8,214,752.75	11,513,339.43	
Adjustments for changes in homestead declarations and lister changes	<u>(40,402.12)</u>	<u>205,538.09</u>	<u>(292,479.49)</u>	\$ <u>3,265.32</u>
Adjusted taxes	<u>\$ 10,206,965.05</u>	<u>\$ 8,420,290.84</u>	<u>\$ 11,220,859.94</u>	<u>\$ 3,265.32</u>
Taxes to account for				
Adjusted taxes				
Municipal taxes	\$ 10,206,965.05			
Homestead education taxes	8,420,290.84			
Non-resident education taxes	11,220,859.94			
Late homestead declaration penalty	<u>3,265.32</u>			
Taxes to account for	<u>\$ 29,851,381.14</u>			
Taxes accounted for				
Collections	\$ 28,255,901.10			
Abatements	9,992.55			
Refunds	(80,165.74)			
Delinquent taxes	<u>1,665,653.23</u>			
Taxes accounted for	<u>\$ 29,851,381.14</u>			

HARTFORD 2011 BILLED GRAND LIST

FORM 411 – (TOWN CODE: 285) – MAIN DISTRICT

(Taxable properties only – State and Non-tax status properties are not listed below)

Category	Real Estate Code	Parcel Count	Municipal Listed Value	Homestead Ed. Listed Value	Non-Resid. Ed. Listed Value	Total Educ. Listed Value
Residential I	RI	2,836	705,334,400	451,014,300	254,320,100	705,334,400
Residential II	R2	366	256,938,000	98,997,200	46,960,800	145,938,000
Mobile Homes – U	MHU	312	10,327,600	7,704,400	2,623,200	10,327,600
Mobile Homes – L	MHL	101	11,651,700	8,909,700	2,741,700	11,651,400
Seasonal I	SI	20	275,900	0	275,900	275,900
Seasonal II	S2	2	295,600	131,400	164,200	295,600
Commercial	C	316	170,837,300	960,700	167,876,600	170,837,300
Commercial Apts	CA	62	26,184,500	103,300	26,081,700	26,184,500
Industrial	I	7	6,524,000	0	6,524,000	6,524,000
Utilities-E	UE	11	53,258,300	0	53,285,300	53,258,300
Utilities-O	UO	0	0	0	0	0
Farm	F	11	4,904,400	2,968,000	1,936,400	4,904,400
Other	O	1,048	210,875,300	51,074,000	159,801,300	210,875,300
Woodland	W	0	0	0	0	0
Miscellaneous	M	354	42,219,200	2,118,600	40,100,600	42,219,200
Total Listed Real		5,446	1,388,625,900	623,941,600	764,664,300	1,388,625,900
P.P. Cable		1	2,383,700		2,383,700	2,383,700
P.P. Equipment		0	0			
P.P. Inventory		0	0	-	-	-
Total Listed P.P.		1	2,383,700		2,383,700	2,383,700
TOTAL LISTED VALUE			1,391,009,600	623,941,600	767,048,000	1,391,009,600
EXEMPTIONS						
Veterans 10K		49	490,000	480,000	10,000	490,000
Veterans >10K			1,402,100	-	-	-
Total Veterans			1,892,100	480,000	10,000	490,000
P.P. Contracts		1	2,383,700			
Contracts Apprv VEPC		0	0	0	0	0
Grandfathered		0	0	0	0	0
Non-Apprv (voted)		1	334,400			
Owner Pays Ed Tax		3	151,500	-	-	-
Total Contracts		5	2,869,600	0	0	0
Farm Stab Apprv VEPC		0	0	0	0	0
Farm Grandfathered		0	0	0	0	0
Non-Apprv (voted)		0	0	0	0	0
Owner Pays Ed Tax		0	0	-	-	-
Total Farm Stab Contr		0	0	0	0	0
Current Use		63	8,565,600	2,739,300	5,826,300	8,565,600
Special Exemptions		19		0	1,651,700	1,651,700
Partial Statutory		0	0	0	0	0
Sub-total Exemption			13,327,300	3,219,300	7,488,000	10,707,600
TOTAL EXEMPTIONS			13,327,300	3,219,300	7,488,000	10,707,300
TOTAL MUNICIPAL GRAND LIST			13,776,823			
TOTAL EDUC GRAND LIST				6,207,423.00	7,595,600	13,803,023

NON-TAX

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NON-TAX PARCELS ARE NOT INCLUDED ON THE 411

<u>OWNER, AND LOCATION</u>	<u>ASSESSMENT</u>	<u>OWNER, AND LOCATION</u>	<u>ASSESSMENT</u>
ADVANCE TRANSIT , BILLINGS FARM RD	\$949,800	HARTFORD TOWN OF, FERRY BOAT CROSSING	\$130,000
ADVENT , ADVENT LANE	\$783,900	HARTFORD TOWN OF, FERRY BOAT CROSSING	\$32,000
ALODIUM CHURCH, RTE 14 #A	\$223,200	HARTFORD TOWN OF, ELMWOOD COURT	\$52,600
AMERICAN LEGION POST, SOUTH MAIN ST	\$897,400	HARTFORD TOWN OF, OLD RIVER RD	\$53,600
CHRISTIAN ST CEMETERY ASSOC, CHRISTIAN ST	\$128,700	HARTFORD TOWN OF, MILL RD	\$110,700
COVER HOME REPAIR , SOUTH MAIN ST	\$288,000	HARTFORD TOWN OF, MILL RD	\$50,200
EMERGE FAMILY ADVOCATES,	\$421,400	HARTFORD TOWN OF, MAPLE ST	\$169,500
FAMILY PLACE THE, OLCOTT DRIVE	\$505,300	HARTFORD TOWN OF, WOODSTOCK RD	\$45,500
GH UNITED CHURCH OF CHRIST, MAPLE ST	\$518,600	HARTFORD TOWN OF, HIGHLAND AVE	\$10,587,600
HARTFORD VO TECH, BROOKMEADE CIRCLE	\$384,700	HARTFORD TOWN OF, MAPLE ST	\$130,000
HARTFORD CEMETERY ASSOC, MAPLE ST	\$152,300	HARTFORD TOWN OF, MAPLE ST	\$123,500
HARTFORD HISTORICAL SOC, MAPLE ST	\$284,400	HARTFORD TOWN OF, HEBARD ST	\$396,800
HARTFORD LIBRARY , MAPLE ST	\$366,000	HARTFORD TOWN OF, HIGHLAND AVE	\$327,200
HARTFORD TOWN OF, BLAKE DRIVE	\$6,800	HARTFORD TOWN OF, HIGHLAND AVE	\$51,700
HARTFORD TOWN OF, PASSUMPSIC AVE	\$74,500	HARTFORD TOWN OF, HIGHLAND AVE	\$55,200
HARTFORD TOWN OF, QUE-WH ROAD	\$0	HARTFORD TOWN OF, HARTFORD AVE	\$51,700
HARTFORD TOWN OF, NORTH HARTLAND RD	\$93,900	HARTFORD TOWN OF, HARTFORD AVE	\$55,200
HARTFORD TOWN OF, MAPLE ST	\$57,000	HARTFORD TOWN OF, PINE ST	\$1,586,400
HARTFORD TOWN OF, SYKES MOUNTAIN AVE	\$47,000	HARTFORD TOWN OF, AIRPORT RD	\$1,471,500
HARTFORD TOWN OF, RTE 14 RIVERBANK	\$7,800	HARTFORD TOWN OF, FAIRVIEW TERRACE	\$10,500
HARTFORD TOWN OF, RTE 14	\$10,000	HARTFORD TOWN OF, NORTH MAIN ST	\$50,000
HARTFORD TOWN OF, RTE 14 BOAT LAUNCH	\$9,400	HARTFORD TOWN OF, HILLCREST TERRACE	\$55,000
HARTFORD TOWN OF, RTE 14	\$18,200	HARTFORD TOWN OF, NORTH MAIN ST	\$578,100
HARTFORD TOWN OF, RTE 14	\$124,200	HARTFORD TOWN OF, NORTH MAIN ST	\$55,400
HARTFORD TOWN OF, LAKELAND DRIVE	\$102,100	HARTFORD TOWN OF, NORTH MAIN ST	\$40,000
HARTFORD TOWN OF, OLD TOWN FARM RD	\$32,000	HARTFORD TOWN OF, THOMAS ST	\$70,300
HARTFORD TOWN OF, CHRISTIAN ST	\$4,143,400	HARTFORD TOWN OF, FAIRVIEW TERRACE	\$61,000
HARTFORD TOWN OF, HEMLOCK RIDGE DRIVE	\$149,400	HARTFORD TOWN OF, FAIRVIEW TERRACE	\$97,500
HARTFORD TOWN OF, RECREATION DRIVE	\$149,700	HARTFORD TOWN OF, SOUTH MAIN ST	\$225,200
HARTFORD TOWN OF, CENTER OF TOWN RD	\$51,800	HARTFORD TOWN OF, BRIDGE ST	\$1,219,800
HARTFORD TOWN OF, RTE 14	\$34,000	HARTFORD TOWN OF, MAPLE ST	\$96,000
HARTFORD TOWN OF, OLD RIVER RD	\$160,400	HARTFORD TOWN OF, LATHAM WORKS LANE	\$570,700
HARTFORD TOWN OF, CENTER OF TOWN RD	\$50,200	HARTFORD TOWN OF, LATHAM WORKS LANE	\$48,800
HARTFORD TOWN OF, RESERVOIR RD	\$53,600	HARTFORD TOWN OF, LATHAM WORKS LANE	\$63,400
HARTFORD TOWN OF, CHRISTIAN ST	\$56,500	HARTFORD TOWN OF, LATHAM WORKS LANE	\$37,100
HARTFORD TOWN OF, CHRISTIAN ST	\$307,200	HARTFORD TOWN OF, HARRISON AVE	\$37,700
HARTFORD TOWN OF, STONECREST AVE	\$59,200	HARTFORD TOWN OF, LATHAM WORKS LANE	\$114,300
HARTFORD TOWN OF, BUGBEE ST	\$165,300	HARTFORD TOWN OF, VILLAGE GREEN CIRCLE	\$162,500
HARTFORD TOWN OF, VA CUTOFF RD	\$1,184,300	HARTFORD TOWN OF, QUECHEE MAIN ST	\$113,100
HARTFORD TOWN OF, ALLISON RUN	\$171,900	HARTFORD TOWN OF, DEWEYS MILLS RD	\$141,700
HARTFORD TOWN OF, MAPLE ST	\$130,000	HARTFORD TOWN OF, QUE-WH ROAD	\$0
HARTFORD TOWN OF, VILLAGE GREEN CIRCLE	\$114,000	HARTFORD TOWN OF, ARBORETUM LANE	\$5,643,500
HARTFORD TOWN OF, VILLAGE GREEN CIRCLE	\$110,400	HARTFORD TOWN OF, HARTFORD AVE	\$157,300
HARTFORD TOWN OF, WILLARD RD	\$222,400	HARTFORD TOWN OF, R.R. ROW	\$86,100
HARTFORD TOWN OF, WILLARD RD	\$0	HARTFORD TOWN OF, WOODSTOCK RD	\$145,800
HARTFORD TOWN OF, DODY LANE	\$2,780,400	HARTFORD TOWN OF, NORTH MAIN ST	\$48,000
HARTFORD TOWN OF, DODY LANE	\$146,500	JERICHO COMMUNITY CLUB, JERICHO ST	\$148,400
HARTFORD TOWN OF, IZZO PLACE	\$324,000	LISTEN , NORTH MAIN ST	\$426,600
HARTFORD TOWN OF, QUECHEE HARTLAND RD	\$135,700	LISTEN , MAPLE ST	\$532,300
HARTFORD TOWN OF, WRIGHT RESERVOIR RD	\$5,095,900	LISTEN , MAPLE ST	\$234,900
HARTFORD TOWN OF, VA CUTOFF RD	\$27,200	MID VERMONT CHRISTIAN SCH, WEST GILSON AVE	\$2,215,900
HARTFORD TOWN OF, NORTH HARTLAND RD	\$122,400	MONTSHIRE MUSEUM, LAND-NORWICH BORDER	\$164,800
HARTFORD TOWN OF, NORTH HARTLAND RD	\$449,400	N. ENG. CENTRAL R.R. , MILL RD	\$44,700
HARTFORD TOWN OF, NORTH HARTLAND RD	\$131,000	N. ENG. CENTRAL R.R. , ROUND HOUSE RD	\$157,100
HARTFORD TOWN OF, LESLIE DRIVE	\$168,300	N. ENG. CENTRAL R.R. , RIVERSIDE LAND	\$200,800
HARTFORD TOWN OF, NORTH HARTLAND RD	\$40,000	N. ENG. CENTRAL R.R. , CT RIVER RD	\$192,500
HARTFORD TOWN OF, HARTFORD AVE	\$180,900	NORTHERN STAGE COMPANY, GATES ST	\$629,300
HARTFORD TOWN OF, CRANBERRY LANE	\$253,900	PRAISE CHAPEL , MAPLE ST	\$562,800
HARTFORD TOWN OF, NORTH HARTLAND RD	\$152,500	QUECHEE CEMETERY ASSOC, OLD QUECHEE RD	\$144,000
HARTFORD TOWN OF, LOCUST ST	\$50,800	QUECHEE CONGREGATIONAL , QUECHEE MAIN ST	\$488,000
HARTFORD TOWN OF, NORWICH AVE	\$814,400	QUECHEE LIBRARY ASSOC, QUECHEE MAIN ST	\$527,700
HARTFORD TOWN OF, RAYMOND CIRCLE	\$50,800	REVIVAL CONNECTIONS, RTE 14	\$527,700
HARTFORD TOWN OF, DEPOT ST	\$116,500	ST ANTHONY PARISH, HARTFORD AVE	\$155,300
HARTFORD TOWN OF, DEPOT ST	\$229,200	ST ANTHONY'S, CHURCH ST	\$1,293,500
HARTFORD TOWN OF, SOUTH ST	\$144,400	ST ANTHONY'S, CHURCH ST	\$101,900
HARTFORD TOWN OF, HARTFORD AVE	\$56,800	ST ANTHONY'S PARISH, SOUTH MAIN ST	\$98,800
HARTFORD TOWN OF, HILLRIDGE RD	\$131,800	ST PAUL'S EPISCOPAL CHURCH, HARTFORD AVE	\$206,200
HARTFORD TOWN OF, HILLRIDGE RD	\$40,000	ST PAUL'S EPISCOPAL CHURCH, HARTFORD AVE	\$616,000

OWNER, AND LOCATION	ASSESSMENT
TUCKER CEMETERY, RTE 14	\$8,000
UNITED METHODISTCHURCH WRJ, GATES ST	\$512,900
UNITED STATES OF AMERICA, DEWEYS MILLS RD	\$36,900
UNITED STATES OF AMERICA, APPALACHIAN TRAIL	\$167,600
UNITED STATES OF AMERICA, APPALACHIAN TRAIL	\$137,600
UNITED STATES OF AMERICA, APPALACHIAN TRAIL	\$118,100
UNITED STATES OF AMERICA, APPALACHIAN TRAIL	\$120,800
UNITED STATES OF AMERICA, APPALACHIAN TRAIL	\$174,800
UNITED STATES OF AMERICA, APPALACHIAN TRAIL	\$159,100
UNITED STATES OF AMERICA, APPALACHIAN TRAIL	\$115,200
UNITED STATES OF AMERICA, APPALACHIAN TRAIL	\$121,600
UNITED STATES OF AMERICA, APPALACHIAN TRAIL	\$120,300
UNITED STATES OF AMERICA, APPALACHIAN TRAIL	\$48,800
UNITED STATES OF AMERICA, APPALACHIAN TRAIL	\$112,000
UNITED STATES OF AMERICA, QUECHEE MAIN ST	\$131,800
UNITED STATES OF AMERICA, QUECHEE MAIN ST	\$97,500
UNITED STATES OF AMERICA, DEWEYS MILLS RD	\$413,100
UNITED STATES OF AMERICA, WOODSTOCK RD	\$100,800
UNITED STATES OF AMERICA, DEWEYS MILLS RD	\$136,700
UNITED STATES OF AMERICA, DEWEYS MILLS RD	\$136,200
UNITED STATES OF AMERICA, DEWEYS MILLS RD	\$47,000
UNITED STATES OF AMERICA, DEWEYS MILLS RD	\$170,700
UNITED STATES OF AMERICA, WOODSTOCK RD	\$607,600
UNITED STATES OF AMERICA, VETERANS DRIVE	\$21,348,000
UNITED STATES OF AMERICA, HOLIDAY DRIVE	\$1,017,500
UNITED STATES OF AMERICA, WOODSTOCK RD	\$265,200
UNITED STATES OF AMERICA, BALSAM LANE	\$2,817,900
UNITED STATES OF AMERICA, APPALACHIAN TRAIL	\$0
USPS, HOLIDAY DRIVE	\$130,400
USPS, SYKES MOUNTAIN AVE	\$196,600

OWNER, AND LOCATION	ASSESSMENT
USPS, SYKES MOUNTAIN AVE	\$4,171,800
UV CHURCH OF CHRIST, WOODSTOCK RD	\$491,000
UV CHURCH OF CHRIST, WOODSTOCK RD	\$119,400
UPPER VALLEY HAVEN, HARTFORD AVE	\$1,373,900
VALLEY BIBLE CHURCH, FAIRVIEW TERRACE	\$1,545,600
VALLEY BIBLE CHURCH, LOWER HYDE PK	\$166,500
VALLEY BIBLE CHURCH, LOWER HYDE PK	\$49,200
VINS, WOODSTOCK RD	\$1,645,500
VERMONT STATE COLLEGES, BILLINGS FARM RD	\$1,997,500
VERMONT STATE OF, HILLSIDE RD	\$688,500
VERMONT STATE OF, OLD RIVER RD	\$122,300
VERMONT STATE OF, OLD RIVER RD	\$154,100
VERMONT STATE OF, OLD RIVER RD	\$158,700
VERMONT STATE OF, WOODSTOCK RD	\$121,200
VERMONT STATE OF, WOODSTOCK RD	\$154,200
VERMONT STATE OF, QUECHEE STATE PK	\$159,100
VERMONT STATE OF, QUECHEE STATE PK	\$138,200
VERMONT STATE OF, BESWICK DRIVE	\$664,300
VERMONT STATE OF, R.R. ROW	\$85,500
VERMONT STATE OF, R.R. ROW	\$1,339,900
VERMONT STATE OF, R.R. ROW	\$634,700
VERMONT STATE OF, RR LINE SOUTH OF STA	\$163,700
VERMONT STATE OF, RR LINE NORTH OF STA	\$172,500
VETERANS OF FOREIGN WARS, SOUTH MAIN ST	\$366,300
WALDORF SCHOOL THE, BLUFF RD	\$1,298,700
WEST HARTFORD CEMETERY ASSN, RTE 14	\$106,000
WEST HARTFORD CHURCH, RTE 14	\$161,200
WILDER CLUB + LIBRARY, NORWICH AVE	\$325,900
WRIGHT FAMILY TOMB, VA CUTOFF RD	\$40,000

Sullivan, Powers & Co.
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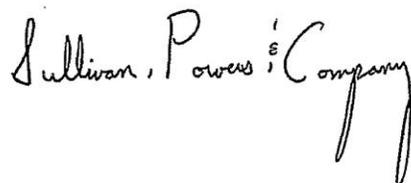
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January 25, 2012

Board of Selectmen
Town of Hartford
17 Bridge Street
Hartford, Vermont 05001

We have audited the financial statements of the Town of Hartford, Vermont as of and for the year ended June 30, 2011.

The financial statements and our reports thereon, which are unqualified, will be available for inspection at the Town Office, the Town libraries and the Town's website (www.hartford-vt.org).



Members of The American Institute and Vermont Society of Certified Public Accountants

Management's Discussion and Analysis

As management of the Town of Hartford, we offer readers of the Town of Hartford's financial statements this narrative overview and analysis of the financial activities of the Town of Hartford for the fiscal year ended June 30, 2011. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found at the beginning of this report.

Financial Highlights

- The assets of the Town of Hartford exceeded its liabilities at the close of the most recent fiscal year by \$44,619,903 (*net assets*). Of this amount, \$5,643,720 (*unrestricted net assets*) may be used by the various funds of the Town to meet the Town's ongoing obligations to its citizens and creditors.
- The Town's total net assets increased by \$264,808. Of this amount, net assets attributable to governmental activities increased by \$146,745, and net assets attributable to business-type activities increased by \$117,935.
- As of the close of the current fiscal year, the Town of Hartford's governmental funds reported combined ending fund balances of \$6,674,212, an increase of \$1,401,144 in comparison with the prior year. Of this total amount, \$1,451,627 is *available for spending* at the government's discretion. Of this balance, \$252,205 represents negative fund balances for funds where revenues were received after June 30, 2011, and \$1,703,832 is unassigned.
- At the end of the current fiscal year, unassigned fund balance for the general fund was \$1,703,832, or 12.9 percent of unassigned general fund expenditures and operating transfers. The Town's fund balance policy requires that the Town maintain an unassigned general fund balance of 10.0 percent of regular expenditures and operating transfers, or \$1,323,336 as of the current fiscal year. Due to a changing economy and budgetary challenges, the Town anticipates utilizing a portion of the fund balance when preparing the budget for the year ending June 30, 2013.

Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to the Town of Hartford's basic financial statements. The Town of Hartford's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The *government-wide financial statements* are designed to provide readers with a broad overview of the Town of Hartford's finances, in a manner similar to a private-sector business.

The *statement of net assets* presents information on all of the Town of Hartford's assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Town of Hartford is improving or deteriorating.

The *statement of activities* presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the Town of Hartford that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the Town of Hartford include general government, public safety, public works, health and social services, recreation and parks, conservation and development, cultural, and public improvements. The business-type activities of the Town of Hartford include the municipal arena, solid waste, water and wastewater operations.

The government-wide financial statements are designed to include not only the Town of Hartford itself (known as the *primary government*), but also any legally separate entities for which the Town of Hartford is financially accountable (*known as component units*). The Town of Hartford has no such entities that qualify as component units.

The government-wide financial statements can be found in Exhibits A and B of this report.

Fund financial statements. A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town of Hartford, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town of Hartford can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The Town of Hartford maintains fourteen individual governmental funds, including the General Fund, five Special Revenue Funds, six Capital Projects Funds, one Debt Service Fund, and one Permanent Fund. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, which is considered to be a major fund. Data from the other governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The basic governmental fund financial statements can be found in Exhibits C through E of this report.

Proprietary funds. The Town of Hartford maintains one type of proprietary funds. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The Town of Hartford uses enterprise funds to account for its Outdoor Facilities Fund, its Solid Waste Fund, its Water Fund, and its Wastewater Fund.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Solid Waste Fund, the Water Fund, and the Wastewater Fund, all of which are considered to be major funds of the Town of Hartford. Although not required, the Town of Hartford has elected to present separate information in the proprietary fund financial statements for the Outdoor Facilities Fund, which is considered to be a nonmajor proprietary fund.

The basic proprietary fund financial statements can be found in Exhibits F through H of this report.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are *not* available to support the Town of Hartford's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The Town has no fiduciary funds.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found immediately following the basic financial statements in this report.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain *supplementary information* to provide additional financial information not included in the basic financial statements. This supplementary information includes combining statements for various funds, and budgetary comparison statements. The supplementary information can be found immediately following the notes to the financial statements in this report.

Government-wide Financial Analysis

TOWN OF HARTFORD, VERMONT'S NET ASSETS

	Governmental Activities		Business-type Activities		Total	
	2011	2010	2011	2010	2011	2010
Current and other assets	\$ 7,667,460	\$ 7,004,834	\$ 5,683,947	\$ 4,243,847	\$ 13,351,407	\$ 11,248,681
Capital assets	21,141,337	21,246,435	30,880,127	22,581,185	52,021,464	43,827,620
Total Assets	28,808,797	28,251,269	36,564,074	26,825,032	65,372,871	55,076,301
Long-term liabilities outstanding	3,383,329	2,982,996	14,174,176	3,458,164	17,557,505	6,441,160
Other liabilities	1,174,067	1,163,617	2,021,396	3,116,301	3,195,463	4,279,918
Total Liabilities	4,557,396	4,146,613	16,195,572	6,574,465	20,752,968	10,721,078
Net Assets						
Invested in capital assets, net of related debt	19,175,461	19,078,490	16,019,130	17,960,732	35,194,591	37,039,222
Restricted	2,731,295	1,985,343	1,050,297	1,017,963	3,781,592	3,003,306
Unrestricted	2,344,645	3,040,823	3,299,075	1,271,872	5,643,720	4,312,695
Total Net Assets	\$ 24,251,401	\$ 24,104,656	\$ 20,368,502	\$ 20,250,567	\$ 44,619,903	\$ 44,355,223

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the Town of Hartford, assets exceeded liabilities by \$44,619,903 at the close of the most recent fiscal year.

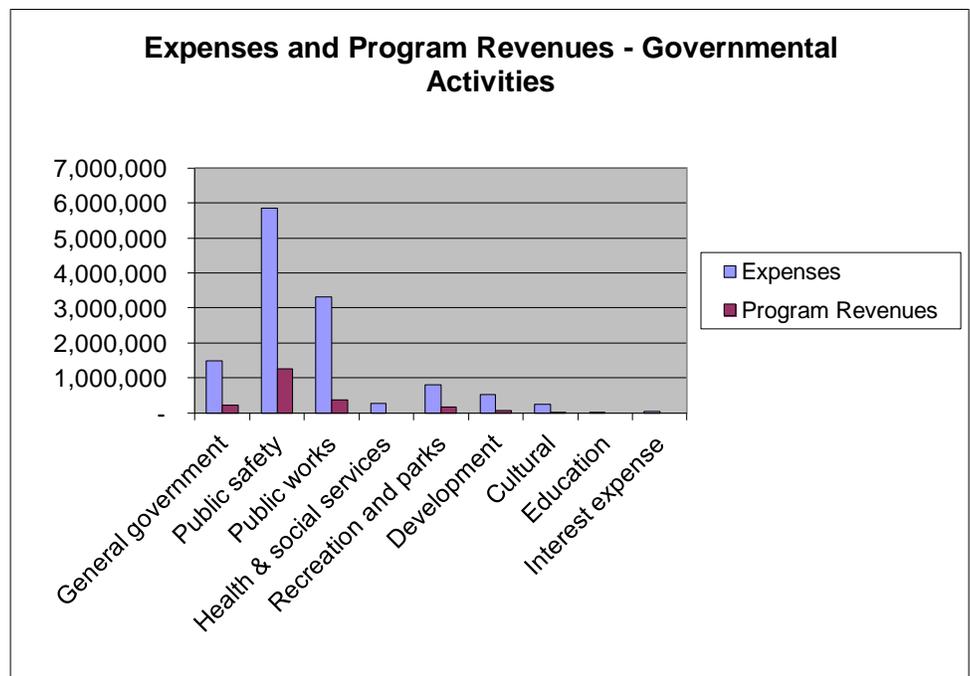
By far the largest portion of the Town of Hartford's net assets (78%) reflects its investment in capital assets (e.g., land, buildings, equipment, and infrastructure) less any related debt used to acquire those assets that is still outstanding. The Town of Hartford uses these capital assets to provide services to its citizens; consequently, these assets are *not* available for future spending. Although the Town of Hartford's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the Town of Hartford's net assets (8%) represents resources that are subject to external restriction on how they may be used. The remaining balance of *unrestricted net assets* (\$5,643,720) may be used to meet the government's ongoing obligations to citizens and creditors. Included in unrestricted net assets are amounts that management has assigned for particular purposes, such as capital reserve funds and reserves for expenditures in subsequent years.

At the end of the current fiscal year, the Town of Hartford is able to report positive balances in all three categories of net assets for the government as a whole, as well as for its separate governmental and business-type activities. The same situation held true for the prior fiscal year.

Governmental activities.

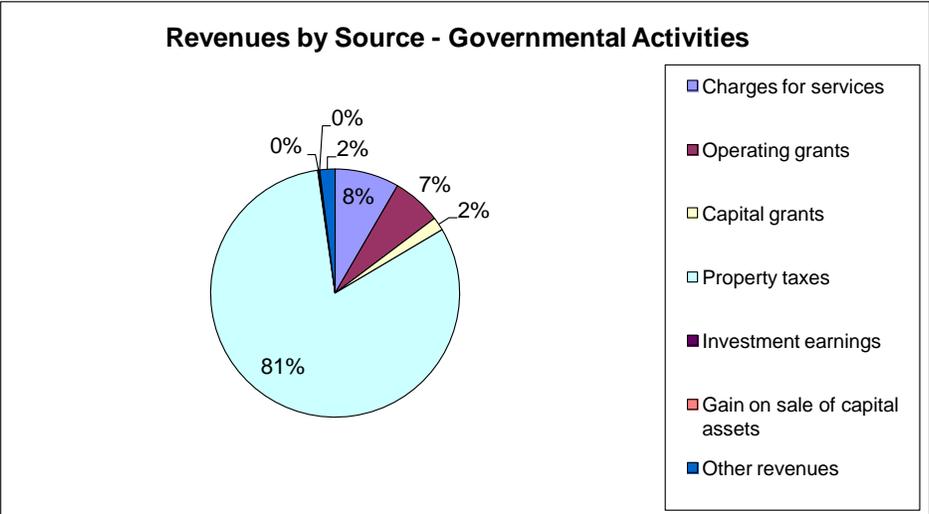
Governmental activities increased the Town of Hartford's net assets



by \$146,745 during the current fiscal year. Investment in capital assets, net of related debt, increased by \$96,971. This increase resulted from the net effect of a decrease as a result of capital outlays exceeding depreciation expense by \$105,095 and an increase as a result of principal payments on long-term bonds, notes, and leases of \$202,066. Restricted net assets increased by \$778,286, primarily as a result of increases in the Maxfield Project Fund resulting from the difference between the proceeds of the sale of a portion of that land and the capital costs of constructing an access road and parking (\$208,618). Unrestricted net assets decreased by \$696,178, primarily as a result of increases in the restricted net assets within the Maxfield Project Fund.

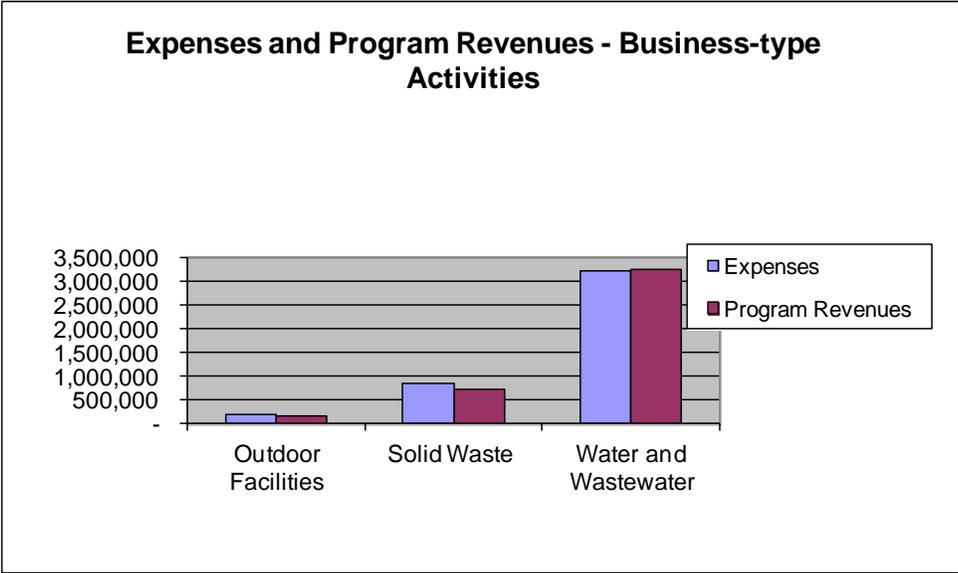
TOWN OF HARTFORD, VERMONT'S CHANGES IN NET ASSETS

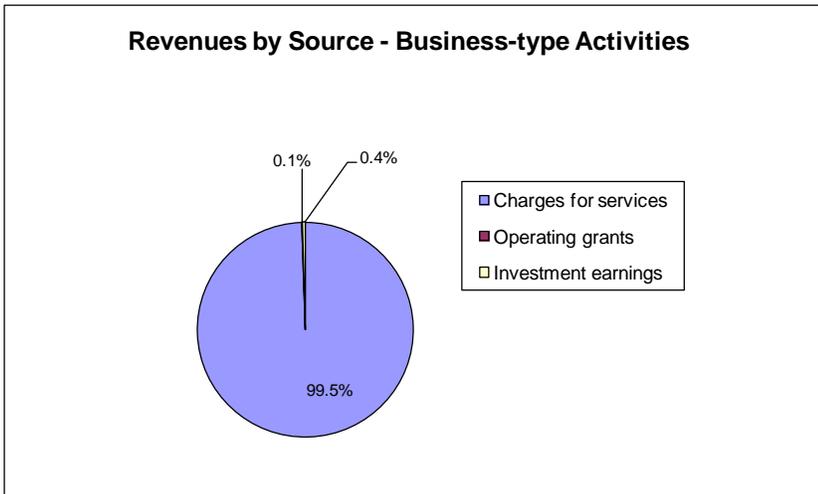
	Governmental Activities		Business-type Activities		Total	
	2011	2010	2011	2010	2011	2010
Revenues						
Program revenues						
Charges for services	\$ 1,080,881	\$ 1,231,790	\$ 4,136,846	\$ 4,090,115	\$ 5,217,727	\$ 5,321,905
Operating grants and contributions	822,379	732,564	4,852	9,881	827,231	742,445
Capital grants and contributions	226,734	636,807	-	3,678,551	226,734	4,315,358
General revenues						
Property taxes	10,516,674	10,393,112	-	-	10,516,674	10,393,112
Unrestricted investment earnings	20,875	29,687	17,540	15,925	38,415	45,612
Gain (Loss) on sale of capital assets	(12,857)	1,663,809	-	-	(12,857)	1,663,809
Other revenues	256,030	170,733	-	-	256,030	170,733
Total Revenues	12,910,716	14,858,502	4,159,238	7,794,472	17,069,954	22,652,974
Expenses						
Governmental activities						
General government						
Administration	783,920	663,393	-	-	783,920	663,393
Elections and vital statistics	173,731	154,193	-	-	173,731	154,193
Finance	338,367	320,563	-	-	338,367	320,563
Valuation	192,705	191,878	-	-	192,705	191,878
Public safety						
Police	2,426,527	2,326,072	-	-	2,426,527	2,326,072
Fire and ambulance	2,754,876	2,773,001	-	-	2,754,876	2,773,001
Dispatch	662,283	686,738	-	-	662,283	686,738
Public works						
Highways	3,208,529	2,805,206	-	-	3,208,529	2,805,206
Public works administration	108,512	128,664	-	-	108,512	128,664
Health and social services	258,891	252,200	-	-	258,891	252,200
Recreation and parks						
Recreation administration	200,480	183,305	-	-	200,480	183,305
Recreation programs	299,097	294,327	-	-	299,097	294,327
Parks	294,495	293,114	-	-	294,495	293,114
Conservation and development	528,671	521,996	-	-	528,671	521,996
Cultural	255,007	242,069	-	-	255,007	242,069
Education	10	64,622	-	-	10	64,622
Interest on long-term debt	42,807	47,348	-	-	42,807	47,348
Business-type activities						
Outdoor facilities	-	-	185,388	185,020	185,388	185,020
Solid waste	-	-	856,217	896,218	856,217	896,218
Water and wastewater	-	-	3,234,763	3,202,749	3,234,763	3,202,749
Total Expenses	12,528,908	11,948,689	4,276,368	4,283,987	16,805,276	16,232,676
Change in net assets before transfers	381,808	2,909,813	(117,130)	3,510,485	264,678	6,420,298
Transfers	(235,063)	(231,194)	235,063	231,194	-	-
Change in net assets	146,745	2,678,619	117,933	3,741,679	264,678	6,420,298
Net assets - beginning of year	24,104,656	21,426,037	20,250,569	16,508,890	44,355,225	37,934,927
Net assets - end of year	\$ 24,251,401	\$ 24,104,656	\$ 20,368,502	\$ 20,250,569	\$ 44,619,903	\$ 44,355,225



Business-type activities. Business-type activities increased the Town of Hartford’s net assets by \$117,935 during the current fiscal year. Key elements of this change are as follows:

- Charges for services increased by 1.2 percent. Charges for services in the Solid Waste Fund fell by 4.5%. Commercial tipping fees and coupon sales were down significantly which accounted for the majority of the decrease. Charges for services in the water and wastewater funds were up slightly, mostly due to an increase in user charge revenue.
- Operating expenses (before depreciation) decreased by 0.2%.
- During the year ended June 30, 2010, capital grants of \$3,678,551 were received during to help fund improvements to the Town’s water and wastewater infrastructure. During the year ended June 30, 2011, no such grants were received
- Depreciation expense for business-type activities is \$1,037,948





Financial Analysis of the Government's Funds

As noted earlier, the Town of Hartford, Vermont, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the Town of Hartford's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the Town of Hartford's financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of a

government's net resources available for spending at the end of the fiscal year.

At the end of the current fiscal year, the Town of Hartford's governmental funds reported combined ending fund balances of \$6,674,212, an increase of \$1,401,144 in comparison to the prior year. Of this total amount, \$127,168 is non-spendable (equipment deposits and permanent fund principal) and \$2,604,126 is restricted to indicate that it is not available for discretionary spending, because it is otherwise restricted by grant agreements, statutes, or bond covenants. Of the remaining amount, \$2,491,288 has been assigned by the Town for various purposes, and \$1,451,627 is unassigned and available for spending at the government's discretion.

The general fund is the chief operating fund of the Town of Hartford. At the end of the current fiscal year, unassigned fund balance was \$1,703,832, and assigned fund balance was \$2,439,318. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total general fund expenditures and operating transfers. Unassigned fund balance represents 12.9 percent of general fund expenditures and operating transfers, while total fund balance represents 31.3 percent of that same amount.

The fund balance of the Town of Hartford's general fund increased by \$838,385 during the current fiscal year. Key factors in this change are as follows:

- Unassigned revenues exceeded expenditures by \$168,367.
- Transfers to other funds included \$266,533 to the Debt Service Fund, \$154,500 to the Solid Waste Fund, and \$50,000 to the Outdoor Facilities Fund.
- \$253,929 was spent from assigned funds

Special revenue funds consist primarily of community development funds (\$501,157) and impact fee funds (\$523,614). Use of community development funds is restricted by grant close-out agreements, and use of impact fee funds is restricted by the impact fee statute. Capital projects funds consist primarily of amounts to be used in the construction of the public works facility and stormwater runoff projects and for infrastructure and other land improvements to the Maxfield property. Debt service funds consist of amounts restricted for payment of final balloon payments on interest-free loans from the state for construction of stormwater separation systems.

Proprietary funds. The Town of Hartford's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net assets of the Solid Waste Fund amounted to \$377,013 and those of the Water Fund amounted to \$1,556,746. Unrestricted net assets of the Outdoor Facilities Fund amounted to \$28,270 and those of the Wastewater Fund amounted to \$1,337,046. Unrestricted net assets of the Solid Waste Fund increased by \$14,413, those of the Water Fund increased \$157,467, and those of the Wastewater Fund decreased by \$88,814. Unrestricted net assets of the Outdoor Facilities Fund increased by \$34,867. Other factors concerning the finances of these funds have already been addressed in the discussion of the Town of Hartford's business-type activities.

General Fund Budgetary Highlights

Differences between budgeted amounts and actual amounts can be briefly summarized as follows:

- Community Restorative Justice Center grant revenue was \$47,020 higher than budgeted.
- The Fire HLS Grant (\$38,882), Highway Transportation Grant (\$54,365), Police HLS Grant (\$33,925), and Prospect Street Planning Grant (\$30,000) had not been budgeted.
- Interest income was below budget by \$11,265.
- Highway capital expenditures were below budget by \$140,209.
- Parks capital expenditures were below budget by \$93,890.
- Conservation and development capital expenditures were below budget by \$100,000.

Capital Asset and Debt Administration

Capital assets. The Town of Hartford's investment in capital assets for its governmental and business-type activities as of June 30, 2011, amounted to \$35,194,591 (net of accumulated depreciation and related debt). This investment in capital assets includes land, buildings and improvements, vehicles and equipment, roads and bridges, and water and wastewater distribution and collection systems. The investment in net assets increased by 0.5 percent for governmental activities, and decreased 10.8 percent for business-type activities.

Major capital asset events during the current fiscal year included the following:

- Infrastructure improvements to the Maxfield property were continued (\$208,618).
- Replacement of the bridge street underpass was continued (\$57,897).
- A new generator was purchased for the emergency services building (\$53,652)
- A 2011 Freightliner vehicle was purchased for the highway department (\$143,076)
- A variety of infrastructure construction projects were undertaken, including highway reconstruction at a cost of \$809,558 and sidewalks at a cost of \$113,611.
- New LED street lights were purchased and installed (\$54,994).
- Upgrades to water mains were continued (\$327,561).
- Upgrades to the wastewater treatment facilities were continued (\$8,934,906).
-

	Governmental activities		Business-type activities		Total	
	2011	2010	2011	2010	2011	2010
Land	\$ 643,976	\$ 643,976	\$ 414,158	\$ 414,158	\$ 1,058,134	\$ 1,058,134
Land improvements	629,414	656,016	99,827	106,426	729,241	762,442
Buildings and improvements	2,441,103	2,368,713	3,049,134	3,412,308	5,490,237	5,781,021
Vehicles and equipment	2,621,245	2,567,626	154,491	133,475	2,775,736	2,701,101
Roads, bridges and sidewalks	13,554,958	13,574,996	-	-	13,554,958	13,574,996
Distribution and collection systems	-	-	11,082,503	10,246,206	11,082,503	10,246,206
Construction in progress	1,250,641	1,161,146	16,080,017	6,814,847	17,330,658	7,975,993
Total Assets	<u>\$ 21,141,337</u>	<u>\$ 20,972,473</u>	<u>\$ 30,880,130</u>	<u>\$ 21,127,420</u>	<u>\$ 52,021,467</u>	<u>\$ 42,099,893</u>

Additional information on the Town of Hartford's net assets can be found in note IV.E. of the notes to financial statements.

Long-term debt. At the end of the current year, the Town of Hartford had total long-term debt outstanding of \$16,115,956. Of this amount, \$1,635,000 represents bonded debt backed by the full faith and credit of the Town, and \$14,480,956 represents revolving loans issued by the State of Vermont.

	Governmental activities		Business-type activities		Total	
	2011	2010	2011	2010	2011	2010
Bonds payable	\$ 945,000	\$ 1,050,000	\$ 690,000	\$ 905,000	\$ 1,635,000	\$ 1,955,000
Revolving loans payable	1,020,880	1,117,945	13,460,076	2,291,531	14,480,956	3,409,476
Totals	<u>\$ 1,965,880</u>	<u>\$ 2,167,945</u>	<u>\$ 14,150,076</u>	<u>\$ 3,196,531</u>	<u>\$ 16,115,956</u>	<u>\$ 5,364,476</u>

The Town of Hartford’s total debt increased by \$10,751,480 during the year, reflecting repayments of existing debt of \$502,713 and new revolving loan debt within the water and wastewater funds of \$11,309,429.

State statutes limit the amount of bonded debt any governmental entity may issue to 10 times its total assessed valuation. The current debt limit for the Town of Hartford is \$141,989,980, which is significantly in excess of the Town of Hartford’s outstanding bonded debt.

Bonds are issued through the Vermont Municipal Bond Bank. The Town issues no bonded debt on its own behalf and does not maintain its own credit rating.

Additional information on the Town of Hartford’s long-term debt can be found in note IV.H. of the notes to financial statements.

Economic Factors and Next Year’s Budgets and Rates

- The unemployment rate for the Town is currently 3.7 percent, up from 3.6 percent one year ago. This compares with a 5.6 percent rate state-wide, up from 5.1 percent statewide one year ago.
- Health insurance rates have decreased due to a change in insurance policies but are projected to increase next year.
- Restricted, assigned and designated funds at the end of June 30, 2011, amounted to \$7,884,451. These funds are available for appropriation to fund capital and equipment purchases in coming years. Included in this amount are funds for subsequent year expenditures in the amount of \$100,000. This amount is available for appropriation in future years to reduce the amount that is required to be raised by property taxes.

All of these factors were considered in preparing the Town of Hartford’s budget for the 2012 fiscal year.

The Town of Hartford approved a general fund budget for fiscal year 2012 in the amount of \$12,557,604. This represents an increase of \$82,090 or 0.66 percent over the approved budget for the previous year. The Town will utilize \$302,000 in assigned capital funds and \$100,000 in assigned funds for subsequent year expenditures to pay for expenditures included in this budget. The use of these funds was intended to keep any increase in taxes raised to a minimum. The amount of capital reserve funds utilized was less than in the prior year.

Rates for the Outdoor Facilities Fund were not increased. Rates for the Solid Waste Fund were not increased. Within the Water Fund, the usage fee per 100 cubic feet of water increased approximately 1% and the base rates and flat rates also increased approximately 1%. Within the Wastewater Fund, the usage fee per 100 cubic feet of wastewater did not increase, the base rates increased between 36% and 47%, and the flat rates increased between 13% and 17%.

Requests for Information

This financial report is designed to provide a general overview of the Town of Hartford, Vermont’s finances for all those with an interest in the Town’s finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Finance Director, Town of Hartford, 171 Bridge Street, White River Jct., VT 05001.

Hartford
School
District
Reports

**WARNING
FOR
ANNUAL HARTFORD SCHOOL DISTRICT MEETING
2012**

Voting by Australian ballot is to be held on Tuesday, March 6, 2012 at the Hartford High School (Hanley Gym). Budget discussion/candidates night is to be held on **Monday, February 27, 2012 at 7:00 P.M.** at the Hartford High School (Auditorium).

Voters, or their family members, authorized persons, or health care providers may request early or absentee ballots for the articles to be voted on by Australian Ballot until 5:00 P.M., March 5, 2012 by contacting the Town Clerk at 295-2785. Voters wishing to vote by mail should request ballots early. The deadline for submitting voter applications for this annual meeting is February 29, 2012. The Town Clerk's Office is open that day from 8:00 A.M. to 5:00 P.M. for the receipt of voter application forms.

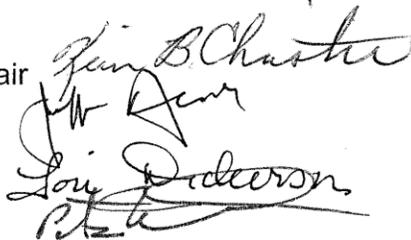
THE FOLLOWING ARTICLES WILL BE VOTED BY AUSTRALIAN BALLOT ON TUESDAY, MARCH 6, 2012. POLLS OPEN AT 7:00 A.M. EST AND CLOSE AT 7:00 P.M. EST.

1. To elect School Officers for the ensuing year. **(By Australian ballot).**
2. Shall the voters of the School District approve a total budget in the amount of \$29,197,981. **(By Australian ballot).**

Dated at Hartford, Vermont this 16th day of January, 2012.

Hartford Board of School Directors

Kevin Christie, Chair
Jeffrey Arnold
Gabrielle Lucke
Lori Dickerson
Peter Merrill



HARTFORD TOWN CLERK'S OFFICE

This 17th day of Jan 2012
at 2:25 PM
Recorded in Bk 28 Pg 614
May E. Hill Town Clerk

**WARNING
FOR
ANNUAL HARTFORD SCHOOL DISTRICT MEETING
2012**

The citizens of Hartford who are legal voters in Town Meeting are hereby warned to meet at the Hartford High School (Hanley Gym) in said Town on Monday, April 9, 2012 at 7:00 P.M. for the purpose of transacting School business not involving voting by Australian ballot.

The deadline for submitting voter applications for this annual meeting is February 29, 2012. The Town Clerk's Office is open that day from 8:00 A.M. to 5:00 P.M. for the receipt of voter application forms.

The purpose of the School District business meeting being to decide by voice vote and/or discuss the following:

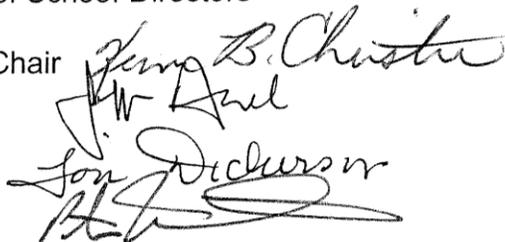
1. To receive the reports of the Board of School Directors.
2. To see what compensation the School District will vote to pay the Board of School Directors from School District funds pursuant to 16 V.S.A. 562.
3. To vote to approve the 2012-2013 budget if disapproved at the March 6, 2012 meeting.
4. To do any other necessary and proper non-binding business.

*NOTE: The Annual Town Meeting and the Annual Town School District Meeting will both convene at 7:00 P.M. EST on Monday, April 9, 2012. The Town School District Meeting will immediately recess and be held following the conclusion of the Town Meeting.

Dated at Hartford, Vermont this 16th day of January, 2012.

Hartford Board of School Directors

Kevin Christie, Chair
Jeffery Arnold
Gabrielle Lucke
Lori Dickerson
Peter Merrill



HARTFORD TOWN CLERK'S OFFICE

This 17th day of Jan. 2012
at 2:25 PM
Recorded in BK 28 Pg 617
Maura E. Stepp Town Clerk

HARTFORD TOWN SCHOOL DISTRICT
SPECIAL TOWN SCHOOL DISTRICT MEETING
MARCH 6, 2012

WARNING

The legal voters of the Hartford Town School District are hereby notified and warned to meet at Hartford High School (Hanley Gym) in the Town of Hartford on Tuesday, March 6, 2012, between the hours of seven o'clock (7:00 a.m.) in the forenoon at which time the polls will open, and seven o'clock (7:00 p.m.) in the afternoon, at which time the polls will close, to vote by Australian ballot upon the following Articles of business:

The Board of School Directors proposes to incur indebtedness for the purpose of making improvements to the Hartford High School at an estimated cost of \$4,500,000. Due to a legislative moratorium, no state school construction aid will be available as a partial funding source for these improvements.

ARTICLE 1

Shall general obligation bonds of the Hartford Town School District in an amount not to exceed Four Million Five Hundred Thousand Dollars (\$4,500,000) be issued for the purpose of financing the cost of making certain improvements to the Hartford High School Building, viz: replacement of elevator, worn-out HVAC, plumbing and electrical systems, and a portion of the roof of the Hartford High School Building, an estimated cost of such improvements being Four Million Five Hundred Thousand Dollars (\$4,500,000)?

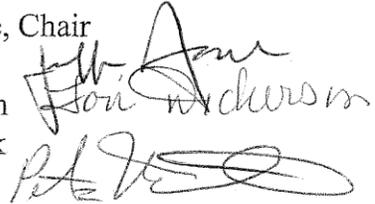
The legal voters of the Hartford Town School District are further warned and notified that an informational meeting will be held at the Hartford High School (Hanley Gym) in the Town of Hartford on Wednesday, February 22, 2012 commencing at 7:00 p.m., for the purpose of explaining the subject proposed school building improvements and the financing thereof.

The legal voters of the Hartford Town School District are further notified that voter qualification, registration and absentee voting relative to said special meeting shall be as provided in Chapter 9 of Title 16 and Chapters 43, 51 and 55 of Title 17, Vermont Statutes Annotated.

HARTFORD TOWN CLERK'S OFFICE
This 17th day of Jan. 2012
at 2:25 AM PM
Recorded in bk. 28 Pg. 1015-1016
Maureen Hill Town Clerk

Adopted and approved at a meeting of the Board of School Directors of the Hartford Town School District held on January 16, 2012. Received for record and recorded in the records of the Hartford Town School District on January 18, 2012.

Kevin Christie, Chair
Jeff Arnold
Lori Dickerson
Gabrielle Luck
Peter Merrill



Board of School Directors



Mary E. (Beth) Hill
Clerk,
Hartford Town School District

**Joint Report of the
Hartford School Directors and the Superintendent of Schools**

Enrollment as of
January 3, 2012

School	12	11	10	9	8	7	6	5	4	3	2	1	K	PRE-K	TOTAL
Hartford High*	251	255	179	136											821
Memorial Middle					117	123	116								356
White River								34	35	32	33	34	34	28	230
Dothan Brook								36	49	47	37	37	43	0	249
Ottauquechee								17	36	33	41	26	38	28	219
RAP															28
HARP															17
EEE															37
TOTAL	251	255	179	136	117	123	116	87	120	112	111	97	115	56	1957

*total includes 356 HACTC students, 135 of these students attend HHS and HACTC

FY13 Budget Process Overview

The Hartford School Board of Directors and the new central office administration approached the budget process with the determination to set a clear goal based on a financial objective that took into consideration the stages of school budget development. This objective would provide a clear target throughout the long school budget development process, taking the various benchmarks for developing the expenditures necessary to provide an education to the town's students, as well as provide for the services expected at the regional technical center and the regional collaborative. Additionally; the objective needed to remain constant as the revenue projections from the state and federal governments were determined. Considerable discussion in the early Fall took place with the School Board and the financial objective was identified. The objective to reduce Education Spending per Equalized Pupil by 1.4% compared to FY12 was chosen. The Board decided that Education Spending per Equalized Pupil was the best measure to use for budget development because it incorporates both expenditure and revenue and factors in the numerous variables that exist in both. It also provides an accurate measure to compare the year to year cost of educating the students.

The Board, throughout the Fall and early Winter was guided through five drafts of the budget by the new Director of Finance, David Larcombe. Each version was carefully constructed to include up to the moment projections of expenditures, as accurately as we knew them. Draft to draft, meeting to meeting the budget developed great clarity and it was realized at the very end of the process that the Board's process and the budget developed to attain the original

objective of a 1.4% reduction in Education Spending actually resulted in a 3.5% reduction in the Education Spending per Pupil. Overall this results in a 2.4% decrease in the tax rate for the residents of the town. We are proud to be able to present a budget that accomplishes this level of reduction while providing a quality education for the students.

Consolidation and The Bond

Early in my tenure here it became very apparent that the community was grappling with a difficult and somewhat divisive issue; consolidation. Two ideas were presented to address the concerns and in an attempt to assist the School Board in making a decision. Despite numerous studies and the hard work of the most recent Building Advisory Committee, there remained questions about the exact maintenance needs of the facilities and the thoughts and feelings surrounding consolidation from the major stakeholders; the School Board, Community and Faculty and Staff. To address the maintenance needs the Board hired an engineering firm to assess each of the 5 major school buildings in the district. At the time of the study the Board realized that the one building that they were sure was not going to be altered in any consolidation effort was the Hartford High School (HHS) and the Hartford Career and Technical Center (HACTC) technical center. Therefore the most intense scrutiny in the study was completed at this combined facility, although each school was thoroughly assessed and the needs documented. As a result of this assessment the decision was made to address the Priority 1 maintenance needs at the high school and technical center while the board continued to collect data and consider the consolidation of the elementary schools. Priority 1 refers to items that must be fixed or replaced within the next 2 years to assure their proper functioning.

The school bond warrant included in this report and presented to you for approval on the Australian Ballot on March 6th represents the costs to address the highest needs at HHS/HACTC. It includes upgrades to; the electrical service and distribution systems, the heating and ventilation systems, the plumbing and underground systems, a phased roof replacement, complete elevator replacement and replacement of the auditorium seating and flooring. It is important to note that this bond represents only the first phase of addressing the deferred maintenance needs of our buildings. Unfortunately there are many other needs that must be addressed in all of our other facilities and future bond votes will be necessary to address these needs.

The Board also recently decided to stop the discussion of consolidation. The S.W.O.T (Strengths, Weaknesses, Opportunities, and Threats) Analysis that was completed on each elementary school program along with a study of the enrollment data and numerous other assessments provided the information the Board required to make the decision that consolidation at this time is not recommended. Given the strengths of each of the elementary programs as represented in the S.W.O.T. and the analysis of our enrollment trends, it became apparent that

what needs to occur is development of a plan to address the declining enrollment at the high school.

District Staff

This past Fall the School Board and Administration recognized all of the staff for their commitment to the district and for the effort they put in every day on behalf of the youth of our community. The tradition, so I am told, called for a celebration before school began in August however Mother Nature had a different plan for all of us. Hurricane Irene put a serious damper on the opening of the school year, requiring the administration to cancel many activities, one being the Staff Recognition and Awards Presentation. The event was eventually held in October and was a celebration to be remembered.

Several staff were recognized for their excellent service to the district and I want to identify them here for all of the community to acknowledge.

<u>Staff Name</u>	<u>Position</u>	<u>School</u>
Jeanette Hutchins	Nurse	White River School
Sarah Spaulding	Paraprofessional	Ottauquechee School
Jennifer Parker*	Grade 2 Teacher	Dothan Brook School
Jennifer Boeri-Boyce	7 & 8 Grade Social Studies	Hartford Memorial Middle School
Anderson Thorp	Visual Arts Teacher	Hartford High School
Douglas Heavisides	Foundation Skills Teacher	Hartford Area Career & Tech Center
Linda Couture	Payroll Clerk	District Services
Catherine Farnsworth*	Special Educator	District Special Education Services

* recognized as the district's selection for the University of Vermont Outstanding Teachers Program for 2011.

Transitions

It is my pleasure to be writing my first official address as your Superintendent of Schools to all of the community members of the Town of Hartford. It is an honor to have been selected as your new educational leader. The last seven months has been an exciting time here as we embark on our journey to create the best possible schools and programs for our youth. Preparing the students for their future is our goal and many initiatives are underway to

accomplish this important task. We are fortunate to take on this challenge and work to prepare the children for the ever-challenging and complex society in which they will live. Thank you for this opportunity to serve you. It is my hope that you will take the time to get involved in the schools, whether you have a student in the system or not. There are wonderful things going on and we would enjoy your participation. Lastly, it is impossible for me to be aware of every concern, problem, idea or program that is of interest to all you, the members of the community. I encourage and expect anyone to contact me with their thoughts and concerns. Together we can overcome our problems and provide the best we can for our children. Thank you,

Annual report respectfully submitted,

Representative Kevin Christie, Chair

Thomas DeBalsi, Superintendent

Jeff Arnold, Clerk

Julia Haynes, Assistant Superintendent

Gabrielle Lucke

David Larcombe, Director of Finance

Lori Dickerson

Peter Merrill

Special-Education Notices

The Hartford School District, in compliance with Public Law 101-476, is required to locate and identify all school-age children with disabilities and to provide them with an appropriate public education. If you are a parent of, or know of, a child (age 0-21) who you feel may have disabilities and is not receiving an appropriate public education, please contact the Director of Special Education at 295-8605.

The Hartford School District annually makes application for federal funds for special-education programs under the Individuals with Disabilities Education Act. The application and all related documents are available for public review and comment.

Parents have the right to review all education records of their children, as guaranteed under Part 99 of the Family Education Rights and Privacy Act. For further information contact the Director of Special Education, 64 Hebard Street, White River Jct., VT 05001, or call 295-8605.

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The Hartford School District, in compliance with state law (Act 230), has in place a comprehensive instructional-support system for students requiring additional assistance. These comprehensive educational services are designed to result, to the maximum extent possible, in all students succeeding in the regular classroom.

Instructional-support teams directed by the building principal exist in each school to recommend instructional strategies and resources necessary to accommodate the unique needs of students who are at risk of school failure. Parents who want more information about the instructional-support system in their child's school, or who wish to make a referral, should contact the building principal.

.....

It is the policy of the Hartford School District that no otherwise qualified handicapped individual shall be deprived of education by reason of that handicap.

Pursuant to Section 504 of the Rehabilitation Act of 1973, all students who are legal pupils of this district and who qualify as handicapped individuals are entitled to a free, appropriate public education designed to meet their unique needs when it can be demonstrated that their handicap impairs their ability to benefit from a regular-education program.

Parents who want more information about the 504 process in their child's school, or who wish to make a referral, should contact the building principal.

Hartford School District
General Fund

REVENUES	FY11 Approved Budget	FY11 Actual	FY12 Approved Budget	FY13 Proposed Budget
LOCAL REVENUES				
Tuition	1,801,257	1,495,939	1,454,813	1,339,500
Investment Interest	5,000	4,571	10,000	5,000
Services to Other LEA	210,000	192,832	0	907,498
Other Local Revenues	70,000	88,037	55,000	63,000
TOTAL	2,086,257	1,781,379	1,519,813	2,314,998
STATE REVENUES				
Education Spending	19,178,901	19,161,931	19,400,979	18,769,713
State Aid Transportation	210,000	225,868	215,000	253,913
SPED Funding	2,478,585	2,641,761	2,509,850	2,803,304
Other State Revenues	5,000	13,696	6,000	6,000
TOTAL	21,872,486	22,043,256	22,131,829	21,832,929
FEDERAL REVENUES				
Ed Spending - ARRA	660,000	676,970	0	0
Education Jobs Fund	0	0	332,000	0
TOTAL	660,000	676,970	332,000	0
OTHER SOURCES OF FUNDS				
Prior Year Tuition	0	213,609	0	0
VSBIT Refund	0	36,170	0	0
TOTAL	0	249,779	0	0
TOTAL REVENUES	24,618,743	24,751,384	23,983,642	24,147,927

Hartford School District
General Fund

EXPENDITURES	FY11 Approved Budget	FY11 Actual	FY12 Approved Budget	FY13 Proposed Budget
REGULAR ED INSTRUCTION				
Salaries	7,453,965	7,253,721	7,255,269	7,255,269
Benefits	2,168,372	2,156,574	2,196,163	2,196,163
Professional Services	42,145	47,643	73,870	73,870
Property Services	31,422	4,681	29,203	14,203
Other Services	177,459	569,987	295,356	530,989
Supplies & Materials	221,150	186,655	232,617	212,617
Property	81,037	60,921	50,397	50,397
Other	2,153	1,599	2,204	2,204
TOTAL	10,177,703	10,281,779	10,135,079	10,335,712
SPECIAL ED INSTRUCTION				
Salaries	2,368,487	2,345,285	2,259,494	2,430,807
Benefits	734,541	570,933	540,551	620,624
Professional Services	100,000	1,360	10,000	50,200
Property Services	4,500	0	500	3,000
Other Services	1,148,198	931,926	969,145	1,081,216
Supplies & Materials	19,500	8,267	12,500	16,500
Property	7,600	6,534	4,000	15,500
Other	0	0	600	0
TOTAL	4,382,826	3,864,305	3,796,790	4,217,847
CO-CURRICULAR ED INSTRUCTION				
Salaries	443,311	331,801	342,852	342,852
Benefits	44,755	41,002	42,176	42,176
Professional Services	700	0	700	700
Property Services	39,000	32,560	35,000	34,000
Other Services	1,000	860	996	996
Supplies & Materials	115,233	111,564	122,119	117,119
TOTAL	643,999	517,787	543,843	537,843
Cumulative Salary/Benefit Adjustment				(107,095)
TOTAL INSTRUCTION	15,204,528	14,663,871	14,475,712	14,984,307

Hartford School District
General Fund

EXPENDITURES	FY11 Approved Budget	FY11 Actual	FY12 Approved Budget	FY13 Proposed Budget
GUIDANCE SERVICES				
Salaries	664,218	673,987	683,440	683,440
Benefits	209,716	206,108	221,860	221,860
Professional Services	12,000	6,889	1,600	1,600
Property Services	0	0	225	225
Other Services	1,387	955	4,833	4,833
Supplies & Materials	3,823	3,452	8,990	8,990
Property	2,000	1,917	1,400	1,400
Other	1,100	949	640	640
TOTAL	894,244	894,257	922,988	922,988
HEALTH SERVICES				
Salaries	244,347	268,025	237,876	237,876
Benefits	69,011	90,123	83,705	83,705
Professional Services	9,825	5,755	3,000	3,000
Property Services	975	767	975	975
Other Services	2,200	308	2,200	2,200
Supplies & Materials	6,300	2,690	6,300	6,300
Property	1,207	251	1,207	1,207
Other	600	312	600	600
TOTAL	334,465	368,231	335,863	335,863
PSYCHOLOGICAL SERVICES				
Salaries	37,547	36,453	39,695	39,695
Benefits	10,612	9,827	11,250	11,250
Professional Services	102,500	48,111	77,500	31,794
Other Services	350	0	350	350
Supplies & Materials	1,500	775	1,750	1,750
TOTAL	152,509	95,166	130,545	84,839

Hartford School District
General Fund

EXPENDITURES	FY11 Approved Budget	FY11 Actual	FY12 Approved Budget	FY13 Proposed Budget
SPEECH (SLP) SERVICES				
Salaries	290,453	424,640	451,801	421,801
Benefits	69,026	101,887	82,478	72,478
Professional Services	196,809	45,700	50,000	41,663
Other Services	5,550	3,018	4,500	4,500
Supplies & Materials	4,950	3,843	6,350	6,350
Property	1,000	0	3,000	3,000
Other	650	1,157	1,950	1,950
TOTAL	568,438	580,245	600,079	551,742
OCCUPATIONAL THERAPY (OT) SERVICES				
Salaries	104,105	101,360	109,814	108,889
Benefits	11,295	10,608	10,469	10,469
Professional Services	23,000	28,208	25,000	23,554
Other Services	1,600	1,210	2,200	2,200
Supplies & Materials	2,250	1,323	2,750	2,750
Property	800	188	1,300	1,300
TOTAL	143,050	142,897	151,533	149,162
PHYSICAL THERAPY (PT) SERVICES				
Salaries	73,554	75,784	63,518	61,618
Benefits	5,759	5,698	5,328	5,128
Professional Services	6,270	0	0	4,809
Other Services	1,168	1,322	1,250	1,250
Supplies & Materials	2,590	394	1,500	1,500
Property	1,676	0	2,500	2,500
TOTAL	91,017	83,198	74,096	76,805
Cumulative Salary/Benefit Adjustment				(2,788)
TOTAL STUDENT SUPPORT	2,183,723	2,163,994	2,215,104	2,118,611

Hartford School District
General Fund

EXPENDITURES	FY11 Approved Budget	FY11 Actual	FY12 Approved Budget	FY13 Proposed Budget
IMPROVEMENT OF INSTRUCTION				
Salaries	30,000	29,723	39,948	39,948
Benefits	80,000	134,784	103,306	103,306
Professional Services	17,250	6,791	40,000	36,500
Property Services	720	0	0	0
Other Services	1,990	2,921	0	0
Supplies & Materials	30,985	18,533	23,500	21,900
Property	840	0	0	0
TOTAL	161,785	192,752	206,754	201,654
LIBRARY SERVICES				
Salaries	331,040	297,639	297,359	297,359
Benefits	134,390	83,044	79,564	79,564
Professional Services	3,730	2,402	4,605	4,605
Other Services	500	140	2,029	2,029
Supplies & Materials	45,341	43,990	46,024	41,024
Property	16,750	6,935	15,048	12,548
Other	2,600	240	380	380
TOTAL	534,351	434,391	445,009	437,509
TECHNOLOGY SERVICES				
Salaries	201,057	285,650	280,318	280,318
Benefits	94,179	108,845	102,770	102,770
Other Services	27,400	25,809	87,436	85,436
Supplies & Materials	11,500	7,509	11,000	11,000
Property	193,000	57,395	138,215	138,215
TOTAL	527,136	485,208	619,739	617,739
Cumulative Salary/Benefit Adjustment				(60,470)
TOTAL INSTRUCTOR SUPPORT	1,223,272	1,112,351	1,271,502	1,196,432

Hartford School District
General Fund

EXPENDITURES	FY11 Approved Budget	FY11 Actual	FY12 Approved Budget	FY13 Proposed Budget
SCHOOL BOARD SERVICES				
Salaries	13,181	12,524	12,500	12,500
Benefits	2,962	2,872	2,349	2,349
Professional Services	44,000	44,827	40,000	40,000
Other Services	17,200	8,877	11,632	11,632
Supplies & Materials	4,000	3,001	2,500	2,500
Other	3,700	3,000	3,700	3,700
TOTAL	85,043	75,101	72,681	72,681
OFFICE OF SUPERINTENDENT				
Salaries	299,902	246,487	235,989	235,989
Benefits	61,879	83,420	89,769	89,769
Property Services	1,200	0	0	0
Other Services	23,700	6,260	6,351	6,351
Supplies & Materials	750	840	2,000	2,000
Property	5,000	935	0	0
Other	0	5,202	5,500	5,500
TOTAL	392,431	343,144	339,609	339,609
Cumulative Salary/Benefit Adjustment				7,733
TOTAL CENTRAL ADMIN	477,474	418,245	412,290	420,023

Hartford School District
General Fund

EXPENDITURES	FY11 Approved Budget	FY11 Actual	FY12 Approved Budget	FY13 Proposed Budget
OFFICE OF PRINCIPAL				
Salaries	760,330	850,853	830,471	830,471
Benefits	279,491	266,561	271,667	271,667
Professional Services	12,000	9,918	2,500	2,500
Property Services	6,541	884	2,040	2,040
Other Services	20,792	12,025	20,342	19,342
Supplies & Materials	26,625	21,801	21,100	20,100
Property	1,700	1,549	2,800	2,800
Other	12,000	11,830	13,150	12,150
TOTAL	1,119,479	1,175,421	1,164,070	1,161,070
SPECIAL SERVICES ADMINISTRATION				
Salaries	109,430	102,606	128,500	100,210
Benefits	40,548	39,912	51,979	40,027
Property Services	2,090	1,154	500	500
Other Services	7,400	2,403	7,515	7,515
Supplies & Materials	2,750	1,809	2,000	2,000
Property	600	432	500	500
Other	600	518	600	600
TOTAL	163,418	148,834	191,594	151,352
Cumulative Salary/Benefit Adjustment				(21,022)
TOTAL SCHOOL ADMIN	1,282,897	1,324,255	1,355,664	1,291,400

Hartford School District
General Fund

EXPENDITURES	FY11 Approved Budget	FY11 Actual	FY12 Approved Budget	FY13 Proposed Budget
BUSINESS SERVICES				
Salaries	205,794	207,994	235,985	235,985
Benefits	106,764	98,915	112,582	112,582
Professional Services	86,000	109,872	80,000	45,000
Property Services	25,000	47,322	41,766	40,766
Other Services	39,450	28,453	13,638	13,638
Supplies & Materials	7,000	6,653	7,000	7,000
Property	1,200	1,253	500	500
Other	9,000	9,635	9,500	9,500
TOTAL	480,208	510,097	500,971	464,971
OPERATIONS & MAINTENANCE				
Salaries	609,317	539,745	547,279	547,279
Benefits	304,746	220,377	224,027	224,027
Professional Services	16,641	1,477	68,009	1,000
Property Services	576,085	560,732	622,211	650,220
Other Services	117,956	92,176	97,506	97,506
Supplies & Materials	780,999	860,637	677,350	597,350
Property	33,000	14,697	211,315	127,315
Other	300	485	500	500
TOTAL	2,439,044	2,290,326	2,448,197	2,245,197

Hartford School District
General Fund

EXPENDITURES	FY11 Approved Budget	FY11 Actual	FY12 Approved Budget	FY13 Proposed Budget
STUDENT TRANSPORTATION				
Salaries	216,384	306,448	285,960	285,960
Benefits	80,207	77,866	75,898	75,898
Professional Services	7,500	11,029	10,800	10,800
Property Services	13,000	904	15,000	11,000
Other Services	28,200	24,053	26,088	34,536
Supplies & Materials	197,000	139,694	140,000	140,000
Property	86,000	117,784	100,089	123,507
Other	200	529	200	200
TOTAL	628,491	678,307	654,035	681,901
STUDENT TRANSPORTATION CO-CURRICULAR				
Salaries	45,423	39,838	38,993	38,993
Benefits	15,726	4,909	4,970	4,970
TOTAL	61,149	44,747	43,963	43,963
TOTAL STUDENT TRANSP	689,640	723,054	697,998	725,864
Cumulative Salary/Benefit Adjustment				(29,291)
TOTAL BUSINESS - STUDENT TRANSP	3,608,892	3,523,477	3,647,166	3,406,741
DEBT SERVICE				
Other	123,117	123,117	91,404	215,613
Other Uses	514,840	514,800	514,800	514,800
TOTAL	637,957	637,917	606,204	730,413
TOTAL EXPENDITURES	24,618,743	23,844,110	23,983,642	24,147,927

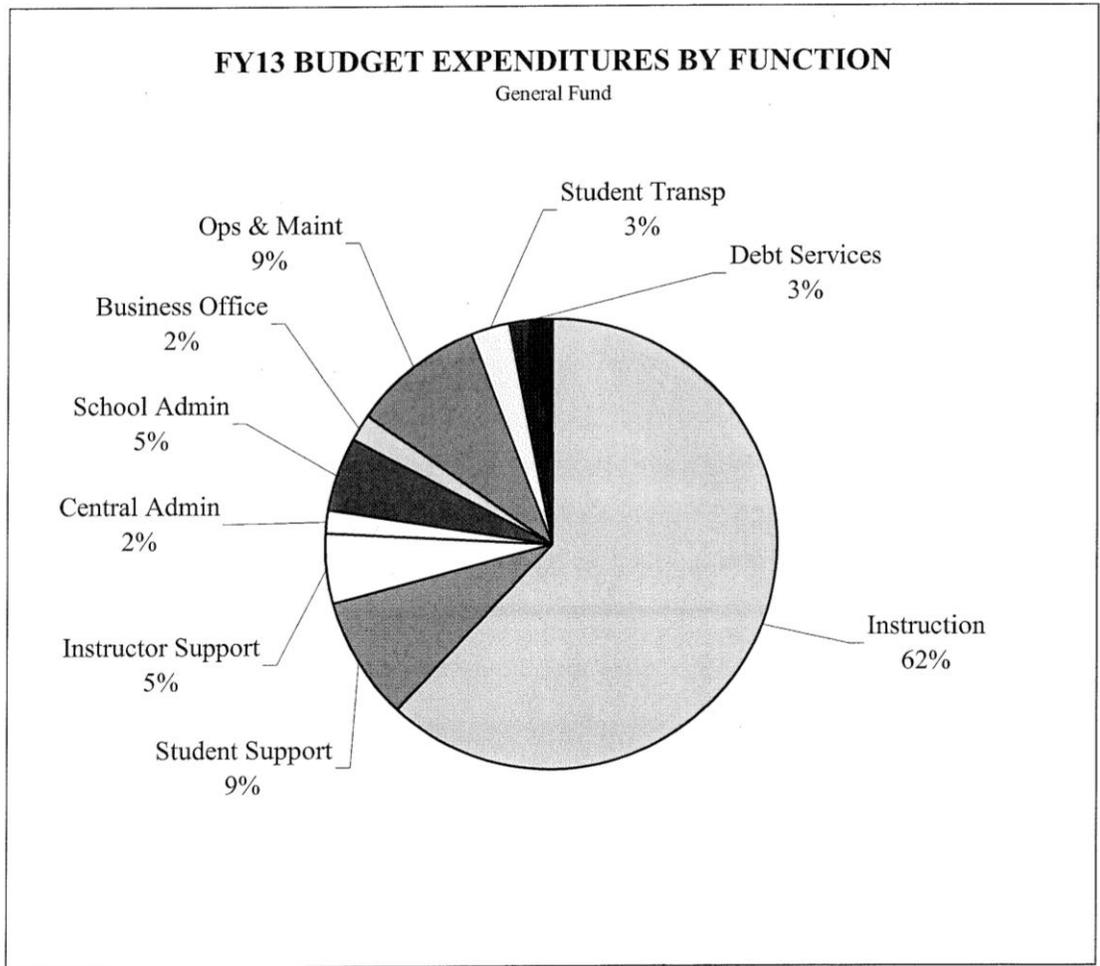
Notes on Budget

- 1 The nine preceding budget pages represent revenue and expenditures in the General Fund, only.
- 2 The two following budget pages provide a summary of all program revenue and expenditures included in the total budget warned for voter approval on Town Meeting Day.
- 3 The budget is organized by activity area of expenditure (Function - such as Instruction or Support Services) and the type of expenditure (Object - such as Salary or Supplies), following Department of Education Accounting Handbook II requirements.
- 4 Each Function is subdivided to provide further detail:
 - Instruction is subdivided into instruction for :
 - regular education
 - special education
 - technical education
 - co-curricular education
 - Support Services are subdivided into
 - services to support students (guidance, nurse, speech etc),
 - services to support instructors (improvement of instruction, technology, etc),
 - administrative services (central office and school-based),
 - operational services (business office, maintenance and student transportation) and debt services.
- 5 The following list describes the type of expenditure that is recorded within each Object:
 - Salaries - employee salaries and wages for professional, paraprofessional and temporary staff
 - Benefits - employee health, dental, and life insurance premiums and various payroll taxes
 - Professional Services - non-employees providing architectural, consulting, legal, etc services
 - Property Services - non-employees providing services to construct, operate, repair, maintain, rent buildings/grounds, copiers, computers, etc
 - Other Services - non-employees providing student transportation, tuition, insurance, telephone/postal services
 - Supplies & Materials - consumables: energy, food, stationery, books and instructional aids, A-V materials, software
 - Property - items not normally consumed in 1 year: buildings, machinery, vehicles, furniture/fixtures, computers
 - Other - organizational dues, interest on long and short term debt
 - Other Uses - redemption of principal, interfund transfers
- 6 The Cumulative Salary/Benefit Adjustment represents the total increase/decrease for Salaries and Benefits (within a particular section of the budget) to account for position reductions and negotiations not yet finalized.

Hartford School District

SUMMARY OF EXPENDITURES BY FUNCTION

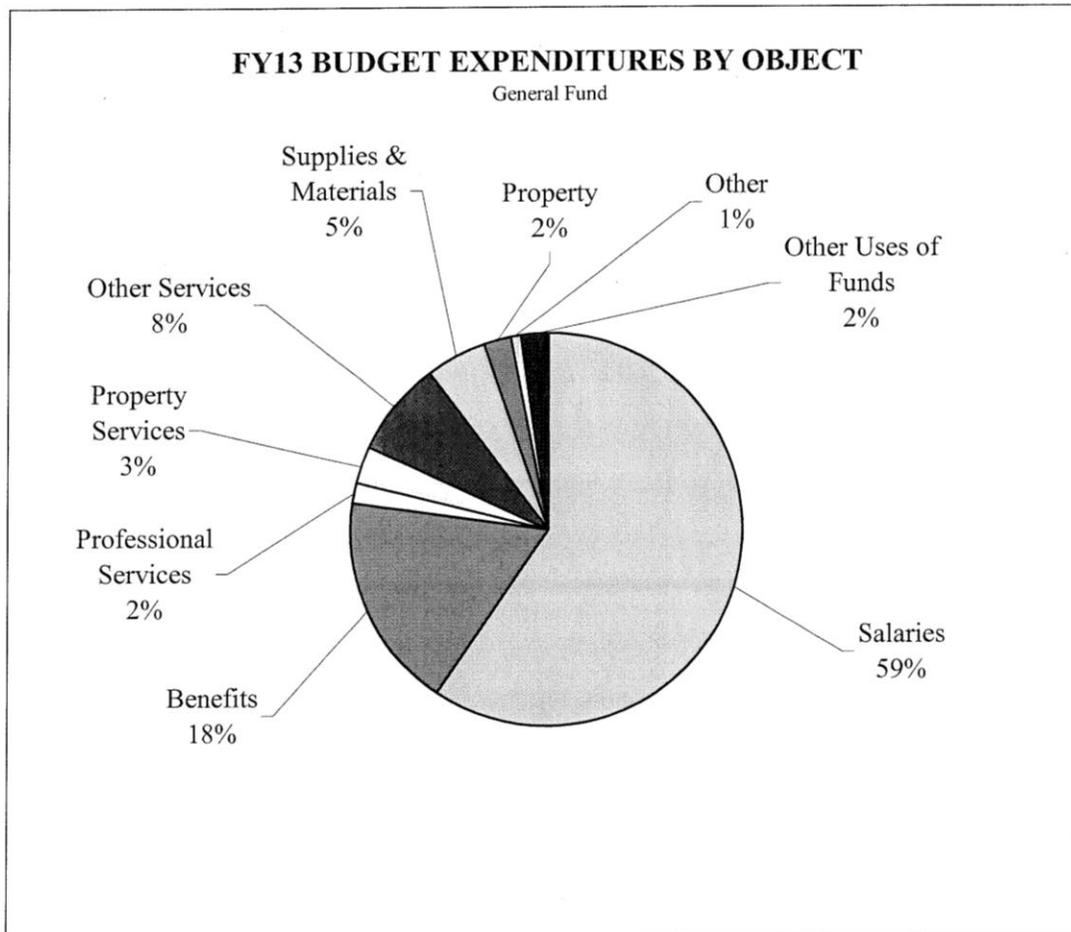
FUNCTION	FY13 Budget	%
Instruction	14,984,306	62%
Student Support	2,118,611	9%
Instructor Support	1,196,432	5%
Central Admin	420,023	2%
School Admin	1,291,400	5%
Business Office	464,971	2%
Ops & Maint	2,245,198	9%
Student Transp	696,573	3%
Debt Services	730,413	3%
TOTAL ALL FUNCTIONS	24,147,927	100%



Hartford School District

SUMMARY OF EXPENDITURES BY OBJECT

OBJECT	FY13 Budget	%
Salaries	14,373,660	59%
Benefits	4,271,449	18%
Professional Services	371,595	2%
Property Services	756,929	3%
Other Services	1,906,519	8%
Supplies & Materials	1,218,750	5%
Property	480,689	2%
Other	253,537	1%
Other Uses of Funds	514,800	2%
TOTAL ALL OBJECTS	24,147,927	100%



FY13 TOTAL BUDGET

	General Revenue	Special Revenue	Collaboratives	HACTC	Food Service	Duplicate	in Fund	Total
Tuition	1,339,500		2,726,867	1,344,238		(1,509,606)	C, H	3,900,999
Interest	5,000				100			5,100
Athletic Receipts	28,000							28,000
Services to Other LEAs	907,498		50,000	207,397		(709,919)	G	454,976
Rental of Facilities	20,000							20,000
Other	15,000				264,400			279,400
Local Revenue	2,314,998		2,776,867	1,551,635	264,500	(2,219,525)		4,688,475
Ed Fund	18,769,712			1,124,000				19,893,712
SPED Funding	2,803,304							2,803,304
Transportation Aid	253,913							253,913
Other	6,000			191,077	5,500			202,577
State Revenue	21,832,929			1,315,077	5,500			23,153,506
Federal Revenue		981,000		170,000	205,000			1,356,000
Other Revenue								
TOTAL REVENUE	24,147,927	981,000	2,776,867	3,036,712	475,000	(2,219,525)		29,197,981

FY13 TOTAL BUDGET

	General Revenue	Special Revenue	Collaboratives	HACTC	Food Service	Duplicate	in Fund	Total
EXPENDITURES								
Regular Ed Instruction	10,154,972	458,500				(508,416)	G	10,105,056
SPED Instruction	4,283,369	180,000	1,606,189	207,397		(1,001,190)	G	5,275,765
Tech Ed Instruction				1,636,869				1,636,869
Co-Curricular Instruction	545,965							545,965
Instructional Services	14,984,306	638,500	1,606,189	1,844,266		(1,509,606)		17,563,655
Guidance Services	896,983			104,615		(32,667)	C	968,931
Health Services	343,132		25,550	31,352		(44,779)	C, H	355,255
Psychological Services	85,167	11,250	409,887			(3,333)	C	502,971
Speech Services	562,676	30,000	97,080			(22,017)	C	667,739
OT Services	152,286	62,250	110,497			(5,959)	C	319,074
Other Services	78,367	9,000	80,954			(3,066)	C	165,255
Support Services - Students	2,118,611	112,500	723,968	135,967		(111,821)		2,979,225
Improvement of Instruction	125,482	226,500	14,935	53,391		(19,836)	C, H	400,472
Library	444,522		676	50,151		(70,268)	C, H	425,081
Technology Support	626,428		63,600	93,399		(99,024)	C, H	684,403
Support Services - Instructors	1,196,432	226,500	79,211	196,941		(189,128)		1,509,956
School Board	73,001			7,983		(18,796)	C, H	62,188
Superintendent's Office	347,022		38,154	37,948		(89,350)	C, H	333,774
General Administration	420,023		38,154	45,931		(108,146)		395,962
Principal's Office	1,136,843		33,167	298,535		(51,543)	C	1,417,002
Special Services Admin	154,557	6,750	35,905					197,212
School Administration	1,291,400	6,750	69,072	298,535		(51,543)		1,614,214
Business Office	473,068		19,603	105,217		(121,804)	C, H	476,083
Operations & Maintenance	2,262,863		218,010	327,886		(127,476)	C, H	2,681,282
Student Transportation	670,810	(3,250)	22,660	24,488				714,708
Food Service					475,000			475,000
Debt Service	730,413			57,482				787,895
TOTAL EXPENDITURES	24,147,927	981,000	2,776,867	3,036,712	475,000	(2,219,525)		29,197,981

Hartford School District
FY13 BUDGET - IMPACT ON TAX RATE

Expenditures	Decrease	-5.2%	
General Revenue	Decrease	-8.6%	
Education Spending	Decrease	-3.3%	
Equalized Pupils	Increase	0.3%	
Education Spending/Equalized Pupil	Decrease	-3.5%	FY13 Tax Rate
CLA	Decrease	-0.7%	-2.4%
Tax Rate		1.3571	1.3243 -0.0328

	FY12	FY13	Increase over FY12
1 Total Budget	30,811,229	29,197,981	(1,613,248)
Total Expenditures			
2 General Revenue	11,410,250	10,428,269	(981,981)
Tuition, Interest			
SPED, Driver Ed reimbursements			
Miscellaneous			
3 Education Spending	19,400,979	18,769,712	(631,267)
4 Equalized Pupils	1,506.43	1,510.31	3.88
5 Ed Spending per Equalized Pupil	12,878.78	12,427.72	(451.06)
Base Education Amount	8,544	8,700	156
6 District Spending Adjustment	150.735%	142.847%	
Base Tax Rate	0.870	0.890	0.02
7 Equalized Homestead Tax Rate	1.3114	1.2713	
8 Common Level of Appraisal	96.63%	96.00%	-0.63%
9 Actual Homestead Tax Rate	1.3571	1.3243	

<u>Property Taxes Based on Homestead Value</u>	100,000	100,000
Property Taxes	1,357	1,324
Increase in Property Taxes		(33)
% Increase in Tax Rate		-2.4%

<u>Property Taxes Based on Income</u>	50,000	50,000
Income Sensitivity %	2.71%	2.57%
Property Taxes	1,355	1,285
Increase in Property Taxes		(70)
% Increase in Tax Rate		-5.2%

Hartford School District

UNDERSTANDING THE TAX RATE

There are 4 key factors that affect the tax rate:

<u>Factor</u>	<u>Measured by</u>
1 Spending	Education Spending
2 Student enrollment	Equalized Pupils
3 State base amounts	Base education amount and base tax rate
4 Housing market	CLA - an equalizing measure designed to relate appraised values to market values

No Changes

If all 4 key factors listed above stayed the same as in FY12, the FY13 tax rate would stay the same as the FY12 tax rate.

Level Spending Budget

If the spending in the FY13 Budget were the same as in FY12, the FY13 tax rate would increase over FY12 by 1.2¢ - same spending, increased tax rate

Level Tax Rate Budget

If the spending in FY13 Budget were \$464,000 more than in FY12, the FY13 tax rate would be the same as the FY12 tax rate.

Proposed Budget - How the 4 Key Factors Impact the Tax Rate

In the FY13 Proposed Budget, each factor progressively impacts the tax rate as follows:

<u>Factor</u>	<u>Direction</u>	<u>Impact</u>	<u>Cumulative Impact</u>
1 Spending	decrease	cuts 4.4¢	-4.4¢ total
2 Student enrollment	decrease	cuts 0.4¢	-4.4 -0.4 = -4.8¢ total
3 State base amounts	increase	adds 0.6¢	-4.8 + 0.6 = -4.2¢ total
4 Housing market	increase	adds 0.9¢	-4.2 + 0.9 = -3.3¢ total

District: Hartford		T093			
County: Windsor		Hartford			
		Enter your choice for FY13 base education amount. See note at bottom of page.		Enter your choice for estimated homestead base rate for FY2013. See note at bottom of page.	
		8.700		0.89	
Expenditures		FY2010	FY2011	FY2012	FY2013
1.	Budget (local budget, including special programs, full technical center expenditures, and any Act 144 expenditures)	\$29,855,063	\$30,815,901	\$30,811,229	\$29,197,981
2.	<i>plus</i> Sum of separately warned articles passed at town meeting	-	-	-	-
3.	<i>minus</i> Act 144 Expenditures, to be excluded from Education Spending	-	-	-	-
4.	Act 68 locally adopted or warned budget	\$29,855,063	\$30,815,901	\$30,811,229	\$29,197,981
5.	<i>plus</i> Obligation to a Regional Technical Center School District if any	-	-	-	-
6.	<i>plus</i> Prior year deficit reduction if not included in expenditure budget	-	-	-	-
7.	Gross Act 68 Budget	\$29,855,063	\$30,815,901	\$30,811,229	\$29,197,981
8.	S.U. assessment (included in local budget) - informational data	-	-	-	-
9.	Prior year deficit reduction (if included in expenditure budget) - informational data	-	-	-	-
Revenues					
10.	Local revenues (categorical grants, donations, tuitions, surplus, etc., including local Act 144 tax revenues)	\$10,991,293	\$10,977,000	\$11,410,250	\$10,428,269
11.	<i>plus</i> Capital debt aid for eligible projects pre-existing Act 60	-	-	-	-
12.	<i>plus</i> Prior year deficit reduction if included in revenues (negative revenue instead of expenditures)	-	-	-	na
13.	<i>minus</i> All Act 144 revenues, including local Act 144 tax revenues	-	-	-	-
14.	Total local revenues	\$10,991,293	\$10,977,000	\$11,410,250	\$10,428,269
15.	Education Spending	\$18,863,770	\$19,838,901	\$19,400,979	\$18,769,712
16.	Equalized Pupils (Act 130 count is by school district)	1,553.81	1,536.45	1,506.43	1,510.31
Education Spending per Equalized Pupil		\$12,140.33	\$12,912.17	\$12,878.78	\$12,428
17.	<i>minus</i> Less net eligible construction costs (or P&I) per equalized pupil	\$335.01	\$446.70	\$442.34	\$484
18.	<i>minus</i> Less share of SpEd costs in excess of \$50,000 for an individual	-	\$2.03	\$1.11	\$0
19.	<i>minus</i> Less amount of deficit if deficit is solely attributable to tuitions paid to public schools for grades the district does not operate for new students who moved to the district after the budget was passed or amount paid in tuition for those students	-	-	-	-
20.	<i>minus</i> Less SpEd costs if excess is solely attributable to new SpEd spending if district has 20 or fewer equalized pupils	-	-	-	-
21.	<i>minus</i> Estimated costs of new students after census	-	-	-	-
22.	<i>minus</i> Less planning costs for merger of small schools	-	-	-	-
23.	<i>minus</i> Excess Spending per Equalized Pupil over threshold (if any)	-	-	-	-
24.	<i>plus</i> Per pupil figure used for calculating District Adjustment	\$12,140	\$12,912	\$12,879	\$12,428
25.	District spending adjustment (minimum of 100%) (\$12,428 / \$8,700)	142.092%	151.126%	150.735%	142.847%
		<small>based on \$8,544</small>	<small>based on \$8,544</small>	<small>based on \$8,544</small>	<small>based on \$8,700</small>
Prorating the local tax rate					
27.	Anticipated district equalized homestead tax rate to be prorated (142.847% x \$0.890)	\$1.2220	\$1.2997	\$1.3114	\$1.2713
		<small>based on \$0.86</small>	<small>based on \$0.86</small>	<small>based on \$0.87</small>	<small>based on \$0.890</small>
28.	Percent of Hartford equalized pupils not in a union school district	100.000%	100.000%	100.000%	100.00%
29.	Portion of district eq homestead rate to be assessed by town (100.000% x \$1.27)	\$1.2220	\$1.2997	\$1.3114	\$1.2713
30.	Common Level of Appraisal (CLA)	95.51%	95.50%	94.22%	96.00%
31.	Portion of actual district homestead rate to be assessed by town (\$1.271 / 96.00%)	\$1.2794	\$1.3609	\$1.3918	\$1.3243
		<small>based on \$0.86</small>	<small>based on \$0.860</small>	<small>based on \$0.87</small>	<small>based on \$0.89</small>
If the district belongs to a union school district, this is only a PARTIAL homestead tax rate. The tax rate shown represents the estimated portion of the final homestead tax rate due to spending for students who do not belong to a union school district. The same holds true for the income cap percentage.					
32.	Anticipated income cap percent to be prorated (142.847% x 1.80%)	2.56%	2.72%	2.71%	2.57%
		<small>based on 1.80%</small>	<small>based on 1.80%</small>	<small>based on 1.80%</small>	<small>based on 1.80%</small>
33.	Portion of district income cap percent applied by State (100.000% x 2.57%)	2.56%	2.72%	2.71%	2.57%
		<small>based on 1.80%</small>	<small>based on 1.80%</small>	<small>based on 1.80%</small>	<small>based on 1.80%</small>
34.	Percent of equalized pupils at union 1	-	-	-	-
35.		-	-	-	-

- Following current statute, the base education amount would be \$8,891. That would require base education tax rates of \$0.89 and \$1.38. The administration has stated that tax rates could remain flat at \$0.87 and \$1.36 if statewide education spending is level and the base education amount is set at \$8,723. Final figures will be set by the Legislature during the legislative session and approved by the Governor.
 - The base income percentage cap is 1.80%.

Comparative Data for Cost-Effectiveness
16 V.S.A. § 165(a)(2)(K)

School: Dothan Brook School
S.U.: Hartford S.D.

A list of schools and school districts in each cohort may be found on the DOE website under "School Data and Reports":
<http://www.state.vt.us/educ/>

FY2011 School Level Data

Cohort Description: Elementary school, enrollment ≥ 200 but <300
(36 schools in cohort)

Cohort Rank by Enrollment (1 is largest)
19 out of 36

School level data		Grades Offered	Enrollment	Total Teachers	Total Administrators	Stu / Tchr Ratio	Stu / Admin Ratio	Tchr / Admin Ratio
Smaller →	Summit Street School	PK - 3	244	19.50	1.00	12.51	244.00	19.50
	East Montpelier Elementary School	PK - 6	245	20.14	2.00	12.16	122.50	10.07
	Rutland Northeast Primary School	PK - 2	251	23.50	1.00	10.68	251.00	23.50
Dothan Brook School		K - 5	251	27.00	1.50	9.30	167.33	18.00
← Larger	Hyde Park Elementary School	PK - 6	252	23.80	1.00	10.59	252.00	23.80
	Hardwick Elementary School	K - 6	254	25.40	1.00	10.00	254.00	25.40
	Enosburg Falls Elementary School	PK - 5	255	22.10	1.00	11.54	255.00	22.10
Averaged SCHOOL cohort data			249.42	21.40	1.14	11.66	219.59	18.84

School District: Hartford
LEA ID: T093

Special education expenditures vary substantially from district to district and year to year. Therefore, they have been excluded from these figures.

The portion of current expenditures made by supervisory unions on behalf of districts varies greatly. This year's figures include district assessments to SUs. Doing so makes districts more comparable to each other. The consequence is that THESE FIGURES ARE ONLY COMPARABLE TO FIGURES USED IN THE SIMILAR FILES FOR FY10, FY11, and FY12.

FY2010 School District Data

Cohort Description: K - 12 school district
(33 school districts in cohort)

School district data (local, union, or joint district)		Grades offered in School District	Student FTE enrolled in school district	Current expenditures per student FTE EXCLUDING special education costs	Cohort Rank by FTE (1 is largest)
Smaller →	Morristown	K-12	882.85	\$10,864	6 out of 33
	Montpelier	K-12	917.16	\$13,219	
	Springfield	K-12	1,363.74	\$13,500	
Hartford		PK-12	1,610.04	\$13,692	
← Larger	Milton	PK-12	1,679.00	\$10,491	
	Colchester	K-12	2,110.78	\$11,230	
	South Burlington	K-12	2,384.20	\$13,060	
Averaged SCHOOL DISTRICT cohort data			804.66	\$12,444	

Current expenditures are an effort to calculate an amount per FTE spent by a district on students enrolled in that district. This figure excludes tuitions and assessments paid to other providers, construction and equipment costs, debt service, adult education, and community service.

FY2012 School District Data

LEA ID	School District	Grades offered in School District	School district tax rate			Total municipal tax rate, K-12, consisting of prorated member district rates		
			SD Equalized Pupils	SD Education Spending per Equalized Pupil	SD Equalized Homestead Ed tax rate	MUN Equalized Homestead Ed tax rate	MUN Common Level of Appraisal	MUN Actual Homestead Ed tax rate
Smaller →	T249 Winooski ID	-	937.63	10,717.41	1.0913	1.0913	0.9754	1.1188
	T129 Montpelier	-	971.32	12,510.41	1.2739	1.2739	0.9824	1.2967
	T193 Springfield	-	1,391.18	14,726.20	1.4995	1.4995	1.0102	1.4844
← Larger	T093 Hartford	-	1,506.43	12,878.78	1.3114	1.3114	0.9422	1.3918
	T126 Milton	-	1,733.92	11,189.02	1.1393	1.1393	1.0283	1.1079
	T050 Colchester	-	2,159.18	11,624.96	1.1837	1.1837	0.9967	1.1876
	T173 Rutland City	-	2,319.35	11,391.20	1.1599	1.1599	0.8410	1.3792

The Legislature has required the Department of Education to provide this information per the following statute:
16 V.S.A. § 165(a)(2) The school, at least annually, reports student performance results to community members in a format selected by the school board. . . . The school report shall include:

(K) data provided by the commissioner which enable a comparison with other schools, or school districts if school level data are not available, for cost-effectiveness. The commissioner shall establish which data are to be included pursuant to this subdivision and, notwithstanding that the other elements of the report are to be presented in a format selected by the school board, shall develop a common format to be used by each school in presenting the data to community members. The commissioner shall provide the most recent data available to each school no later than October 1 of each year. Data to be presented may include student-to-teacher ratio, administrator-to-student ratio, administrator-to-teacher ratio, and cost per pupil.

Comparative Data for Cost-Effectiveness
16 V.S.A. § 165(a)(2)(K)

School: Ottauquechee School
S.U.: Hartford S.D.

A list of schools and school districts in each cohort may be found on the DOE website under "School Data and Reports":
<http://www.state.vt.us/educ/>

FY2011 School Level Data

Cohort Description: Elementary school, enrollment ≥ 100 but <200
(43 schools in cohort)

Cohort Rank by Enrollment (1 is largest)
1 out of 43

School level data		Grades Offered	Enrollment	Total Teachers	Total Administrators	Stu / Tchrr Ratio	Stu / Admin Ratio	Tchr / Admin Ratio
Smaller →	Shaftsbury Elementary School	K - 6	195	14.80	1.00	13.18	195.00	14.80
	Rockingham Central Elementary	K - 4	196	21.20	1.00	9.25	196.00	21.20
	Ferrisburgh Central School	K - 6	197	18.10	1.00	10.88	197.00	18.10
	Ottauquechee School	PK - 5	199	20.20	1.00	9.85	199.00	20.20
← Larger	Mettawee Community School USD #47	PK - 6	199	19.10	1.00	10.42	199.00	19.10
Averaged SCHOOL cohort data			147.40	13.02	1.07	11.32	137.72	12.17

School District: Hartford
LEA ID: T093

Special education expenditures vary substantially from district to district and year to year. Therefore, they have been excluded from these figures.

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FY2010 School District Data

Cohort Description: K - 12 school district
(33 school districts in cohort)

School district data (local, union, or joint district)		Grades offered in School District	Student FTE enrolled in school district	Current expenditures per student FTE EXCLUDING special education costs	Cohort Rank by FTE (1 is largest)
Smaller →	Morristown	K-12	882.85	\$10,864	6 out of 33
	Montpelier	K-12	917.16	\$13,219	
	Springfield	K-12	1,363.74	\$13,500	
	Hartford	PK-12	1,610.04	\$13,692	
← Larger	Milton	PK-12	1,679.00	\$10,491	
	Colchester	K-12	2,110.78	\$11,230	
	South Burlington	K-12	2,384.20	\$13,060	
Averaged SCHOOL DISTRICT cohort data			804.66	\$12,444	

Current expenditures are an effort to calculate an amount per FTE spent by a district on students enrolled in that district. This figure excludes tuitions and assessments paid to other providers, construction and equipment costs, debt service, adult education, and community service.

FY2012 School District Data

LEA ID	School District	Grades offered in School District	School district tax rate			Total municipal tax rate, K-12, consisting of prorated member district rates		
			Equalized Pupils	SD Education Spending per Equalized Pupil	SD Equalized Homestead Ed tax rate	Equalized Homestead Ed tax rate	MUN Common Level of Appraisal	MUN Actual Homestead Ed tax rate
Smaller →	T249 Winooski ID	-	937.63	10,717.41	1.0913	1.0913	0.9754	1.1188
	T129 Montpelier	-	971.32	12,510.41	1.2739	1.2739	0.9824	1.2967
	T193 Springfield	-	1,391.18	14,726.20	1.4995	1.4995	1.0102	1.4844
	T093 Hartford	-	1,506.43	12,878.78	1.3114	1.3114	0.9422	1.3918
← Larger	T126 Milton	-	1,733.92	11,189.02	1.1393	1.1393	1.0283	1.1079
	T050 Colchester	-	2,159.18	11,624.96	1.1837	1.1837	0.9967	1.1876
	T173 Rutland City	-	2,319.35	11,391.20	1.1599	1.1599	0.8410	1.3792

The Legislature has required the Department of Education to provide this information per the following statute:
16 V.S.A. § 165(a)(2) The school, at least annually, reports student performance results to community members in a format selected by the school board. . . . The school report shall include:

(K) data provided by the commissioner which enable a comparison with other schools, or school districts if school level data are not available, for cost-effectiveness. The commissioner shall establish which data are to be included pursuant to this subdivision and, notwithstanding that the other elements of the report are to be presented in a format selected by the school board, shall develop a common format to be used by each school in presenting the data to community members. The commissioner shall provide the most recent data available to each school no later than October 1 of each year. Data to be presented may include student-to-teacher ratio, administrator-to-student ratio, administrator-to-teacher ratio, and cost per pupil.

Comparative Data for Cost-Effectiveness
16 V.S.A. § 165(a)(2)(K)

School: White River School
S.U.: Hartford S.D.

A list of schools and school districts in each cohort may be found on the DOE website under "School Data and Reports":
<http://www.state.vt.us/educ/>

FY2011 School Level Data

Cohort Description: Elementary school, enrollment ≥ 200 but <300
(36 schools in cohort)

Cohort Rank by Enrollment (1 is largest)
28 out of 36

School level data		Grades Offered	Enrollment	Total Teachers	Total Administrators	Stu / Tchr Ratio	Stu / Admin Ratio	Tchr / Admin Ratio
Smaller →	Berlin Elementary School	PK - 6	214	20.70	1.00	10.34	214.00	20.70
	Clarendon Elementary School	PK - 6	218	21.90	2.00	9.95	109.00	10.95
	Thomas Fleming School	4 - 5	223	16.40	1.00	13.60	223.00	16.40
	White River School	PK - 5	226	19.18	1.00	11.78	226.00	19.18
← Larger	Johnson Elementary School	PK - 6	233	21.25	1.00	10.96	233.00	21.25
	Williamstown Elementary School	PK - 5	236	18.20	1.00	12.97	236.00	18.20
	Jericho Elementary School	K - 4	237	18.00	1.00	13.17	237.00	18.00
Averaged SCHOOL cohort data			249.42	21.40	1.14	11.66	219.59	18.84

School District: Hartford
LEA ID: T093

Special education expenditures vary substantially from district to district and year to year. Therefore, they have been excluded from these figures.

The portion of current expenditures made by supervisory unions on behalf of districts varies greatly. This year's figures include district assessments to SUs. Doing so makes districts more comparable to each other. The consequence is that THESE FIGURES ARE ONLY COMPARABLE TO FIGURES USED IN THE SIMILAR FILES FOR FY10, FY11, and FY12.

FY2010 School District Data

Cohort Description: K - 12 school district
(33 school districts in cohort)

School district data (local, union, or joint district)		Grades offered in School District	Student FTE enrolled in school district	Current expenditures per student FTE EXCLUDING special education costs	Cohort Rank by FTE (1 is largest)
Smaller →	Morristown	K-12	882.85	\$10,864	6 out of 33
	Montpelier	K-12	917.16	\$13,219	
	Springfield	K-12	1,363.74	\$13,500	
	Hartford	PK-12	1,610.04	\$13,692	
← Larger	Milton	PK-12	1,679.00	\$10,491	
	Colchester	K-12	2,110.78	\$11,230	
	South Burlington	K-12	2,384.20	\$13,060	
Averaged SCHOOL DISTRICT cohort data			804.66	\$12,444	

Current expenditures are an effort to calculate an amount per FTE spent by a district on students enrolled in that district. This figure excludes tuitions and assessments paid to other providers, construction and equipment costs, debt service, adult education, and community service.

FY2012 School District Data

LEA ID	School District	Grades offered in School District	School district tax rate			Total municipal tax rate, K-12, consisting of prorated member district rates		
			SD Equalized Pupils	SD Education Spending per Equalized Pupil	SD Equalized Homestead Ed tax rate	MUN Equalized Ed tax rate	MUN Common Level of Appraisal	MUN Actual Homestead Ed tax rate
	T249 Winooski ID	-	937.63	10,717.41	1.0913	1.0913	0.9754	1.1188
Smaller →	T129 Montpelier	-	971.32	12,510.41	1.2739	1.2739	0.9824	1.2967
	T193 Springfield	-	1,391.18	14,726.20	1.4995	1.4995	1.0102	1.4844
	T093 Hartford	-	1,506.43	12,878.78	1.3114	1.3114	0.9422	1.3918
← Larger	T126 Milton	-	1,733.92	11,189.02	1.1393	1.1393	1.0283	1.1079
	T050 Colchester	-	2,159.18	11,624.96	1.1837	1.1837	0.9967	1.1876
	T173 Rutland City	-	2,319.35	11,391.20	1.1599	1.1599	0.8410	1.3792

The Legislature has required the Department of Education to provide this information per the following statute:
16 V.S.A. § 165(a)(2) The school, at least annually, reports student performance results to community members in a format selected by the school board. . . . The school report shall include:

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Comparative Data for Cost-Effectiveness
16 V.S.A. § 165(a)(2)(K)

School: Hartford Memorial Middle School
S.U.: Hartford S.D.

A list of schools and school districts in each cohort may be found on the DOE website under "School Data and Reports":
<http://www.state.vt.us/educ/>

FY2011 School Level Data

Cohort Description: Middle school (25 schools in cohort)		Cohort Rank by Enrollment (1 is largest) 9 out of 25						
School level data		Grades Offered	Enrollment	Total Teachers	Total Administrators	Stu / Tchrr Ratio	Stu / Admin Ratio	Tchr / Admin Ratio
Smaller ->	Riverside Middle School	6 - 8	301	29.50	1.70	10.20	177.06	17.35
	North Country Junior UHSD #22 (School)	7 - 8	318	33.00	2.00	9.64	159.00	16.50
	Albert D Lawton School	6 - 8	332	31.50	2.00	10.54	166.00	15.75
	Hartford Memorial Middle School	6 - 8	342	34.20	1.50	10.00	228.00	22.80
<- Larger	Camels Hump Middle USD #17	5 - 8	366	27.30	2.00	13.41	183.00	13.65
	Edmunds Middle School	6 - 8	391	41.50	2.00	9.42	195.50	20.75
	Lyman C Hunt Middle School	6 - 8	393	39.90	2.00	9.85	196.50	19.95
Averaged SCHOOL cohort data			313.32	29.33	1.71	10.68	183.61	17.19

School District: Hartford
LEA ID: T093

Special education expenditures vary substantially from district to district and year to year. Therefore, they have been excluded from these figures.

The portion of current expenditures made by supervisory unions on behalf of districts varies greatly. This year's figures include district assessments to SUs. Doing so makes districts more comparable to each other. The consequence is that THESE FIGURES ARE ONLY COMPARABLE TO FIGURES USED IN THE SIMILAR FILES FOR FY10, FY11, and FY12.

FY2010 School District Data

Cohort Description: K - 12 school district
(33 school districts in cohort)

School district data (local, union, or joint district)		Grades offered in School District	Student FTE enrolled in school district	Current expenditures per student FTE EXCLUDING special education costs	Cohort Rank by FTE (1 is largest) 6 out of 33
Smaller ->	Morristown	K-12	882.85	\$10,864	
	Montpelier	K-12	917.16	\$13,219	
	Springfield	K-12	1,363.74	\$13,500	
	Hartford	PK-12	1,610.04	\$13,692	
<- Larger	Milton	PK-12	1,679.00	\$10,491	
	Colchester	K-12	2,110.78	\$11,230	
	South Burlington	K-12	2,384.20	\$13,060	
Averaged SCHOOL DISTRICT cohort data			804.66	\$12,444	

Current expenditures are an effort to calculate an amount per FTE spent by a district on students enrolled in that district. This figure excludes tuitions and assessments paid to other providers, construction and equipment costs, debt service, adult education, and community service.

FY2012 School District Data

LEA ID	School District	Grades offered in School District	School district tax rate			Total municipal tax rate, K-12, consisting of prorated member district rates		
			SD Equalized Pupils	SD Education Spending per Equalized Pupil	SD Equalized Homestead Ed tax rate	MUN Equalized Homestead Ed tax rate	MUN Common Level of Appraisal	MUN Actual Homestead Ed tax rate
Smaller ->	T249 Winooski ID	-	937.63	10,717.41	1.0913	1.0913	0.9754	1.1188
	T129 Montpelier	-	971.32	12,510.41	1.2739	1.2739	0.9824	1.2967
	T193 Springfield	-	1,391.18	14,726.20	1.4995	1.4995	1.0102	1.4844
	T093 Hartford	-	1,506.43	12,878.78	1.3114	1.3114	0.9422	1.3918
<- Larger	T126 Milton	-	1,733.92	11,189.02	1.1393	1.1393	1.0283	1.1079
	T050 Colchester	-	2,159.18	11,624.96	1.1837	1.1837	0.9967	1.1876
	T173 Rutland City	-	2,319.35	11,391.20	1.1599	1.1599	0.8410	1.3792

The Legislature has required the Department of Education to provide this information per the following statute:
16 V.S.A. § 165(a)(2) The school, at least annually, reports student performance results to community members in a format selected by the school board. . . . The school report shall include:

(K) data provided by the commissioner which enable a comparison with other schools, or school districts if school level data are not available, for cost-effectiveness. The commissioner shall establish which data are to be included pursuant to this subdivision and, notwithstanding that the other elements of the report are to be presented in a format selected by the school board, shall develop a common format to be used by each school in presenting the data to community members. The commissioner shall provide the most recent data available to each school no later than October 1 of each year. Data to be presented may include student-to-teacher ratio, administrator-to-student ratio, administrator-to-teacher ratio, and cost per pupil.

Comparative Data for Cost-Effectiveness
16 V.S.A. § 165(a)(2)(K)

School: Hartford High School
S.U.: Hartford S.D.

A list of schools and school districts in each cohort may be found on the DOE website under "School Data and Reports":
<http://www.state.vt.us/educ/>

FY2011 School Level Data

Cohort Description: Senior high school
(28 schools in cohort)

Cohort Rank by Enrollment (1 is largest)
14 out of 28

School level data		Grades Offered	Enrollment	Total Teachers	Total Administrators	Stu / Tchr Ratio	Stu / Admin Ratio	Tchr / Admin Ratio
Smaller ^	Milton Senior High School	9 - 12	541	50.05	2.00	10.81	270.50	25.03
	Lamoille UHSD #18 (School)	9 - 12	574	49.66	4.00	11.56	143.50	12.42
	Harwood UHSD #19 (School)	9 - 12	613	55.10	1.60	11.13	383.13	34.44
	Hartford High School	9 - 12	637	58.50	4.00	10.89	159.25	14.63
Larger ^	Middlebury Senior UHSD #3	9 - 12	658	49.90	2.00	13.19	329.00	24.95
	Colchester High School	9 - 12	752	57.70	3.00	13.03	250.67	19.23
	Spaulding HSUD #41 (School)	9 - 12	760	79.76	4.00	9.53	190.00	19.94
Averaged SCHOOL cohort data			667.46	55.86	2.87	11.95	232.68	19.47

School District: Hartford
LEA ID: T093

Special education expenditures vary substantially from district to district and year to year. Therefore, they have been excluded from these figures.

The portion of current expenditures made by supervisory unions on behalf of districts varies greatly. This year's figures include district assessments to SUs. Doing so makes districts more comparable to each other. The consequence is that THESE FIGURES ARE ONLY COMPARABLE TO FIGURES USED IN THE SIMILAR FILES FOR FY10, FY11, and FY12.

FY2010 School District Data

Cohort Description: K - 12 school district
(33 school districts in cohort)

School district data (local, union, or joint district)		Grades offered in School District	Student FTE enrolled in school district	Current expenditures per student FTE EXCLUDING special education costs	Cohort Rank by FTE (1 is largest) 6 out of 33
Smaller ^	Morristown	K-12	882.85	\$10,864	
	Montpelier	K-12	917.16	\$13,219	
	Springfield	K-12	1,363.74	\$13,500	
	Hartford	PK-12	1,610.04	\$13,692	
Larger ^	Milton	PK-12	1,679.00	\$10,491	
	Colchester	K-12	2,110.78	\$11,230	
	South Burlington	K-12	2,384.20	\$13,060	
Averaged SCHOOL DISTRICT cohort data			804.66	\$12,444	

Current expenditures are an effort to calculate an amount per FTE spent by a district on students enrolled in that district. This figure excludes tuitions and assessments paid to other providers, construction and equipment costs, debt service, adult education, and community service.

FY2012 School District Data

LEA ID	School District	Grades offered in School District	School district tax rate			Total municipal tax rate, K-12, consisting of prorated member district rates		
			SD Equalized Pupils	SD Education Spending per Equalized Pupil	SD Equalized Homestead Ed tax rate	MUN Equalized Homestead Ed tax rate	MUN Common Level of Appraisal	MUN Actual Homestead Ed tax rate
								These tax rates are not comparable due to CLA's.
Smaller ^	T249 Winooski ID	-	937.63	10,717.41	1.0913	1.0913	0.9754	1.1188
	T129 Montpelier	-	971.32	12,510.41	1.2739	1.2739	0.9824	1.2967
	T193 Springfield	-	1,391.18	14,726.20	1.4995	1.4995	1.0102	1.4844
	T093 Hartford	-	1,506.43	12,878.78	1.3114	1.3114	0.9422	1.3918
Larger ^	T126 Milton	-	1,733.92	11,189.02	1.1393	1.1393	1.0283	1.1079
	T050 Colchester	-	2,159.18	11,624.96	1.1837	1.1837	0.9967	1.1876
	T173 Rutland City	-	2,319.35	11,391.20	1.1599	1.1599	0.8410	1.3792

The Legislature has required the Department of Education to provide this information per the following statute:
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(K) data provided by the commissioner which enable a comparison with other schools, or school districts if school level data are not available, for cost-effectiveness. The commissioner shall establish which data are to be included pursuant to this subdivision and, notwithstanding that the other elements of the report are to be presented in a format selected by the school board, shall develop a common format to be used by each school in presenting the data to community members. The commissioner shall provide the most recent data available to each school no later than October 1 of each year. Data to be presented may include student-to-teacher ratio, administrator-to-student ratio, administrator-to-teacher ratio, and cost per pupil.

Hartford School District Bond Schedules

	1992 Bond			1993 Bond			1996 Bond			All Bonds		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
Prior Years	4,500,000	3,411,151	7,911,151	1,870,000	1,285,318	3,155,318	2,800,000	2,556,482	5,356,482	9,170,000	7,252,952	16,422,952
FY12	250,000	8,199	258,199	110,000	15,581	125,581	200,000	66,183	266,183	560,000	89,963	739,926
FY13	250,000	2,494	252,494	110,000	9,349	119,349	200,000	54,347	254,347	560,000	66,190	692,380
FY14		(22,231)	(22,231)	110,000	3,116	113,116	200,000	42,411	242,411	310,000	23,296	356,592
FY15		(15,922)	(15,922)		0	0	200,000	18,421	218,421	200,000	2,499	204,999
FY16		(9,021)	(9,021)		0	0	200,000	6,454	206,454	200,000	(2,567)	194,867
FY17		(13,307)	(13,307)		0	0	200,000	(5,549)	194,451	200,000	(18,856)	162,287
FY18		(12,379)	(12,379)		0	0		0	0	0	(12,379)	(24,757)
FY19		(3,220)	(3,220)		0	0		0	0	0	(3,220)	(6,440)
FY20		0	0		0	0		0	0	0	0	0
FY21		0	0		0	0		0	0	0	0	0
Total	5,000,000	3,345,764	8,345,764	2,200,000	1,313,365	3,513,365	4,000,000	2,738,749	6,738,749	11,200,000	7,397,878	18,742,805

Hartford School District

SCHOLARSHIP FUNDS

Cash Balance as of June 30, 2011

SCHOLARSHIP FUND	Balance July 1, 2010	Deposits	Interest Earned	Disburse ments	Balance June 30, 2011
Margaret Wiggin Fund	1,019		1		1,020
Hartland Dam Fund	328		0		328
Maxfield/Russtown Land	1,421		2		1,423
Winsor Brown Land	885		1		886
ABC Scholarship Fund	13,854		17	1,000	12,870
Walsh Carey Scholarship Fund	9,233		11	4,500	4,744
Lawrence Music Lab Grant Fund	20,820		26		20,846
Bailey Scholarship Fund	274		0		274
Fred & Alma Bradley Scholarship Fund	101,500		762		102,262
Fannie Shepherd Scholarship Fund	87,007	1,819	864		89,689
TOTAL	236,340	1,819	1,684	5,500	234,343

RESERVE FUNDS

Cash Balance as of June 30, 2011

RESERVE FUND (per 24 VSA §2804)	Balance July 1, 2010	Transfer from General Fund	Interest Earned	Transfer to General Fund	Balance June 30, 2011
Construction Reserve Fund	141,000	1,100	176		142,274
Food Service Reserve Fund	66,095		81	7,527	58,649
Fuel Reserve Fund	51,282		64		51,346
Staff Development Reserve Fund	71,554		89		71,643
Systems Repair Reserve Fund	25,945		32		25,977
Technology Reserve Fund	145,615		175	29,553	116,237
Vehicle Replacement Reserve Fund	16,480		20	3,189	13,311
TOTAL	517,972	1,100	636	40,269	479,437

HARTFORD SCHOOL DISTRICT, VERMONT

**FINANCIAL STATEMENTS
AND
INDEPENDENT AUDITOR'S REPORT**

JUNE 30, 2011

HARTFORD SCHOOL DISTRICT, VERMONT

JUNE 30, 2011

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INDEPENDENT AUDITOR'S REPORT

The School Board
Hartford School District, Vermont

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the Hartford School District, Vermont as of and for the year ended June 30, 2011, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Hartford School District, Vermont's management. Our responsibility is to express opinions on these financial statements based on our audit.

Except as discussed in the following paragraphs, we conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

As discussed in Note 10 to the financial statements, the District has not implemented GASB Statement #27, *Accounting for Pensions by State and Local Governmental Employers* as applied to the District's single-employer pension plan. Accounting principles generally accepted in the United States of America require employers that participate in single-employer defined benefit plans to measure and disclose an amount for annual pension cost. The amount by which this departure would affect the liabilities, net assets and expenses of the governmental activities is not reasonably determinable. The District has not implement GASB Statement #45, *Accounting and Financial reporting by Employers for Post-employment Benefits Other Than Pensions* as applied to the District's single-employer defined other post-employment benefit plan. Accounting principles generally accepted in the United States of America require employers that participate in single-employer defined other post-employment benefits (OPEB) plans to measure and disclose an amount for annual OPEB cost. The amount by which this departure would affect the liabilities, net assets and expenses of the governmental activities is not reasonably determinable.

Limited controls are exercised over cash collections in the Food Service Fund prior to the initial entry of such revenues in the accounting records. Accordingly, it was not practicable for us to extend our audit of such receipts beyond the amounts recorded.

In our opinion, because of the effects of the matters discussed in the third paragraph, the financial statements referred to above do not present fairly, in conformity with accounting principles generally accepted in the United States of America, the financial position of the governmental activities of the Hartford School District, Vermont, as of June 30, 2011, or the changes in financial position thereof for the year then ended.

In addition, in our opinion, except for the effects of such adjustments on the Food Service fund, if any, as might have been determined to be necessary had the information been available to properly test the data referred to in the fourth paragraph, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the Hartford School District, Vermont as of June 30, 2011, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Robert Pace, CPA, - Nathan Hawley, CPA
P.O. Box 603 - Montpelier, VT 05601
TEL (802) 461-2587 - FAX (802) 476-5791

The School Board
Hartford School District, Vermont
(Page two)

In accordance with *Government Auditing Standards*, we have also issued our report dated January 5, 2012, on our consideration of the Hartford School District, Vermont's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The management's discussion and analysis and budgetary comparison information on pages 3 through 7 and page 31, respectively, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Hartford School District, Vermont's basic financial statements. The combining schedule 2 is presented for purposes of additional analysis and is not a required part of the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is also not a required part of the basic financial statements. The combining schedule 2 and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

PACE & HAWLEY, LLC

Montpelier, Vermont
January 5, 2012

HARTFORD SCHOOL DISTRICT, VERMONT
Management's Discussion and Analysis
June 30, 2011

The Management's Discussion and Analysis section of the Hartford School District's annual audit presents a narrative overview and analysis of the District's financial performance during the year ending June 30, 2011. The MD&A focuses on the current year's activities, resulting changes and currently known facts. It should be read in conjunction with the District's financial statements, which follow this section.

Financial Highlights

- The assets of the Hartford School District exceeded its liabilities at the close of the most recent fiscal year by \$12,640,259. Subtracting from this amount, \$10,588,285 invested in capital assets net of related debt and \$1,712,615 restricted for specific purposes resulted in an unrestricted surplus of \$339,359.
- The District's net assets increased by \$1,029,480; governmental net assets increased by \$1,016,115 while business-type net assets increased by \$13,365.
- As of the close of the current fiscal year, the School District's governmental funds report combined ending balances of \$2,393,627. Of this total, a \$770,360 fund balance is reported in the General Fund. \$2,069,414 has been restricted or committed for specific purposes, capital projects and related expenditures.
- The District's long-term liabilities decreased \$566,802 from the prior year, leaving an outstanding obligation of \$3,539,941.

Using This Annual Report

The annual report consists of a series of financial statements. The Statement of Net Assets and the Statement of Activities (on pages 8-9) provide information about the activities of the District as a whole and present a longer-term view of the District's finances. Fund financial statements start on page 10. For governmental activities, these statements tell how these services were financed in the short term as well as what remains for future spending. Fund financial statements also report the District's operations in more detail than the government-wide statements by providing information about the District's most significant funds. The remaining statements provide financial information about activities for which the District acts solely as a trustee or agent for the benefit of those outside of the government.

Overview of the Financial Statements

The discussion and analysis is intended to serve as an introduction to the District's basic financial statements. The District's basic financial statements are comprised of three components: 1) Government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements.

Government-Wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the District's finances, in a manner similar to a private-sector business using the accrual basis of accounting.

The Statement of Net Assets presents information on all of the assets and liabilities of the District, with the difference between the two reported as net assets. Overtime, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

The Statement of Activities presents information showing how the net assets of the District changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

HARTFORD SCHOOL DISTRICT, VERMONT
Management's Discussion and Analysis
June 30, 2011

In the Statement of Net Assets and the Statement of Activities, the District is divided into two kinds of activities:

Governmental activities – Most of the District's basic services are reported here including the general fund, special revenue fund, capital projects fund, governmental capital assets and governmental long-term liabilities.

Business-type activities – The District charges fees to help cover the cost of certain services it provides, primarily the food service.

Fund Financial Statements

A fund is a group of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the District can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Traditional users of governmental financial statements will find the Fund Financial Statements presentation more familiar. The focus is on the Major Funds, rather than fund types.

Governmental Funds - Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The District adopts an annual appropriated budget for its general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget.

Proprietary Funds - Proprietary funds are used to account for activities that are financed to a significant extent by user charges. These funds are accounting for using the accrual basis of accounting and the economic resources measurement focus similar to that found in commercial enterprises.

Fiduciary Funds - Fiduciary funds are used to account for resources held for the benefit of parties outside the governmental entity. Fiduciary funds are not reflected in the government-wide financial statement because the District cannot use these funds to finance its operations.

The District uses an agency fund to account for resources held for student activities and groups. The basic fiduciary fund financial statement can be found on pages 18 and 19 of this report.

Notes to the Financial Statements

The notes provide additional information that is essential for a full understanding of the data provided in the government-wide and fund financial statements. The notes to the basic financial statements can be found on pages 20 to 30 of this report.

HARTFORD SCHOOL DISTRICT, VERMONT
Management's Discussion and Analysis
June 30, 2011

Government-Wide Financial Analysis

Net assets may serve over time as a useful indicator of a government's financial position. The analysis below focuses on the net assets (Table 1) and changes in new assets (Table 2) of the District's governmental and business activities:

Table 1: Net Assets as of June 30, 2011 and 2010

	Governmental Activities		Business-Type Activities		Total Primary Government	
	2011	2010	2011	2010	2011	2010
Current assets	\$ 3,988,172	\$ 2,895,362	\$ 89,270	\$ 77,761	\$ 4,077,442	\$ 2,973,123
Capital assets	<u>13,744,502</u>	<u>14,499,232</u>	<u>13,906</u>	<u>8,106</u>	<u>13,758,408</u>	<u>14,507,338</u>
Total assets	<u>17,732,674</u>	<u>17,394,594</u>	<u>103,176</u>	<u>85,867</u>	<u>17,835,850</u>	<u>17,480,461</u>
Long-term debt outstanding	3,539,941	4,106,743	-	-	3,539,941	4,106,743
Other liabilities	<u>1,594,545</u>	<u>1,705,778</u>	<u>61,105</u>	<u>57,161</u>	<u>1,655,650</u>	<u>1,762,939</u>
Total liabilities	<u>5,134,486</u>	<u>5,812,521</u>	<u>61,105</u>	<u>57,161</u>	<u>5,195,591</u>	<u>5,869,682</u>
Net assets:						
Invested in capital assets, net of related debt	10,574,379	10,659,899	13,906	8,106	10,588,285	10,668,005
Restricted	1,712,615	1,743,974	-	-	1,712,615	1,743,974
Unrestricted	<u>311,194</u>	<u>(821,800)</u>	<u>28,165</u>	<u>20,600</u>	<u>339,359</u>	<u>(801,200)</u>
Total net assets	<u>\$ 12,598,188</u>	<u>\$ 11,582,073</u>	<u>\$ 42,071</u>	<u>\$ 28,706</u>	<u>\$ 12,640,259</u>	<u>\$ 11,610,779</u>

Governmental Activities - Governmental activities increased the District's net assets by \$1,016,115. Investment in capital assets, net of related debt, decreased as a result of current depreciation expense exceeding net additions to capital assets, while principal payments on long-term debt exceeded current year borrowings.

At the end of the current fiscal year, the District is able to report positive balances in all three categories of governmental activities net assets.

Business-Type Activities - Business-Type activities increased the District's net assets by \$13,365. Investment in capital assets, net of related debt, increased as a result of new additions to capital assets exceeding current year depreciation expense.

At the end of the current fiscal year, the District is able to report positive balances in all three categories of business-type net assets.

HARTFORD SCHOOL DISTRICT, VERMONT
Management's Discussion and Analysis
June 30, 2011

The following table provides a summary of the School District's operations for the year ended June 30, 2011 with comparative totals for the year ended June 30, 2010:

Table2: Changes in Net Assets for the Year Ended June 30, 2011 and 2010

	Governmental Activities		Business-Type Activities		Total Primary Government	
	2011	2010	2011	2010	2011	2010
Revenues:						
Program revenues:						
Charges for services	\$ 4,743,552	\$ 6,055,952	\$ 262,304	\$ 289,880	\$ 5,005,856	\$ 6,345,832
Operating grants and contributions	8,269,731	8,501,526	202,497	177,808	8,472,228	8,679,334
General revenues:						
General state support grant	18,762,259	17,794,339	-	-	18,762,259	17,794,339
Investment income	5,535	19,798	-	175	5,535	19,973
Miscellaneous	124,704	84,615	-	-	124,704	84,615
Total revenues	31,905,781	32,456,230	464,801	467,863	32,370,582	32,924,093
Expenses:						
Regular education	11,929,229	12,167,767	-	-	11,929,229	12,167,767
Special education	6,008,871	7,417,610	-	-	6,008,871	7,417,610
Vocational education	1,808,171	1,763,272	-	-	1,808,171	1,763,272
Other instruction programs	517,788	510,333	-	-	517,788	510,333
Supporting services	10,426,545	10,284,998	-	-	10,426,545	10,284,998
Interest on long-term debt	199,062	215,515	-	-	199,062	215,515
Food service	-	-	451,436	486,992	451,436	486,992
Total expenses	30,889,666	32,359,495	451,436	486,992	31,341,102	32,846,487
Increase (decrease) in net assets	1,016,115	96,735	13,365	(19,129)	1,029,480	77,606
Net assets, beginning of year	11,582,073	11,485,338	28,706	47,835	11,610,779	11,533,173
Net assets, end of year	\$ 12,598,188	\$ 11,582,073	\$ 42,071	\$ 28,706	\$ 12,640,259	\$ 11,610,779

Governmental Activities - The key elements of the changes of the District's governmental activities net assets for the year ended June 30, 2011 are as follows:

- A net increase in total assets
- A net reduction in current and long-term liabilities.
- Total revenues for the year exceeded expenses by \$1,016,115.

Business-Type Activities - The key elements of the changes of the District's business-type net assets for the year ended June 30, 2011 are as follows:

- A net increase in total assets
- A net increase in current liabilities.

HARTFORD SCHOOL DISTRICT, VERMONT
Management's Discussion and Analysis
June 30, 2011

Financial Analysis of the District's Funds

As previously indicated, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds - The focus of the District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources.

- Expenditures for governmental funds totaled \$32,272,598, decreasing \$451,262 or 1.4% from the previous year. This is compared to a 4.8% increase from the prior year.
- Of the \$32,272,598 expended from the governmental fund in fiscal year 2011, \$19,830,965 or 61% was spent for direct instructional services to students.
- Revenues for governmental funds totaled \$33,366,807, an increase of \$910,577 or 2.8% over the preceding year.

The difference between the assets and liabilities of a governmental fund is its fund balance. The GASB 54 governmental accounting standard, which takes effect with fiscal years ending in 2011, requires that fund balances be allocated between five categories, nonspendable, restricted, committed, assigned and unassigned (ranging from most restrictive to least restrictive). The unassigned balance in the general fund is returned to the voters in the form of revenue in the following year's budget, as required by State law, unless otherwise decided by the voters. Fund balances for non-general fund activities are restricted by state and other regulations to be spent for the purpose of the fund and are not available for spending at the District's discretion.

Capital Assets and Debt Administration

Capital Assets - At the end of the year, the District had \$32,868,333 invested in capital assets compared to \$33,117,205 in the prior year. This represents a net decrease of \$248,872 over last year.

Debt - At year end, the District had \$2,030,000 in outstanding notes compared to \$2,590,000 last year. No new long-term notes payable were issued during this year.

Contacting the District's Management

This financial report is designed to provide our citizens, taxpayers, customers, and creditors with a general overview of the District's finances and to show the District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Director of Finance at 73 Highland Avenue, White River Junction, VT 05001, tel (802) 295-8600 or at larcombed@hartfordschools.net.

HARTFORD SCHOOL DISTRICT, VERMONT
Statement of Net Assets
June 30, 2011

	Primary Government			Component Unit-HAVTEI
	Governmental Activities	Business-Type Activities	Totals	
Assets				
Current assets:				
Cash	\$ 3,123,174	\$ 58,649	\$ 3,181,823	\$ 8,179
Accounts receivable, net of allowance of \$0	627,292	12,883	640,175	-
Inventory	-	17,738	17,738	-
Prepaid expenses	18,065	-	18,065	-
Note receivable	211,000	-	211,000	-
Due from fiduciary activities	8,641	-	8,641	-
Total current assets	<u>3,988,172</u>	<u>89,270</u>	<u>4,077,442</u>	<u>8,179</u>
Noncurrent assets:				
Capital assets	32,775,483	92,850	32,868,333	270,763
(Accumulated depreciation)	<u>(19,030,981)</u>	<u>(78,944)</u>	<u>(19,109,925)</u>	<u>-</u>
Total noncurrent assets	<u>13,744,502</u>	<u>13,906</u>	<u>13,758,408</u>	<u>270,763</u>
Total assets	<u>17,732,674</u>	<u>103,176</u>	<u>17,835,850</u>	<u>278,942</u>
Liabilities				
Current liabilities:				
Internal balances	(58,163)	58,163	-	-
Accounts payable	530,465	-	530,465	5,222
Accrued expenses	509,688	-	509,688	-
Deferred revenue	612,555	2,942	615,497	-
Current portion, capital leases	183,860	-	183,860	-
Current portion, bonds payable	560,000	-	560,000	-
Total current liabilities	<u>2,338,405</u>	<u>61,105</u>	<u>2,399,510</u>	<u>5,222</u>
Noncurrent liabilities:				
Accrued compensated absences	369,818	-	369,818	-
Note payable	-	-	-	211,000
Capital leases, less current portion	956,263	-	956,263	-
Bonds payable, less current portion	1,470,000	-	1,470,000	-
Total noncurrent liabilities	<u>2,796,081</u>	<u>-</u>	<u>2,796,081</u>	<u>211,000</u>
Total liabilities	<u>5,134,486</u>	<u>61,105</u>	<u>5,195,591</u>	<u>216,222</u>
Net assets				
Invested in capital assets, net of related debt	10,574,379	13,906	10,588,285	59,763
Restricted	1,712,615	-	1,712,615	-
Unrestricted	311,194	28,165	339,359	2,957
Total net assets	<u>\$ 12,598,188</u>	<u>\$ 42,071</u>	<u>\$ 12,640,259</u>	<u>\$ 62,720</u>

The accompanying notes are an integral part of these financial statements.

HARTFORD SCHOOL DISTRICT, VERMONT
Statement of Activities
For the Year Ended June 30, 2011

Functions / Programs	Program Revenues			Net (Expense) Revenue and Change in Net Assets			Component Unit-HAVTEI
	Expenses	Charges for Services	Operating Grants and Contributions	Governmental Activities	Business-Type Activities	Total Primary Government	
Governmental activities							
Regular education programs	\$ 11,929,229	\$ 1,703,042	\$ 2,545,373	\$ (7,680,814)	\$ -	\$ (7,680,814)	\$ -
Special education programs	6,008,871	1,585,562	4,189,214	(234,095)	-	(234,095)	-
Vocational education programs	1,808,171	1,434,396	1,166,206	792,431	-	792,431	-
Other instructional programs	517,788	-	-	(517,788)	-	(517,788)	-
Supporting services	10,426,545	20,552	368,938	(10,037,055)	-	(10,037,055)	-
Interest expense	199,062	-	-	(199,062)	-	(199,062)	-
Total governmental activities	30,889,666	4,743,552	8,269,731	(17,876,383)	-	(17,876,383)	-
Business-type activities							
Food service	451,436	262,304	202,497	-	13,365	13,365	-
Total primary government	\$ 31,341,102	\$ 5,005,856	\$ 8,472,228	(17,876,383)	13,365	(17,863,018)	-
Component unit							
HAVTEI	\$ 39,734	\$ 35,115	\$ -	-	-	-	(4,619)
General revenues							
General state support grant				18,762,259	-	18,762,259	-
Investment income				5,535	-	5,535	17
Miscellaneous revenue				124,704	-	124,704	500
Total general revenues				18,892,498	-	18,892,498	517
Change in net assets				1,016,115	13,365	1,029,480	(4,102)
Net assets, July 1, 2010 (as restated)				11,582,073	28,706	11,610,779	66,822
Net assets, June 30, 2011				\$ 12,598,188	\$ 42,071	\$ 12,640,259	\$ 62,720

The accompanying notes are an integral part of these financial statements.

HARTFORD SCHOOL DISTRICT, VERMONT
Balance Sheet - Governmental Funds
June 30, 2011
(Page 1 of 2)

	General Fund	Special Revenue Fund	Capital Project Fund	Reserve Fund	Total Governmental Funds
Assets					
Cash and cash equivalents	\$ 2,361,311	\$ -	\$ 483,349	\$ 278,514	\$ 3,123,174
Accounts receivable, net of allowance \$0	256,396	370,896	-	-	627,292
Prepaid expenses	18,065	-	-	-	18,065
Notes receivable	211,000	-	-	-	211,000
Due from other funds	-	<u>1,337,023</u>	-	<u>12,328</u>	<u>1,349,351</u>
Total assets	<u>\$ 2,846,772</u>	<u>\$ 1,707,919</u>	<u>\$ 483,349</u>	<u>\$ 290,842</u>	<u>\$ 5,328,882</u>
 Liabilities and fund balances					
Liabilities:					
Accounts payable	\$ 388,043	\$ 142,422	\$ -	\$ -	\$ 530,465
Accrued expenses	455,229	54,459	-	-	509,688
Deferred revenue	8,545	604,010	-	-	612,555
Due to other funds	<u>1,224,595</u>	-	<u>57,952</u>	-	<u>1,282,547</u>
Total liabilities	<u>2,076,412</u>	<u>800,891</u>	<u>57,952</u>	-	<u>2,935,255</u>
 Fund balances:					
Nonspendable	18,065	-	-	-	18,065
Restricted	446,147	907,028	287,797	71,643	1,712,615
Committed	-	-	137,600	219,199	356,799
Unassigned	<u>306,148</u>	-	-	-	<u>306,148</u>
Total fund balances	<u>770,360</u>	<u>907,028</u>	<u>425,397</u>	<u>290,842</u>	<u>2,393,627</u>
 Total liabilities and fund balances	 <u>\$ 2,846,772</u>	 <u>\$ 1,707,919</u>	 <u>\$ 483,349</u>	 <u>\$ 290,842</u>	 <u>\$ 5,328,882</u>

The accompanying notes are an integral part of these financial statements.

HARTFORD SCHOOL DISTRICT, VERMONT
Balance Sheet - Governmental Funds
June 30, 2011
(Page 2 of 2)

Total fund balances - governmental funds \$ 2,393,627

Amounts reported for governmental activities in the government-wide statement of net assets are different because:

Capital assets used in governmental funds are not current financial resources and therefore are not reported in the governmental funds balance sheet:

Capital assets	32,775,483
Accumulated depreciation	(19,030,981)

Long-term liabilities are not payable in the current year and therefore are not reported in the government funds balance sheet:

Accrued compensated absences	(369,818)
Capital leases payable	(1,140,123)
Bonds payable	<u>(2,030,000)</u>

Net assets - governmental activities \$ 12,598,188

The accompanying notes are an integral part of these financial statements.

HARTFORD SCHOOL DISTRICT, VERMONT
Statement of Revenues, Expenditures and Changes
in Fund Balances - Governmental Funds
For the Year Ended June 30, 2011

(Page 1 of 3)

	General Fund	Special Revenue Fund	Capital Project Fund	Reserve Fund	Total Governmental Funds
Revenues					
Local sources:					
Tuition	\$ 3,473,675	\$ 2,727,378	\$ -	\$ -	\$ 6,201,053
Investment income	4,571	-	584	380	5,535
Impact fees	-	-	20,552	-	20,552
Miscellaneous	104,267	10,935	9,502	-	124,704
	<u>3,582,513</u>	<u>2,738,313</u>	<u>30,638</u>	<u>380</u>	<u>6,351,844</u>
State sources:					
Unrestricted grants-in-aid	18,762,259	-	-	-	18,762,259
Restricted grants-in aid	4,532,198	493,133	-	-	5,025,331
On-behalf payments	1,090,151	-	-	-	1,090,151
	<u>24,384,608</u>	<u>493,133</u>	<u>-</u>	<u>-</u>	<u>24,877,741</u>
Federal sources:					
Restricted grants-in aid	792,875	1,344,347	-	-	2,137,222
Total revenues	<u>28,759,996</u>	<u>4,575,793</u>	<u>30,638</u>	<u>380</u>	<u>33,366,807</u>
Expenditures					
Instruction services:					
Regular education services	10,259,550	268,674	-	73,147	10,601,371
Special education programs	4,422,698	2,497,992	-	-	6,920,690
Vocational education programs	1,635,268	155,848	-	-	1,791,116
Other instructional programs	517,788	-	-	-	517,788
Supporting services:					
Pupils	2,103,153	983,561	-	-	3,086,714
Instruction staff	1,093,852	291,410	-	10,272	1,395,534
General administration	411,984	36,308	-	-	448,292
School administration	1,512,825	142,638	-	-	1,655,463
Business administration	543,479	21,147	-	-	564,626
Operation & maintenance plant	2,304,601	198,769	45,680	-	2,549,050
Transportation	630,111	19,148	-	3,189	652,448
On-behalf payments	1,090,151	-	-	-	1,090,151
Capital outlay	-	21,249	-	-	21,249
Debt service:					
Bonds payable - principal	560,000	-	-	-	560,000
Bonds payable - interest	140,726	-	-	-	140,726
Capital leases - principal	150,724	-	49,039	19,281	219,044
Capital leases - interest	58,336	-	-	-	58,336
Total expenditures	<u>27,435,246</u>	<u>4,636,744</u>	<u>94,719</u>	<u>105,889</u>	<u>32,272,598</u>
Excess (deficiency) of revenues over (under) expenditures	<u>1,324,750</u>	<u>(60,951)</u>	<u>(64,081)</u>	<u>(105,509)</u>	<u>1,094,209</u>

Continued

The accompanying notes are an integral part of these financial statements.

HARTFORD SCHOOL DISTRICT, VERMONT
Statement of Revenues, Expenditures and Changes
in Fund Balances - Governmental Funds
For the Year Ended June 30, 2011

(Page 2 of 3)

	General Fund	Special Revenue Fund	Capital Project Fund	Reserve Fund	Total Governmental Funds
<i>Continued</i>					
Other financing sources (uses)					
Proceeds from capital leases	-	-	36,687	73,147	109,834
Total other financing sources (uses)	-	-	36,687	73,147	109,834
Net change in fund balances	1,324,750	(60,951)	(27,394)	(32,362)	1,204,043
Fund balances, July 1, 2010	(554,390)	967,979	452,791	323,204	1,189,584
Fund balances, June 30, 2011	\$ 770,360	\$ 907,028	\$ 425,397	\$ 290,842	\$ 2,393,627

The accompanying notes are an integral part of these financial statements.

HARTFORD SCHOOL DISTRICT, VERMONT
Statement of Revenues, Expenditures and Changes
in Fund Balances - Governmental Funds
For the Year Ended June 30, 2011
(Page 3 of 3)

Net change in fund balances - governmental funds \$ 1,204,043

Amounts reported for governmental activities in the government-wide statement of activities are different because:

Governmental funds report capital outlays as expenditures however, in the statement of activities, the cost of these assets is depreciated over their estimated useful lives:

Expenditures for capital assets	21,249
Less: current year depreciation	(775,979)

The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds:

Principal payments on bonds payable	560,000
Principal payments on capital leases	219,044
Capital lease proceeds	(109,834)

Changes in non-current accrued compensated absences do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds:

(102,408)

Change in net assets - governmental activities \$ 1,016,115

The accompanying notes are an integral part of these financial statements.

HARTFORD SCHOOL DISTRICT, VERMONT
Statement of Net Assets - Proprietary Fund
June 30, 2011

	Food Service
Assets	
Current assets:	
Cash	\$ 58,649
Accounts receivable, net of allowance of \$0	12,883
Inventory	17,738
Total current assets	89,270
Noncurrent assets:	
Capital assets	92,850
(Accumulated depreciation)	(78,944)
Total noncurrent assets	13,906
Total assets	103,176
Liabilities	
Current liabilities:	
Deferred revenue	2,942
Due to other funds	58,163
Total current liabilities	61,105
Total liabilities	61,105
Net assets	
Invested in capital assets	13,906
Unrestricted	28,165
Total net assets	\$ 42,071

The accompanying notes are an integral part of these financial statements.

HARTFORD SCHOOL DISTRICT, VERMONT
Statement of Revenues, Expenses and Changes
in Fund Net Assets - Proprietary Fund
For the Year Ended June 30, 2011

		Food Service
Operating revenues		
Food service sales	\$	262,304
Total operating revenues		262,304
 Operating expenses		
Salaries and benefits		243,540
Food and milk		170,448
Supplies and other expenses		13,985
Depreciation		1,727
Total operating expenses		429,700
 Operating income (loss)		 (167,396)
 Nonoperating revenues (expenses)		
Interest		81
State grants-in-aid		5,243
Federal grants-in-aid		175,437
Commodities received		25,348
Commodities consumed		(25,348)
Total nonoperating revenues (expenses)		180,761
 Change in net assets		13,365
 Net assets, July 1, 2010		28,706
 Net assets, June 30, 2011	\$	42,071

The accompanying notes are an integral part of these financial statements.

HARTFORD SCHOOL DISTRICT, VERMONT
Statement of Cash Flows - Proprietary Fund
For the Year Ended June 30, 2011

	Food Service
Cash flows from operating activities	
Cash received from customers	\$ 262,304
Cash paid to suppliers	(190,505)
Cash paid to employees	<u>(243,540)</u>
Net cash provided (used) by operating activities	<u>(171,741)</u>
Cash flows from noncapital financing activities	
Increase (decrease) in balance due to the General Fund	1,002
Federal reimbursement	165,496
State reimbursement	<u>5,243</u>
Net cash provided by noncapital financing activities	<u>171,741</u>
Cash flows from capital and related financing activities	
Equipment purchases	<u>(7,527)</u>
Net cash provided (used) by investing activities	<u>(7,527)</u>
Cash flows from investing activities	
Investment income	<u>81</u>
Net cash provided by investing activities	<u>81</u>
Net increase in cash and cash equivalents	(7,446)
Cash and cash equivalents, July 1, 2010	<u>66,095</u>
Cash and cash equivalents, June 30, 2011	\$ <u>58,649</u>
Reconciliation of operating income to net cash provided by operating activities	
Operating income	\$ (167,396)
Adjustment to reconcile operating income to net cash provided by operating activities:	
Depreciation expense	1,727
Change in assets and liabilities:	
(Increase) decrease in inventory	<u>(6,072)</u>
Net cash provided (used) by operating activities	\$ <u>(171,741)</u>

Non-cash financing activities:

The District received federal commodities valued at \$25,348 during the fiscal year. It consumed \$25,348 of commodities during the same period.

The accompanying notes are an integral part of these financial statements.

HARTFORD SCHOOL DISTRICT, VERMONT
Statement of Fiduciary Net Assets
June 30, 2011

	Trust Funds	Agency Funds
Assets		
Cash	\$ 44,212	\$ 172,809
Investments	189,904	41,000
Total assets	234,116	213,809
 Liabilities		
Due to other funds	-	8,641
Due to student groups	-	205,168
Total liabilities	-	213,809
 Net assets		
Restricted	234,116	-
Total net assets	\$ 234,116	\$ -

The accompanying notes are an integral part of these financial statements.

HARTFORD SCHOOL DISTRICT, VERMONT
Statement of Changes in Fiduciary Net Assets
For the Year Ended June 30, 2011

	Trust Funds
Additions	
Donations	\$ 1,811
Investment earnings	1,819
Total additions	3,630
Deductions	
Scholarships	5,500
Change in net assets	(1,870)
Net assets, July 1, 2010	235,986
Net assets, June 30, 2011	\$ <u>234,116</u>

HARTFORD SCHOOL DISTRICT, VERMONT
Notes to Financial Statements
June 30, 2011

1. Summary of significant accounting policies:

The Hartford School District, Vermont (the District) is a unit of government organized according to Vermont state law. The District's mission is to provide education services to students in the Hartford School District. The District is governed by a five member elected Board of School Directors (the Board) which appoints a superintendent to operate on its behalf. The Board has oversight responsibility and control over all activities related to public school education in the villages of White River Junction, Hartford, Quechee, Wilder and West Hartford.

The Government Accounting and Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The financial statements of the District have been prepared in conformity with generally accepted accounting principles as applied to governmental entities. The following is a summary of the District's more significant accounting policies:

The following is a summary of the District's more significant accounting policies:

- A. Reporting entity - The District is a primary unit of government under reporting criteria established by the GASB. Those criteria include separate legal standing, separate elected governing body, and fiscal independence from other governmental entities. In evaluating how to define the government, for financial reporting purposes, management has considered all potential component units and evaluated them against the criteria established by the GASB. Based on the application of these criteria, the Hartford Area Vocational/Technical Enterprises, Inc., (HAVTEI) is defined as a discretely presented component unit when defining the District for financial reporting purposes. HAVTEI is a non-profit corporation formed for the purpose of engaging in such vocational skills as culinary arts, residential construction and others. HAVTEI is administered by a ten-member Board of Directors.
- B. Government-wide and fund financial statements - The District's basic financial statements include both government-wide and fund financial statements.

Government-wide statements: The Statement of Net Assets and the Statement of Activities present financial information about the District's governmental and business-type activities as well as its discretely presented component unit. These statements include the financial activities of the overall government in its entirety, except those that are fiduciary in nature. The effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. The discretely presented component unit is shown separately from activities of the primary government.

In the government-wide statement of net assets, the financial position of the District is consolidated and incorporates all long-term assets and receivables as well as all long-term debt and obligations. The government-wide statement of activities presents a comparison between direct expenses and program revenues for each function of the District's governmental and business-type activities as well as its discretely presented component unit. Direct expenses are those that are clearly identifiable to a particular function. Program revenues include charges paid by the recipients of goods or services offered by the programs, and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues.

Fund financial statements: Fund financial statements are presented according to each fund category; governmental, proprietary, and fiduciary. Separate financial statements are provided for each of these categories. Major governmental funds and major proprietary funds are reported as separate columns in the fund financial statements.

HARTFORD SCHOOL DISTRICT, VERMONT
Notes to Financial Statements
June 30, 2011

1. Summary of significant accounting policies (continued):

- C. Basis of presentation – The accounts of the District are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balances, revenues and expenditures or expenses.

The District reports the following major governmental funds:

General Fund - The General Fund is used to account for the primary activity of the District. It is used to account for all financial resources, except those required to be accounted for in other funds. This fund is charged with all costs of operating the government for which a separate fund has not been established. Transactions and balances associated with the Hartford Area Career and Technology Center (HACTC) are reported within the General Fund.

Special Revenue Fund - The fund is used to account for activity associated with specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes. These funds consist of federal and state grants and the area collaborative programs which are administered by the District.

Capital Project Fund - Transactions related to resources obtained and used for acquisition, construction or improvement of capital facilities are accounted for in the Capital Project Fund. Such resources are derived from proceeds of long-term debt, federal and state grants and impact fees.

Reserve Fund - The fund is used to account for assets restricted or committed for specific purposes.

The District reports the following major proprietary fund:

Food Service Fund -The fund is used to account for all activities associated with the District's food service program.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the District's Food Service fund are charges to students and staff for food service sales. Operating expenses include costs of sales and administrative expenses and depreciation. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

The District also reports trust and agency relationships as fiduciary activity. Trust Funds are used by the District to record activity associated with assets held by the District as trustee for scholarships. Agency Funds are used by the District to record activity associated with assets held by the District as an agent for student activity groups.

- D. Measurement focus and basis of accounting - The accounting and financial reporting treatment applied to a fund is determined by its measurement focus and basis of accounting. Measurement focus refers to what items are reported on the financial statements. Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

HARTFORD SCHOOL DISTRICT, VERMONT
Notes to Financial Statements
June 30, 2011

1. Summary of significant accounting policies (continued):

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this model revenues are recognized when both measurable and available for use. Expenditures are recorded when the liability has occurred if measurable. Measurable means that the amount of the transaction can be determined and available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Investment earnings and certain intergovernmental grants are recorded as earned. Other miscellaneous revenue is recorded when received in cash because they are generally not measurable until received. Expenditures related to principal and interest on general long-term debt that has not matured, compensated absences, and claims and judgments are recorded only when payment is due.

Fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Additions are recorded when earned and deductions when a liability has occurred, regardless of the related cash flows.

- E. Governmental fund equity - In the fund financial statements, governmental fund balance is presented in five possible categories:

Nonspendable – resources which cannot be spent because they are either a) not in spendable form or b) legally or contractually required to be maintained intact.

Restricted – resources with constraints placed on the use of resources are either a) externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or b) imposed by law through constitutional provisions or enabling legislation.

Committed – resources which are subject to limitations the government imposes upon itself at its highest level of decision making, and that remain binding unless removed in the same manner. For the purposes of defining the committed fund balance category, the District considers the taxpayers its highest level of decision making authority.

Assigned – resources neither restricted nor committed for which a government has a stated intended use as established by the School Board or a body or official to which the School Board has delegated the authority to assign amounts for specific purposes.

Unassigned – resources which cannot be properly classified in one of the other four categories. The General Fund is the only fund that reports a positive unassigned fund balance amount. Unassigned balances also include any negative residual balance resulting from expenditures exceeded amounts restricted, committed or assigned for a specific purpose.

For the classification of governmental fund balances, the District considers an expenditure to be made from the most restrictive first when more than one classification is available unless specifically determined.

- F. Budgetary accounting - The District follows the following procedures in establishing the General Fund budget presented in the financial statements:

The District budget is prepared by the superintendent, business supervisor, and school principals. The School Board reviews the Budget, invites public comments, and approves the Budget for balloting. The Budget is published in the Town of Hartford Annual Report. The Budget is legally enacted by vote at an annual meeting in March. The Budget is prepared on a modified accrual basis. All appropriations lapse at year-end.

HARTFORD SCHOOL DISTRICT, VERMONT
Notes to Financial Statements
June 30, 2011

1. Summary of significant accounting policies (continued):

- G. Estimates - The preparation of the financial statements require management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenditures, or expenses, during the reported period. Actual results could differ from those estimates.
- H. Cash and cash equivalents - Cash and cash equivalents consists of cash and short-term investments with an original maturity of three months or less.
- I. Receivables - The District has not recorded an allowance for doubtful accounts. Management estimates that all receivables are collectible.
- J. Inventory - Inventory in the Food Service Fund is valued using U.S. government commodity prices. Quantities are determined by regular physical count.
- K. Capital assets - Capital assets, which include land, buildings, furniture and equipment, are defined by the District as assets with an initial, individual cost of more than \$3,000 and an estimated useful life in excess of one year. Capital assets are reported in the government-wide financial statements and the proprietary fund and are depreciated in order for their costs to be charged as expenses over their estimated useful lives. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed.

Donated capital assets are recorded at estimated fair market value at the date of donation. Major outlays for capital assets and improvements are capitalized as projects are constructed. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Capital assets of the District are depreciated using the straight line method over the following useful lives:

Buildings and improvements	39 years
Machinery and equipment	7 - 10 years
Vehicles	7 years

- L. Deferred revenue - Certain State and Federal grants are restricted for specific purposes and, upon receipt, are recorded as deferred revenue until expenditures are incurred.
- M. Compensated absences - The District uses the vesting method to accrue compensated absences. Amounts of vested or accumulated leave that are not expected to be liquidated with current financial resources are reported as long-term debt on the government-wide statements. The accrual is based upon the sick leave accumulated at the balance sheet date by those employees who are currently eligible to receive termination payments. At June 30, 2011, the District reported accrued compensated absences of \$369,818 in the government-wide statement of net assets.
- N. Interfund activity and transactions - Interfund activity has been eliminated from the government-wide financial statements with the exception of activities between governmental activities and business-type activities. Interfund activity with fiduciary funds has been reclassified and reported as external activity. Interfund payables and receivables have been eliminated from the statement of net assets except for amounts due between governmental and business-type activities. These amounts are reported as internal balances on the statement of net assets. Interfund transactions with discretely presented component units have been reclassified and reported as external activity.

HARTFORD SCHOOL DISTRICT, VERMONT
Notes to Financial Statements
June 30, 2011

1. Summary of significant accounting policies (continued):

O. New accounting standards implemented –

Beginning with the fiscal year ended June 30, 2011, the District has applied the provisions of Governmental Accounting Standards Board Statement No 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. The objective of this Statement is to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. The categories of fund balance presented in the District's financial statements have been changed as a result of implementing this statement.

Beginning with the fiscal year ended June 30, 2011, the District has applied the provisions of Governmental Accounting Standards Board Statement No 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements*. The objective of this Statement is to incorporate certain private sector standards issued on or before November 30, 1989, which does not conflict with or contradict GASB pronouncements, into the GASB's authoritative literature. There was no current effect on the financial statements as a result of implementing this Statement.

2. Cash and investments:

Deposits - As of June 30, 2011, the carrying amount of deposits for governmental and business-type activities was \$3,181,823, for fiduciary funds was \$217,021 and for the discretely presented component unit was \$8,179. As of June 30, 2011, the total bank balance for governmental and business-type activities was \$3,748,356, for fiduciary funds was \$220,480 and for the discretely presented component unit was \$8,953.

Custodial credit risk - Custodial credit risk is the risk that, in the event of the failure of a depository financial institution, the District will not be able to recover its deposits. The District does not have a policy for custodial credit risk. However, the District has executed a collateralization agreement with a financial institution which provides credit risk protection for amounts exceeding the Federal Deposit Insurance Corporation (FDIC) thresholds. As of June 30, 2011, \$267,298 of the District's bank balance was insured by the FDIC. The remaining amount of \$3,709,861 was collateralized with securities held by the pledging financial institution.

Investments - As of June 30, 2011, the District investments consisted of \$230,904 in certificates of deposits with original maturities exceeding three months, which were reported in the Statement of Fiduciary Net Assets. The District does not have an investment policy.

3. Note receivable:

The District periodically loans money to the Hartford Area Vocational Technical Enterprises, Inc. (HAVTEI) for construction costs associated with HAVTEI's building trade program. As of June 30, 2011 the District was due \$211,000 in principal from HAVTEI, with simple interest calculated at 5.0% per annum. The District has recorded this amount as both a note receivable in the governmental fund statements and the government-wide statement of net assets. HAVTEI is presented in the District's financial statements as a discretely presented component unit. Therefore HAVTEI has recorded a note payable of \$211,000 at June 30, 2011 on the government-wide statements.

HARTFORD SCHOOL DISTRICT, VERMONT
Notes to Financial Statements
June 30, 2011

4. Capital assets:

Changes in governmental activities capital assets consisted of the following:

	Balance July 1, <u>2010</u>	<u>Increase</u>	<u>Decrease</u>	Balance June 30, <u>2011</u>
Governmental activities:				
Capital assets				
Land improvements	\$ 1,066,336	\$ -	\$ -	\$ 1,066,336
Buildings and improvements	25,949,496	-	-	25,949,496
Machinery, equipment and vehicles	<u>6,016,050</u>	<u>21,249</u>	<u>(277,648)</u>	<u>5,759,651</u>
	<u>33,031,882</u>	<u>21,249</u>	<u>(277,648)</u>	<u>32,775,483</u>
Less accumulated depreciation for:				
Land improvements	1,066,336	-	-	1,066,336
Buildings and improvements	12,045,961	665,372	-	12,711,333
Machinery, equipment and vehicles	<u>5,420,353</u>	<u>110,607</u>	<u>(277,648)</u>	<u>5,253,312</u>
	<u>18,532,650</u>	<u>775,979</u>	<u>(277,648)</u>	<u>19,030,981</u>
Capital assets, net	\$ <u>14,499,232</u>	\$ <u>(754,730)</u>	\$ <u>-</u>	\$ <u>13,744,502</u>

Depreciation expense in the governmental activities of \$678,376, \$6,130, \$17,055 and \$74,418 was allocated to the regular education, special education, vocational education and supporting services functions, respectively.

Changes in business-type activities capital assets consisted of the following:

	Balance July 1, <u>2010</u>	<u>Increase</u>	<u>Decrease</u>	Balance June 30, <u>2011</u>
Business-type activities:				
Capital assets				
Equipment	\$ 85,323	\$ 7,527	\$ -	\$ 92,850
Less: accumulated depreciation	<u>77,217</u>	<u>1,727</u>	<u>-</u>	<u>78,944</u>
Capital assets, net	\$ <u>8,106</u>	\$ <u>5,800</u>	\$ <u>-</u>	\$ <u>13,906</u>

Depreciation expense in the business-type activities totaling \$1,727 was recorded entirely in the Food Service Fund.

HARTFORD SCHOOL DISTRICT, VERMONT
Notes to Financial Statements
June 30, 2011

4. Capital assets (continued):

Changes in the component unit, HAVTEI, capital assets consisted of the following:

Component Unit	Balance July 1, <u>2010</u>	<u>Increase</u>	<u>Decrease</u>	Balance June 30, <u>2011</u>
Capital assets				
Land	\$ 11,391	\$ -	\$ -	\$ 11,391
Construction in process	150,344	109,028	-	259,372
Less: accumulated depreciation	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Capital assets, net	\$ <u>161,735</u>	\$ <u>109,028</u>	\$ <u>-</u>	\$ <u>270,767</u>

5. Short-term debt:

Short-term - Changes in short-term debt for the year ended June 30, 2011 were as follows:

	Balance July 1, <u>2010</u>	<u>Additions</u>	<u>Retirements</u>	Balance June 30, <u>2011</u>
Revenue anticipation notes	\$ -	\$ 4,000,000	\$ 4,000,000	\$ -

The District issues revenue anticipation notes in order to coordinate cash flow needs.

6. Long-term liabilities:

Long-term - Long-term liabilities consisted of the following at June 30, 2011:

Governmental activities:

General obligation school bond, dated July 31, 1996, annual principal payment of \$200,000 and semi-annual interest payments at a variable rate of 3.993% to 6.093%, due through 2016	\$ 1,200,000
General obligation school bond, dated July 15, 1993, annual principal payment of \$110,000 and semi-annual interest payments at a variable rate of 2.991% to 5.666%, due through 2013	330,000
General obligation school bond, dated July 29, 1992, annual principal payment of \$250,000 and semi-annual interest payments at a variable rate of 3.609% to 6.559%, due through 2012	500,000
Accumulated compensated absences	<u>369,818</u>
	\$ <u>2,399,818</u>

Accrued compensated absences at June 30, 2011 included \$177,383 of sick leave accumulated for teachers and \$192,435 of sick leave accumulated for administration and other staff.

HARTFORD SCHOOL DISTRICT, VERMONT
Notes to Financial Statements
June 30, 2011

6. Long-term liabilities (continued):

Changes in long-term liabilities for the year ended June 30, 2011 were as follows:

	Balance July 1, <u>2010</u>	<u>Additions</u>	<u>Retirements</u>	Balance June 30, <u>2011</u>	<u>On</u>
Governmental activities:					
General obligation bonds:					
dated July 31, 1996	\$ 1,400,000	\$ -	\$ 200,000	\$ 1,200,000	\$ 20
dated July 15, 1993	440,000	-	110,000	330,000	11
dated July 29, 1992	750,000	-	250,000	500,000	25
Accrued compensated absences	<u>267,410</u>	<u>102,408</u>	<u>-</u>	<u>369,818</u>	<u>-</u>
	<u>\$ 2,857,410</u>	<u>\$ 102,408</u>	<u>\$ 560,000</u>	<u>\$ 2,399,818</u>	<u>\$ 56</u>

Annual maturities of the long-term debt are as follows:

Year ending June 30,	<u>Principal</u>	<u>Interest</u>
2012	\$ 560,000	\$ 106,361
2013	560,000	71,895
2014	310,000	45,527
2015	200,000	30,375
2016	200,000	18,259
2017	<u>200,000</u>	<u>6,093</u>
	<u>\$ 2,030,000</u>	<u>\$ 278,510</u>

7. Capital leases:

The District has entered into lease agreements to finance the acquisition of energy efficiency improvements in several buildings, school buses and computer equipment. These lease agreements qualify as leases for accounting purposes. The costs of these assets are capitalized and depreciated on the government-wide statements. As of June 30, 2011, the cost and accumulated depreciation of these assets were \$1,496,660 and \$219,320, respectively. The present value of the minimum lease payments recorded as a liability in governmental activities on the government-wide statements. Future minimum lease payments and the net present value as of June 30, 2011 were as follows:

2012	\$ 215,724
2013	246,552
2014	246,552
2015	175,848
2016	140,314
Thereafter	<u>279,758</u>
Total minimum lease payments	1,304,748
Less: amount representing interest	<u>(164,625)</u>
Present value of minimum lease payments	<u>\$ 1,140,123</u>

HARTFORD SCHOOL DISTRICT, VERMONT
Notes to Financial Statements
June 30, 2011

8. Interfund balances:

Interfund receivable and payables balances at June 30, 2011 were as follows:

	<u>Interfund Receivables</u>	<u>Interfund Payables</u>
General Fund	\$ -	\$ 1,224,595
Special Revenue Fund	1,337,023	-
Capital Projects Fund	-	57,952
Reserve Fund	12,328	-
Hot Lunch Fund	-	58,163
Fiduciary	-	8,641
	<u>\$ 1,349,351</u>	<u>\$ 1,349,351</u>

Interfund balances result from the payment of expenditures and deposit of receipts into a common cash account recorded in the General Fund.

9. Risk management:

The Hartford School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The District maintains insurance coverage covering each of those risks of loss. Management believes such coverage is sufficient to preclude any significant uninsured losses to the District.

The Hartford School District is a member of the Vermont Education Health Initiative (VEHI) for medical insurance benefits. VEHI is a nonprofit corporation formed to provide insurance and risk management programs for Vermont school districts and is owned by the participating districts.

To provide health insurance coverage, VEHI has established a self-funded fully insured program in conjunction with Blue Cross and Blue Shield. A portion of member contributions is used to purchase reinsurance and to fund a reserve required by the reinsurance. Contributions in excess of claims requirements, reserve fund requirements, reinsurance, and administrative costs are returned to participants. The pooling agreement does not permit the pool to make additional assessments to its members.

The District is self-insured for unemployment benefits. The District has not assigned any assets for the future payment of any potential unemployment claims nor has the District calculated a potential liability for future unemployment claims.

10. Retirement plans:

Vermont State Teachers' Retirement System - Teachers employed by the District are covered by the Vermont State Teachers' Retirement System (VSTRS) a cost-sharing multiple-employer public retirement system with defined benefit plans, administered by the State of Vermont. VSTRS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. The State statutory provisions, found in Title 24, V.S.A., Chapter 125, govern eligibility for benefits, service requirements and benefit provisions. The general administration and responsibility for the operation of VSTRS is vested in the Board of Trustees. VSTRS issues annual financial information which is available at the VSTRS' office, 133 State Street, Montpelier, Vermont 05602

HARTFORD SCHOOL DISTRICT, VERMONT
Notes to Financial Statements
June 30, 2011

10. Retirement plans (continued):

Employees meeting certain eligibility requirements are covered under the VSTRS defined benefit plan. Group C participants are required to contribute 5.00% of covered payroll. The contribution requirements of plan members are established and may be amended by the Board of Trustees. Total payroll for the year ending June 30, 2011 was \$18,549,037, while covered payroll was \$14,084,648. Group C participants contributed \$693,904, \$504,734, and \$482,667 for the year ending June 30, 2011, 2010 and 2009, respectively. The State of Vermont contributed \$1,090,151 on behalf of the District for the year ending June 30, 2011. The District has recognized this on-behalf payment as revenues and expenditures in the General Fund.

403(b) - The District maintains a 403(b) defined contribution plan for eligible administrators and support staff. Based upon the number of years of service, the District's contributes 2% to 5% of covered salary for administrators. The District contributed \$122,504, \$138,558 and \$131,544 to the 403(b) plan for the year ending June 30, 2011, 2010 and 2009, respectively.

Single-employer defined benefit plans and other post-employment benefits - The District provides certain pension and other post-employment benefits for retired employees under multiple contractual agreements. These benefits include pension payments and health and dental insurance coverage. Eligibility for these benefits is generally based upon employment status, age and years of service. The costs of these benefits are recognized as retirement and health insurance expenditures as benefits and premiums are paid. The District has not implemented GASB #27, *Accounting for Pensions by State and Local Governmental Employers* and GASB #45, *Accounting and Financial Reporting by Employers for Post-employment Benefits Other Than Pensions* and accordingly has not measured an amount of annual pension cost and annual other-post employment benefit cost. Liabilities arising from future benefit payments have not been recorded in the District's financial statements.

11. Contingent liability:

The District receives significant financial assistance from the State of Vermont and United States government. Entitlement to the resources is generally based on compliance with terms and conditions of grant agreements and applicable federal regulations, including the expenditure of the resources for eligible purposes. Substantially all grants are subject to financial and compliance audits by the grantors. Any disallowance as a result of these audits becomes a liability of the fund that received the grant.

12. Accrued loss contingency:

The State of Vermont Department of Education conducted an audit of the District's fiscal year 2010 special education expenditures. The audit resulted in a disallowance of \$514,190 in special education costs. Consequently, the District is required to return \$291,700 to the State of Vermont. This amount has been reported as an expenditure in the General Fund for the year ending June 30, 2011 and is reported as a liability as of June 30, 2011.

13. Budgetary basis of accounting:

Actual General Fund revenues and expenditures reported on the budgetary basis vary from the basis of accounting prescribed by generally accepted accounting principles (GAAP) as follows:

	<u>Revenues</u>	<u>Expenditures</u>
GAAP Basis	\$ 28,759,996	\$ 27,435,246
On-behalf payment	<u>(1,090,151)</u>	<u>(1,090,151)</u>
Budget Basis	\$ <u>27,669,845</u>	\$ <u>26,345,095</u>

HARTFORD SCHOOL DISTRICT, VERMONT
Notes to Financial Statements
June 30, 2011

14. Restatement of HAVTEI net assets:

The District has restated the beginning net assets of the component unit, HAVTEI from \$341,987 to \$66,822 as a result of the District preparing an accounting summary of the current projects occurring within the building trades program. The restatement was needed to properly report the balance in construction in process accounts as of July 1, 2010. Previously, this accounting summary was not prepared and accordingly the independent auditor's report dated January 13, 2011, pertaining to the fiscal year 2010 financial statements, disclaimed an opinion on the component unit HAVTEI.

15. Governmental fund equity

As of June 30, 2011 governmental fund balances consisted of the following:

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Project Fund</u>	<u>Reserve Fund</u>	<u>Total Governmental Funds</u>
Fund balances					
Nonspendable:					
Prepaid expenditures	\$ 18,065	\$ -	\$ -	\$ -	\$ 18,065
Restricted for:					
HACTC	446,147	-	-	-	446,147
Collaborative programs and grants	-	907,028	-	-	907,028
Capital projects/impact fees	-	-	287,797	-	287,797
Staff development	-	-	-	71,643	71,643
	<u>446,147</u>	<u>907,028</u>	<u>287,797</u>	<u>71,643</u>	<u>1,712,615</u>
Committed for:					
Capital projects	-	-	137,600	-	137,600
Technology equipment	-	-	-	128,565	128,565
Vehicle Replacement	-	-	-	13,311	13,311
Repairs	-	-	-	25,977	25,977
Fuel Oil	-	-	-	51,346	51,346
	<u>-</u>	<u>-</u>	<u>137,600</u>	<u>219,199</u>	<u>356,799</u>
Unassigned	<u>306,148</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>306,148</u>
Total fund balances	\$ <u>770,360</u>	\$ <u>907,028</u>	\$ <u>425,397</u>	\$ <u>290,842</u>	\$ <u>2,393,627</u>

HARTFORD SCHOOL DISTRICT, VERMONT
Budgetary Comparison Schedule - General Fund
For the Year Ended June 30, 2011

Schedule 1

	Original Budget	Revised Budget	Actual Budgetary Basis	Variance with Budget
Revenues				
Tuition	\$ 3,421,183	\$ 3,421,183	\$ 3,473,675	\$ 52,492
Investment income	20,000	20,000	4,571	(15,429)
Miscellaneous	105,000	105,000	104,267	(733)
Unrestricted grants-in-aid	19,439,228	19,439,228	18,762,259	(676,969)
Restricted grants-in aid	<u>4,089,262</u>	<u>4,089,262</u>	<u>5,325,073</u>	<u>1,235,811</u>
Total revenues	<u>27,074,673</u>	<u>27,074,673</u>	<u>27,669,845</u>	<u>595,172</u>
Expenditures				
Instruction services:				
Regular education services	9,910,002	9,910,002	10,259,550	(349,548)
Special education programs	4,849,372	4,849,372	4,422,698	426,674
Vocational education programs	1,642,322	1,642,322	1,635,268	7,054
Other instructional programs	643,999	643,999	517,788	126,211
Supporting services:				
Pupils	2,298,435	2,298,435	2,103,153	195,282
Instruction staff	1,242,759	1,242,759	1,093,852	148,907
General administration	474,274	474,274	411,984	62,290
School administration	1,527,448	1,527,448	1,512,825	14,623
Business administration	535,221	535,221	543,479	(8,258)
Operation & maintenance plant	2,339,709	2,339,709	2,304,601	35,108
Transportation	701,305	701,305	630,111	71,194
Debt service:				
Bonds payable - principal	560,040	560,040	560,000	40
Bonds payable - interest	140,727	140,727	140,726	1
Capital leases - principal	150,724	150,724	150,724	-
Capital leases - interest	<u>58,336</u>	<u>58,336</u>	<u>58,336</u>	<u>-</u>
Total expenditures	<u>27,074,673</u>	<u>27,074,673</u>	<u>26,345,095</u>	<u>729,578</u>
Excess (deficiency) of revenues over (under) expenditures	\$ <u>-</u>	\$ <u>-</u>	\$ <u>1,324,750</u>	\$ <u>1,324,750</u>

The accompanying notes are an integral part of these financial statements.

HARTFORD SCHOOL DISTRICT, VERMONT
Combining Schedule of Fiduciary Net Assets - Agency Funds
June 30, 2011

Schedule 2

	Athletic Association	High School Student Activities	Middles School Student Activities	HACTC Student Activities	Totals
Assets					
Cash	\$ 10,095	\$ 91,506	\$ 23,089	\$ 48,119	\$ 172,809
Investments	-	-	-	41,000	41,000
Total assets	<u>10,095</u>	<u>91,506</u>	<u>23,089</u>	<u>89,119</u>	<u>213,809</u>
Liabilities					
Due to other funds	-	8,641	-	-	8,641
Due to student groups	10,095	82,865	23,089	89,119	205,168
Total liabilities	<u>10,095</u>	<u>91,506</u>	<u>23,089</u>	<u>89,119</u>	<u>213,809</u>
Net assets	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS
PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

The School Board
Hartford School District, Vermont

We have audited the financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund and the aggregate remaining fund information of Hartford School District, Vermont as of and for the year ended June 30, 2011, which collectively comprise Hartford School District, Vermont's basic financial statements and have issued our report thereon dated January 5, 2012, in which we reported adverse and qualified opinions on the governmental activities and Food Service Fund, respectively and unqualified opinions on the remaining opinion units. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control over Financial Reporting

Management of Hartford School District is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered Hartford School District, Vermont's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Hartford School District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Hartford School District, Vermont's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses and therefore, there can be no assurance that all deficiencies, significant deficiencies, or material weaknesses, have been identified. However, as described in the accompanying schedule of findings, we identified certain deficiencies in internal control over financial reporting that we consider to be material weaknesses and other deficiencies that we consider to be significant deficiencies.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We consider the deficiencies, 2011-1 through 2011-5, described in the accompanying schedule of findings to be material weaknesses.

A significant deficiency is deficiency, or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention to those charged with governance. We consider the deficiency, 2011-6, described in the accompanying schedule of findings to be a significant deficiency.

The School Board
Hartford School District, Vermont
(Page two)

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Hartford School District, Vermont's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which are described in the accompanying schedule of findings as items 2011-7 through 2011-8.

We noted certain matters that we reported to management of the Hartford School District in a separate letter dated January 5, 2012.

Hartford School District, Vermont's response to the findings identified in our audit is described in the accompanying schedule of findings. We did not audit Hartford School District, Vermont's response and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of management, the School Board, others within the entity and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

PACE & HAWLEY, LLC

Montpelier, Vermont
January 5, 2012

**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS
THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON
INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133**

The School Board
Hartford School District, Vermont

Compliance

We have audited Hartford School District, Vermont's compliance, with the types of compliance requirements described in the U. S. Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* that could have a direct and material effect on each of Hartford School District, VT's major federal programs for the year ended June 30, 2011. Hartford School District, Vermont's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major programs is the responsibility of Hartford School District, Vermont's management. Our responsibility is to express an opinion on Hartford School District, Vermont's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Hartford School District, Vermont's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of Hartford School District, Vermont's compliance with those requirements.

In our opinion, Hartford School District, Vermont, complied, in all material respects, with the requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2011. However, the results of our auditing procedures disclosed an instance of noncompliance with those requirements, which are required to be reported in accordance with OMB Circular A-133 and which are described in the accompanying schedule of findings as item 2011-8.

Internal Control Over Compliance

Management of Hartford School District, Vermont is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered Hartford School District, Vermont's internal control over compliance with the requirements that could have a direct and material effect on a major federal program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Hartford School District, Vermont's internal control over compliance.

Robert Pace, CPA, - Nathan Hawley, CPA
P.O. Box 603 - Montpelier, VT 05601
TEL (802) 461-2587 - FAX (802) 476-5791

The School Board
Hartford School District, Vermont
(Page two)

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be deficiencies, significant deficiencies, or material weaknesses in internal control over compliance. We did not identify any deficiencies in internal control over compliance that we consider to be a material weakness, as defined above. However, we identified a certain deficiency in internal control over compliance that we consider to be a significant deficiency as described in the accompanying schedule of findings as item 2011-8. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Hartford School District, Vermont's response to the finding identified in our audit is described in the accompanying schedule of findings. We did not audit Hartford School District, Vermont's response and, accordingly, we express no opinion on the response.

This report is intended solely for the information and use of management, the School Board, others within the entity and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

PACE & HAWLEY, LLC

Montpelier, Vermont
January 5, 2012

HARTFORD SCHOOL DISTRICT, VERMONT
Schedule of Expenditures of Federal Awards
For the Year Ended June 30, 2011

Federal Grantor/ Pass-through Grantor/ Program Title	Federal CFDA Number	Grantor's Award Number	Expenditures
U.S. Department of Education			
Passed through State of Vermont			
Department of Education:			
ARRA State Fiscal Stabilization Fund - Education Grant	84.394	4110T0931101	<u>676,970</u>
IDEA-B Special Education	84.027	4226T0931101	236,210
IDEA-B Special Education	84.027	4226T0931102	6,579
IDEA-B Special Education-Preschool	84.173	4228T0931101	14,200
ARRA - IDEA-B Special Education	84.391	4756T0931101	119,487
ARRA - IDEA-B Special Education-Preschool	84.392	4758T0931101	<u>10,099</u>
<i>Total Special Education Cluster</i>			<u>386,575</u>
Title I Grants to Local Education Agencies	84.010	4250T0931101	290,981
ARRA - Title I Grants to Local Education Agencies	84.389	4750T0931102	<u>250,884</u>
<i>Total Title I, Part A Cluster</i>			<u>541,865</u>
Title IIA - Improving Teacher Quality	84.367	4651T0931101	<u>206,650</u>
Title IID - Education Technology	84.318	4763T0931102	20,172
ARRA - Title IID - Education Technology	84.386	4263T0931101	3,348
ARRA - Title IID - Education Technology	84.386	4763T0931104	<u>361</u>
<i>Total Title IID - Education Technology Cluster</i>			<u>23,881</u>
Title IV - Safe and Drug Free Schools	84.186	4247T0931101	<u>687</u>
ARRA Education for Homeless Children and Youth	84.196	4265T0931101	<u>26,696</u>
Carl Perkins - Career and Technical Education	84.048	4318T0931101	<u>89,605</u>
			<u>1,952,929</u>
Passed through State of New Hampshire			
Department of Education:			
Carl Perkins - Career and Technical Education	84.048	15019	<u>68,457</u>
			<u>2,021,386</u>
U.S. Department of Agriculture			
Passed through State of Vermont			
Department of Education:			
National School Lunch	10.555	4450T0931100	163,094
National School Breakfast	10.553	4452T0931100	12,343
National School Lunch (Commodities)	10.555	n/a	<u>25,348</u>
<i>Total Child Nutrition Cluster</i>			<u>200,785</u>
			<u>\$ 2,222,171</u>

The accompanying notes are an integral part of these financial statements.

HARTFORD SCHOOL DISTRICT, VERMONT
Notes to Schedule of Expenditures of Federal Awards
For the Year Ended June 30, 2011

1. Summary of significant accounting policies:

- A. Single Audit reporting entity - For purposes of complying with the Single Audit Act of 1984, as amended, the District includes all funds and programs that are considered part of the primary governmental unit, as described in the notes to financial statements for the year ended June 30, 2011.
- B. Basis of presentation - The information in the accompanying schedule is presented in accordance with Office of Management and Budget (OMB) Circular A-133.
1. Federal award - Pursuant to the Single Audit Act and OMB Circular A-133, federal award means federal financial assistance and federal cost-reimbursement contracts that non-federal entities receive directly from federal awarding agencies or indirectly from pass-through entities. The District receives awards which are passed through the State of Vermont and the State of New Hampshire.
 2. Federal financial assistance - In the Single Audit Act and OMB Circular A-133, federal financial assistance is defined as assistance provided by a federal agency, either directly or indirectly, in the form of grants, contracts, cooperative agreements, loan guarantees, property, interest subsidies, insurance, or direct appropriations. Federal financial assistance does not include direct federal cash payments to individuals.
 3. Major and non-major programs - OMB Circular A-133 establishes risk-based criteria for determining major programs and selecting those federal programs to be tested for compliance with program requirements. The major programs for 2011 were the U.S. Department of Education IDEA B Special Education Cluster (CFDA 84.027, 84.173, 84.391, 84.392), the U.S. Department of Education Title I, Part A Cluster (CFDA 84.010, 84.389), and the US. Department of Education State Fiscal Stabilization Fund Education Grant (CFDA 84.394).
- C. Basis of accounting - The accompanying schedule of expenditures of federal awards includes the federal grant activity of the District and is presented on the basis of accounting used for reports submitted to grantor agencies. The information in the schedule is presented in accordance with the requirements of OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Therefore, some amounts presented in this schedule may differ from amounts presented in or used in the preparation of the basic financial statements.
- D. Subrecipients - Of the federal expenditures presented in the schedule, Hartford School District provided federal awards to subrecipients as follows:

Program Title	CFDA Number	Amount Provided to Subrecipients
ARRA Education for Homeless Children and Youth	84.196	\$ 26,696

HARTFORD SCHOOL DISTRICT, VERMONT
Schedule of Findings
For the Year Ended June 30, 2011

A. Summary of auditor's results:

OMB Circular A-133 requires the following summary of auditor's results to be included in the schedule of findings.

1. The auditor's report expressed an adverse opinion on the governmental activities opinion unit, a qualified opinion on the Food Service Fund and unqualified on the remaining opinion units of the financial statements of Hartford School District.
2. Material weaknesses in internal control over financial reporting are described in Part B: Findings 2011-1 through 2011-5.
3. A significant deficiency in internal control over financial reporting is described in Part B: Finding 2011-6
4. The auditor's report expressed an unqualified opinion on compliance for the major federal award programs for Hartford School District.
5. Instances of noncompliance and other matters are described in Part C and Part D: Finding 2011-7 and 2011-8
6. There were no material weaknesses in internal control over compliance applicable to major programs.
7. A significant deficiency in internal control over compliance applicable to major programs is described in Part D: Finding 2011-8
8. The major programs for 2011 were the U.S. Department of Education IDEA B Special Education Cluster (CFDA 84.027, 84.173, 84.391, 84.392), the U.S. Department of Education Title I, Part A Cluster (CFDA 84.010, 84.389), and the US. Department of Education State Fiscal Stabilization Fund Education Grant (CFDA 84.394).
9. For the determination of major federal programs in accordance with guidance provided in OMB Circular A-133, the dollar threshold used to distinguish between Type A (larger) and Type B (smaller) programs was \$300,000.
10. For auditing purposes under guidance in OMB Circular A-133, the District was not classified as a low-risk auditee.

B. Audit findings - financial statements:

2011-1 Reconciliation of account balances:

Condition - Account balances were inadequately reconciled to supporting documentation resulting in numerous proposed audit adjustments to correct balance sheet accounts and record revenues and expenditures. These accounts included cash, accounts receivable, inventory, capital assets, accounts payable, deferred revenue, capital leases payable, fund balances and related revenue and expenditure/expense accounts. The accounts were associated with the General Fund, Special Revenue Fund, Capital Project Fund, Reserve Fund, Hot Lunch Fund and the discretely presented component unit HAVTEI. Without correction, this condition is likely to result in material misstatements to the District's financial statements.

Recommendations - We strongly recommend that the District develop, implement and monitor a system of controls to insure timely reconciliation of significant general ledger accounts including those associated with HAVTEI. Required adjustments and corrections should be made promptly and documentation retained to support the changes.

HARTFORD SCHOOL DISTRICT, VERMONT
Schedule of Findings
For the Year Ended June 30, 2011

B. Audit findings - financial statements (continued):

Management's response / corrective action plan – The Hartford School District will develop and implement accounting procedures for the monthly review and reconciliation of all trial balance accounts.

A new position of Accounts Manager is currently being developed and implemented. This person will be responsible for managing all account activity, under the guidance and oversight of the Director of Finance. The Accounts Manager will be relieved of all other duties to give her the time needed to accomplish this most basic and important task, upon which all financial management depends. Any additional training needs will be identified and provided.

Reconciliation of account balances will become a monthly task, completed (ultimately) by the tenth day of the new month, at which point the prior month's accounts will be closed. Financial statements will be produced, analyzed and reviewed with administrators and school board members.

2011-2 Capital assets:

Condition - The District does not have an internal control system established to properly identify and record activity related to capital assets. We proposed several audit adjustments to record capital assets relating to Governmental Activities and Food Service. Proper recording of capital asset activity is a required component of complete financial reporting.

Recommendation - We recommend that the District develop a system to properly record capital asset activities. This system should track the following data related to capital assets: cost, date purchased, accumulated depreciation, date disposed, amount of proceeds at disposal, and current year depreciation expense. Furthermore, if necessary this data should be tracked by project to ensure proper recording of construction in process and the subsequent sale of any capital assets.

Management's response / corrective action plan - The Hartford School District will develop a system to record capital asset activity, for the Hartford School District and all its component and related entities. A capital asset is defined as an asset costing \$3,000 or more.

This system will track the following data related to capital assets: cost, date purchased, current and accumulated depreciation, date disposed, and proceeds at disposal. Special care will be taken with assets purchased with federal funds.

A unique accounting code (object) will be used to identify the purchase of capital assets. HAVTEI revenue and expenditures will be tracked by project, using appropriate accounting codes.

2011-3 Financial reporting:

Statement on Auditing Standards no. 115, *Communicating Internal Control Related Matters Identified in an Audit* requires independent auditors to communicate certain deficiencies in internal controls over financial reporting to those charged with governance. In this context, financial reporting includes the preparation of the organization's financial statements in accordance with Generally Accepted Accounting Principles (GAAP). An organization's internal controls over financial reporting should include controls over the prevention, detection, and correction of misstatements in the audited financial statements. Independent auditors cannot be considered part of an Organization's system of internal controls.

Condition - The District's system of internal control was not sufficient to enable the organization to complete year-end adjustments and draft the financial statements and related notes in accordance with GAAP. With the consent and approval of management we have provided the District with technical assistance by proposing accounting adjustments and preparing a draft of the financial statements and accompanying notes.

HARTFORD SCHOOL DISTRICT, VERMONT
Schedule of Findings
For the Year Ended June 30, 2011

B. Audit findings - financial statements (continued):

Recommendation - We recommend that the District implement an internal control system which will ensure that the Organization's personnel has the time and knowledge to correctly post year-end adjusting journal entries and prepare a draft of the financial statements and related notes in accordance with GAAP.

Management's response/corrective action plan - The Hartford School District will work to strengthen its financial reporting capabilities, especially with respect to month-end and year-end procedures.

The Accounts Manager will continue to hone her skills in the area of period-ending account reconciliation, providing documentation for approval of journal entries by the Director of Finance.

2011-4 Food service revenue

Condition - During fiscal year 2011, the District began implementing an electronic system to process cash receipts for the District's food service program. However, this implementation occurred throughout the course of the year. Therefore, due to the implementation schedule, certain schools in the District did not have sufficient controls over cash collections to prevent material misstatements in the financial statements or potential misappropriation of assets. As a result of the lack of controls, we have qualified our opinion on the Food Service fund.

Recommendation - We recommend that the District fully utilize the electronic cash receipt system and develop, implement and monitor additional internal controls necessary to ensure cash receipts are deposited in their entirety.

Management's response/corrective action plan - The Hartford School District will continue to develop its internal controls to ensure proper cash management in the food service.

This includes monitoring the effectiveness of existing procedures for handling and banking cash receipts, and making full use of the technological capabilities of the new software used to record sales and student participation in the meal program.

2011-5 Fiduciary accounting

Condition - Accounting for fiduciary activity (athletics, student activities) was not completed prior to the audit. We proposed several audit adjustments to properly record the proper ending amounts in balance sheet accounts. In addition, student activity accounts are operated outside the normal internal controls of the District.

Recommendation - We recommend that the District properly record fiduciary activity within the General Ledger accounting system and monitor the internal controls over receipts and disbursements in the student activity accounts to determine whether they are sufficient to prevent material misstatement of the District's financial statements.

Management's response/corrective action plan - The Hartford School District will strengthen its management of fiduciary activities (student activity fund, athletics, and other school-based funds).

Research will be done into the origin and cultural norms behind all account activity that takes place in the schools. Distinction will be drawn between funds that belong to students (student activity fund) and funds that belong to the school district. It is the intention of management to migrate the latter to direct accountability to the central business office and inclusion in the accounting software used throughout the district; in the interim, there will be regular review of the school-based financial records and systems of internal control.

HARTFORD SCHOOL DISTRICT, VERMONT
Schedule of Findings
For the Year Ended June 30, 2011

2011-6 Segregation of duties – tuition billing and accounts payable

Condition – During our audit testing we noted deficiencies in relation to proper segregation of duties in the areas of cash receipts for tuition revenue and cash disbursements for standard accounts payable invoices. Specifically, mail, including incoming checks for tuition payments, is opened by someone who also has the ability to create invoices and apply payments against outstanding receivables. Separately, the current controls in the accounting software allow the accounts payable clerk to print checks with the Treasurer's electronic signature. The accounts payable clerk also prepares checks for mailing. These conditions could result in misappropriation of the District's assets.

Recommendation – We recommend that the District modify its cash receipts procedures in order to segregate the duties of cash collection and tuition billing. We also recommend that the District design, implement and monitor controls over payment of vendor invoices so that the accounts payable clerk does not have the opportunity to circumvent existing controls. The ability to create a printed check with the Treasurer's electronic signature should be removed from the accounts payable clerk and assigned to the Treasurer.

Management's response/corrective action plan - The Hartford School District will rearrange duties within the central office to ensure proper segregation of duties.

The person designated to open the mail will no longer be responsible for preparing tuition bills. The accounts payable clerk will present all check runs (with supporting documentation) to the Director of Finance for approval, before any check is mailed or distributed. The School District Treasurer will look for the Director of Finance's signature on the Directors' Orders (warrant) before the checks are mailed or distributed.

C. Other Matters – financial statements

2011-7 Special revenue fund equity:

Condition – The special revenue fund has accumulated a significant fund balance as a result of revenues exceeding expenditures in prior years. Depending on the source of the funds, the State of Vermont and the Department of Education have laws and regulations describing actions required by the District when a surplus exists.

Recommendation – We recommend that the District investigate its legal obligation related to the surplus in the special revenue fund.

Management's response/corrective action plan - The Hartford School District will review its legal obligations related to Collaborative fund balance.

The Accounts Manager will research and report the origin of this fund balance to the Director of Finance who will determine what action needs to be taken, if any, to distribute the funds to their rightful owner(s).

HARTFORD SCHOOL DISTRICT, VERMONT
Schedule of Findings
For the Year Ended June 30, 2011

D. Findings - federal awards:

**2011-8 U.S. Department of Education passed through the State of Vermont Department of Education:
CFDA No. 84.391 IDEA-B Basic ARRA**

Criteria – Equipment which the District purchases with Federal funds must comply with property management standards as described in Title 34 Part 74.34 of the Code of Federal Regulations. Those standards require that equipment records be maintained and shall include a description of the equipment, identification numbers, award number for the source of the equipment, acquisition date, and disposition information.

Condition - The District is not maintaining equipment records for purchases made with Federal funds.

Effect – The District is not in compliance with state and federal equipment management requirements.

Recommendation – We recommend that the District implement an accounting system to record, track and inventory equipment purchases made with federal funds, according to state and federal regulations.

Management's response/corrective action plan – The Hartford School District will extend its proposed procedure to address capital assets in response to finding #2 (above) to the tracking of equipment purchased with federal funds that does not meet the capital asset limit (i.e. less than \$3,000).

This system will track the following data: description of equipment, identification numbers, award number for the source of the equipment, cost and date of purchase, method and date of disposal, together with what was done with any such proceeds from disposal of the equipment.

E. Prior audit findings - federal awards:

The status of the prior year audit finding-federal awards, 2010-9, is reported as finding 2011-8.

TOWN OF HARTFORD



Minutes of the Town and School District Meetings

**Town of Hartford
Annual Town Meeting
April 11, 2011**

Moderator Kainen called the meeting to order at 8:28 PM. Moderator Kainen reviewed preliminary ground rules. Pursuant to the Annual Town Warning, the legal voters of the Town of Hartford met at the Hanley Gym at Hartford High School in White River Jct. and transacted the following business:

The purpose of the Town business meeting being to decide by voice vote the following:

Article 1. To receive the reports of the Town Officers.

Motion made by Alex DeFelice and seconded by Sonia Knight to move the adoption of Article 1 to receive the reports of the town officers as printed in the town report. Motion passed by voice vote.

Article 2. To vote to collect Town General and Highway Tax and the Town School District's Tax on real estate in two installments, the first being on or before August 12, 2011, and the second installment being on or before February 3, 2012 through the Treasurer.

Motion by Sonia Knight and seconded by Sam Romano to move the adoption of Article 2 to vote to collect Town General and Highway Tax and the Town School District's Tax on real estate in two installments, the first being on or before August 12, 2011, and the second installment being on or before February 3, 2012 through the Treasurer. Motion passed by voice vote.

Article 3. To vote what compensation the Town will pay its Town officers from the General Fund, effective July 1, 2011 pursuant to 24 V.S.A. Section 932: Moderator \$100 per annum; Board of Civil Authority \$25 per diem; Lister's \$10.00 per hour; Board of Selectmen \$35 per meeting, with the Chairman receiving \$150 additional per annum and the Vice-Chairman receiving \$75 additional per annum; such officials will receive mileage reimbursement in the amount equivalent to the rate authorized by the IRS when a town vehicle is not available to them.

Motion by Sam Romano and seconded by Ken Parker to move the adoption of Article 3 to vote that the town will pay its Town officers from the General Fund, effective July 1, 2011 pursuant to 24 V.S.A. Section 932: Moderator \$100 per annum; Board of Civil Authority \$25 per diem; Lister's \$10.00 per hour; Board of Selectmen \$35 per meeting, with the Chairman receiving \$150 additional per annum and the Vice-Chairman receiving \$75 additional per annum; such officials will receive mileage reimbursement in the amount equivalent to the rate authorized by the IRS when a town vehicle is not available to them. Motion passed by voice vote.

Article 4. To vote to approve the 2011-2012 budget if disapproved at the March 8th, 2011 meeting. Budget was passed on March 8th, 2011.

Article 5. Shall the Town appropriate the sum of Eight Hundred Sixty Nine (\$869) dollars for the purpose of supporting the activities of the Retired Senior Volunteer Program.

Motion by Ken Parker seconded by Bonnie Latham to move the adoption of Article 5 Shall the Town appropriate the sum of Eight Hundred Sixty Nine (\$869) dollars for the purpose of supporting the activities of the Retired Senior Volunteer Program. Motion passed by voice vote.

Article 6. Shall the Town appropriate the sum of Nine Hundred Ninety Nine (\$999) Dollars to support the activities of Vermont Adult Learning in its work with adults in need of basic reading, writing, math, GED, and English language skills.

Motion by Bonnie Latham and seconded by Mark Donka to move the adoption of Article 6 Shall the Town appropriate the sum of Nine Hundred Ninety Nine (\$999) Dollars to support the activities of Vermont Adult Learning in its work with adults in need of basic reading, writing, math, GED, and English language skills. Motion passed by voice vote.

Article 7. Shall the Town appropriate the sum of Nine Hundred Seventy Five (\$975) Dollars to support the mission of the Vermont Association for the Blind and Visually Impaired (VABVI) in its work to help blind and visually impaired Vermonters achieve and maintain independence.

Motion by Mark Donka and seconded by Alex DeFelice to move the adoption of Article 7 Shall the Town appropriate the sum of Nine Hundred Seventy Five (\$975) Dollars to support the mission of the Vermont Association for the Blind and Visually Impaired (VABVI) in its work to help blind and visually impaired Vermonters achieve and maintain independence. Motion passed by voice vote.

Article 8. Shall the Town appropriate the sum of Eight Hundred Forty Five (\$845) Dollars to help support the work of The Vermont Center for Independent Living in assisting Vermonters with disabilities to live as fully, productively and independently as possible.

Motion by Alex DeFelice and seconded by Sonia Knight Shall the Town appropriate the sum of Eight Hundred Forty Five (\$845) Dollars to help support the work of The Vermont Center for Independent Living in assisting Vermonters with disabilities to live as fully, productively and independently as possible. Motion passed by voice vote.

Article 9. To do any other necessary and proper non-binding business.

Moderator Kainen read a Resolution for John J. Clerkin from the Board of Civil Authority.

WHEREAS, John J. Clerkin has served the Town on the Board of Civil Authority since 1986 and

WHEREAS, his leadership and professionalism has provided an invaluable service to the Town and,

WHEREAS, John J. Clerkin, during the past 24 years of service has made an extraordinary time commitment and dedication of his efforts in serving the Town of Hartford residents, and

WHEREAS, the Board of Civil Authority and the Town of Hartford acknowledge and extend our appreciation to the Clerkin family for their understanding and support during the last 24 years, and

WHEREAS, the Board of Civil Authority and the Town of Hartford are gratefully indebted to John J. Clerkin for his commitment to our community,

NOW THEREFORE BE IT RESOLVED BY THE CITIZENS OF THE TOWN OF HARTFORD:

That John J. Clerkin be given a vote of appreciation for his years of loyal service, and this resolution be recorded in the Town records. John Clerkin's service to the Hartford community has made a difference.

Dated this 11th day of April, 2011. Signed Rachael G. Brown, Chariman Board of Civil Authority. Resolution passed in honor of John J. Clerkin.

Sonia Knight presented a proclamation;

TOWN OF HARTFORD, VERMONT VOLUNTEER APPRECIATION PROCLAMATION 2011

WHEREAS~The entire community can affect positive change with any volunteer action no matter how big or small;

WHEREAS~Volunteers can connect with local community services opportunities through Town organizations;

WHEREAS~ We, the board of Selectmen and on behalf of the citizens of Hartford, recognize volunteers for their commitments to community service;

WHEREAS~Volunteers are vital to the future of our Town;

NOW THEREFORE We, the Board of Selectmen and on behalf of the citizens of Hartford, proclaim our sincere appreciation for the services and contributions of all volunteers who have given their time and energy for the betterment of community and its quality of life to the citizens of Hartford, Vermont

Signed this 11th day of April 2011

Alex S. DeFelice, Chariman
Sonia O. Knight, Vice Chairman
Jeff Libbey, Clerk
Kenneth Parker
Bonnie Latham
Mark Donka

Presentation by Matt Bucy on behalf of the Selectmen and Sub Committee on the different aspects of the Municipal Building. Survey was handed out for voters to rank five different options for the Municipal Building.

Discussion from many in attendance regarding the municipal building and possibly combining the Town and School offices. No action was taken.

Angela Christie stated that she did not know how to obtain a copy of the Town Report. In response to concerns about the lack of transparency from the School Board and Selectmen I would like to make a motion to send the Town of Hartford voters an informational post card on how to obtain a copy of the annual Town Report, motion seconded. Town Manager Hunter Rieseberg a non resident in Hartford was given permission to speak, explained that the information is on the town web site, and in the newspaper, that post cards have been mailed out informing voters of dates that taxes are due, and the availability of Town Reports. Mr. Rieseberg stated that they are always looking for ideas on how to get information to the voters. Dennis Brown asked what the cost would be, and was told that an estimate was between two and three thousand dollars. Moderator Kainen called the motion to send post cards to voters. Motion failed by voice vote.

Motion made and 2nd to adjourn. Motion passed by voice vote. Meeting adjourned at 9:50 PM.

Dated at Hartford this 26th day of April, 2011

Attest: Mary E. Hill, Town Clerk

Results of Australian ballot on March 8, 2011:

Town Moderator, 1 year Michael Kainen 946
Selectman 3 years, Sabino (Sam) Romano 513 F. X. Flinn 433
Selectman 2 years, Kenneth H. Parker 517 Richard "Dick" Grassi 431
Selectman Remaining 1 year of a 3 year term, Mark Donka 521 Charles Rataj 310
Lister 3 years, Chip Jameson 796
Library Trustee 5 years, no one over 30 votes
Library Trustee Remaining 3 years of a 5 year term, Stuart E. Ofstad 800

2. Shall the Town appropriate a total general fund expenditure for operating expenses of \$12,557,604 of which \$9,895,708 shall be raised by taxes, \$2,461,896 by non-tax revenues and \$200,000 by prior year surplus. **(By Australian Ballot)**

In Favor: 765 Opposed: 222

3. Shall the Town appropriate the sum of Forty Thousand Five Hundred Ninety (\$40,590) Dollars to **Advance Transit** for the purpose of providing public transportation services **(By Australian Ballot)**

In Favor: 804 Opposed: 206

4. Shall the Town appropriate the sum of Fifteen Thousand Two Hundred and Fifty (\$15,250) Dollars for the purpose of assisting various associations owning or in control of **Cemeteries** in said Town, to be divided as follows:

- Hartford Cemetery Assoc.-Seven Thousand Five Hundred (\$7,500) Dollars
 - Christian Street Cemetery Assoc.-Six Hundred (\$600) Dollars
 - Mt. Olivet and St. Anthony's Cemeteries Assoc.-Three Thousand Eight Hundred (\$3,800) Dollars
 - West Hartford Cemetery Assoc.-Nine Hundred (\$900) Dollars
 - Quechee Cemetery Assoc.-Two Thousand Four Hundred Fifty (\$2,450) Dollars
- (By Australian ballot)**

In Favor: 894 Opposed: 106

5. Shall the Town appropriate the sum of Six Thousand (\$6,000) Dollars to be paid to **The Family Place**, to help support programs which benefit Hartford residents. **(By Australian ballot)**

In Favor: 801 Opposed: 193

6. Shall the Town appropriate the sum of Three Thousand (\$3,000) Dollars for the purpose of helping to defray the expenses of the **Hartford Historical Society** in collecting, conserving and displaying the Town's history. **(By Australian ballot)**

In Favor: 786 Opposed: 204

7. Shall the Town appropriate the sum of Twelve Thousand (\$12,000) Dollars to the **Boys & Girls Club-Hartford** Unit to help defray the cost of their operating budget, and to help provide additional funding for programs for Hartford teens. **(By Australian ballot)**

In Favor: 741 Opposed: 256

8. Shall the Town appropriate the sum of Seven Thousand (\$7,000) Dollars for the purpose of helping to defray the expenses of operating and maintaining **Headrest's** information and referral and crisis intervention services. **(By Australian ballot)**

In Favor: 731 Opposed: 263

9. Shall the Town appropriate the sum of Ten Thousand Three Hundred Sixty-Seven (\$10,367) Dollars to help support outpatient, mental health and substance abuse services by the staff of **Health Care & Rehabilitation Services, Inc.** (By **Australian ballot**)

In Favor: 730 Opposed: 255

10. Shall the Town appropriate the sum of Seven Thousand Five Hundred (\$7,500) Dollars to **Southeastern Vermont Community Action (SEVCA)** to assist Hartford in responding to the emergency needs of the community and providing all available and applicable services. (By **Australian ballot**)

In Favor: 784 Opposed: 211

11. Shall the Town appropriate the sum of Forty-One Thousand Eight Hundred Eighty Two (\$41,882) Dollars to support the home health care and hospice care of patients in their homes by staff and volunteers of the **Visiting Nurse Alliance of Vermont and New Hampshire, Inc.** (By **Australian ballot**)

In Favor: 871 Opposed: 125

12. Shall the Town appropriate the sum of Two Thousand Five Hundred (\$2,500) Dollars for services provided by **Windsor County Partners** to Hartford young people. (By **Australian ballot**)

In Favor: 703 Opposed: 279

13. Shall the Town appropriate the sum of Two Thousand (\$2,000) Dollars to **Women's Information Service (WISE)** to help defray the cost of their operating budget. (By **Australian ballot**)

In Favor: 708 Opposed: 283

Town School District Moderator, 1 year, Michael Kainen, 930
School Director, 3 years, Ken Boumenot 218 Leif Smedman 186
School Director, 2 years, Lorraine "Lori" Dickerson 492 Luke Eastman 364 Erin Hyser 110

Question #1: Shall the voters of the School District approve a total budget in the amount of \$30,811,229.

Yes: 612 No: 329

Dated at Hartford, Vermont this 9th day of March, 2011

ATTEST: Mary E. Hill, Town Clerk

Town of Hartford
Annual School District Meeting
April 11, 2011

Moderator Kainen called the meeting to order at 7:10 PM. Moderator Kainen led the Pledge of Allegiance and then reviewed preliminary ground rules. Pursuant to the Annual Town and School district Warning, the legal voters of the town of Hartford met at the Hanley Gym at Hartford High School in White River Jct., and transacted the following business:

Article 1. To receive the reports of the Board of School Directors

Motion by Gabriel Lucke and seconded by Ken Boumenot that the reports of the Board of School Directors be accepted as printed along with the annual warning. A citizen proposed that the reports not be approved. Would like to see a more detailed report. Steve Sass disagreed with the proposal. Question was called. Motion passed by voice vote.

School Superintendent Dr. LaPlante presented a slide show of the past year. Dr LaPlante a non resident of Hartford was given permission to speak.

Article 2. To see what compensation the School District will vote to pay the Board of School Directors from School District funds pursuant to 16 V.S.A. 562.

Motion by Kevin Christie and seconded by Lori Dickerson that the school directors be paid \$17.50 per diem with an additional \$75 per annum to the chairperson and \$37.50 per annum for the clerk. F. X. Flinn made a motion to increase the amounts paid by a factor of 10. Selectperson Sonia Knight stated that she does not serve for the money rather as a way to give back to her community. Motion to increase pay was withdrawn. Original motion passed by voice vote.

Article 3. To vote to approve the 2011-2012 budget if disapproved at the March 8, 2011 meeting. Article 3 passed at the March 8, 2011 meeting.

Article 4. To do any other necessary and proper non-binding business. Steve Sass suggested that Ottauquechee be enlarged to have K-4 grades, and grades 5-8 go to the Dothan Brook School. The Middle School could be taken down, and the White River School could be used for town and school offices, and bus garage. The Municipal Building could be used for a central library. Discussion from many in attendance regarding the consolidation of schools. No action was taken.

Jeff Arnold presented a resolution for Tim Fariel, School Director;

WHEREAS, Tim Fariel has served on the Hartford School District School Board for seven years, and;

WHEREAS, he has served as the chair and clerk of the School Board, and;

WHEREAS, he has given unselfishly of his time and expertise on numerous committees, that have benefited the School district, and;

WHEREAS, his dedication and hard work have benefited the school district's students and staff, and;

WHEREAS, all of his actions have shown honesty, fairness and caring, and;

WHEREAS, he has chosen not to seek re-election,

NOW THEREFORE BE IT RESOLVED, by the Citizens of the Town of Hartford, that Tim Fariel be given a vote of appreciation for his years of service, and furthermore, that this resolution be recorded in the Town Records, dated this 11th day of April, 2011. Signed by the Superintendent and Assistant Superintendent. Resolution passed in honor of Tim Fariel.

Lori Dickerson presented a resolution for Phil Bouthillier School Director;

WHEREAS, Phil Bouthillier has served on the Hartford School District School Board for two years, and;

WHEREAS, he has shared his over thirty years of teaching experience in the district, and;

WHEREAS, his dedication and hard work have benefited the school district's students and staff, and;

WHEREAS, all of his actions have shown honesty, fairness and caring, and;

WHEREAS, he has chosen not to complete his last year,

NOW THEREFORE BE IT RESOLVED, by the Citizens of the Town of Hartford, that Phil Bouthillier be given a vote of appreciation for his years of service, and furthermore, that his resolution be recorded in the Town records, dated this 11th day of April 2011. Signed by the Superintendent and Assistant Superintendent. Resolution passed in honor of Phil Bouthillier.

Gabriel Lucke presented a resolution for Chris Sneddon School Director;

WHEREAS, Chris Sneddon has served on the Hartford School District School Board for three years, and;

WHEREAS, he has exhibited professionalism, poise, integrity, and devotion to improving the operational effectiveness of our board and has been a dedicated advocate for educational issues, and;

WHEREAS, he has challenged all of his colleagues to explore and delve into producing better outcomes and standards, and;

WHEREAS, he has chosen not to seek re-election,

NOW THEREFORE BE IT RESOLVED, by the Citizens of the Town of Hartford, that Chris Sneddon be given a vote of appreciation for his years of service, and furthermore, that this resolution be recorded in the Town Records, dated this 11th day of April, 2011. Signed by the Superintendent and Assistant Superintendent. Resolution passed in honor of Chris Sneddon.

Kevin Christie made a motion to adjourn the meeting, motion 2nd. Motion passed. Meeting adjourned at 8:20 PM.

Dated at Hartford this 26th day of April, 2011

Attest: Mary E. Hill, Town Clerk

Officers of the Town and School District of Hartford, Vermont

<i>As of December 31, 2011</i>		Term Expires
Town and School Moderator	Michael Kainen	2012
Town Clerk	Mary E. Hill	2012
Assistant Town Clerk	Sherry West	
Town Treasurer.....	John Clerkin	2012
Assistant Town Treasurer	Linda Gallo	
Selectman (3 years).....	Sabino "Sam" Romano	2014
Selectman (1 years).....	Mark Donka	2012
Selectman (3 years).....	Sonia O. Knight	2013
Selectman (2 years).....	Kenneth Parker	2013
Selectman (2 years).....	Alex S. DeFelice	2012
Selectman (2 years).....	Bonnie B. Latham	2012
Selectman (2 years).....	Jeff S. Libbey	2012
School Director (3 years).....	Kevin Christie	2013
School Director (2 years).....	Jeff Arnold	2012
School Director (3 years).....	Philippe Bouthillier	2012
School Director (3 years).....	Ken Boumenot	2014
School Director (2 years).....	Lori Dickerson	2013
Superintendent of Schools	Thomas DeBalsi	
Lister	Terry Chesbro	2013
Lister	Emile Grodin	2012
Lister	Chip Jameson	2014
Town Manager.....	Hunter Rieseberg	
Fire Chief.....	Steve Locke	
Chief of Police	Glenn W. Cutting	
Public Works Director	Richard Menge	
Finance Director	Andrew Larkin	
Recreation Director.....	John "Tad" Nunez	
Planning/Development Director	Lori Hirshfield	
Utilities Superintendent	John Choate	
Highway Superintendent.....	Allyn Ricker	
Zoning Administrative Officer	Jo-Ann Ells	2013
Acting Zoning Administrative Officer.....	Matt Osborn	2014
Road Commissioner.....	Town Manager	
Library Trustee	Art Peale	2012
Library Trustee	Sandra Bergeron	2015
Library Trustee	Thomas Hazen	2012
Library Trustee	Margaret A. Newton	2013
Library Trustee	Stuart Ofstad	2014
State Representative Windsor 6-2.....	Charles Bohi	2012
State Representative Windsor 6-2.....	Kevin Christie	2012
Health Officer	Brett Mayfield	2013
Deputy Health Officer	Martha McLafferty	2014

BOARDS AND COMMISSIONS

Zoning Board of Adjustment:

Steve Lagasse (2013)
Christopher Lowe (2013)

Donald C. Jones (2012)
Frank Gado (2012)

Alice Maleski (2013)

Planning Commission:

Robin Adair Logan (2013)
Dennis Brown (2014)

Bruce Riddle (2013)
Peter Merrill (2012)

John E. Jalowiec (2013)
Richard Kozlowski (2014)

Parks & Recreation Commission:

Scott Hausler (2012)
Brett Mayfield (2012)
Jeff Reed (2014)

Lisa O'Neill (2012)
Karen Payne (2013)

Gene Soboleski (2014)
Brandon Dyke (2013)

Hartford Tree Board:

Clare Forseth (2012)
Carole Haehnel (2013)

Diane Romano (2011)
Joanne Roth (2012)

Brian Bare (2012)
Amalia Franceschi (2013)

Conservation Commission:

Jonathan Bouton (2012)
Karen Douville (2012)
Kevin French (2012)

James Peters (2012)
Linda Wilson (2015)

Rebecca Dean (2014)
Anita Lubold

Justices of the Peace:

Richard Ballou
Mikel Beckley
Roy Black
Rachael Brown
Patricia Cook

F.X. Flinn
Daniel Fraser
Richard Grassi
Stephanie Hillard
Nancy Howe

Linda Labriola
Gayle Ottmann
Kevin Raleigh
Todd Steadman
Chuck Wooster

Hartford Business Revolving Loan Fund Committee

Frank Klymn (2014)
Dennis Driscoll, Jr. (2013)

Greg Kennedy (2012)

Kevin Raleigh (2013)

Historic Preservation Commission

Patricia Stark (2013)
Robin Adair Logan (2014)

Jonathan Schechtman (2014)

Susanne Abetti (2012)

Design Review Committee:

Matt Bucy (2012);
Denise Welch-May (2012)

Michael Davidson (2014)

Jonathan Schechtman (2013)

Sister Cities International:

Brett Mayfield (2013)
Scott Johnson (2012)

Havah Armstrong-Walther (2013)
Kristen Olmstead (2012)

Energy Commission:

Meredith J. Angwin (2014)
Michael Heeremans (2012)

Alan Johnson (2013)
Martha McDaniel (2014)

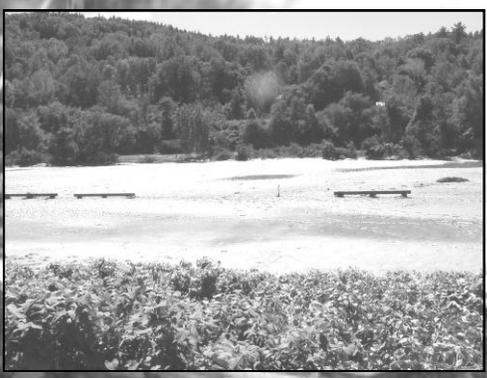
Lynn Bohi (2012)

Town Meeting Committee:

FX Flinn
Bill Mann

Tammy Ladd
Luke Eastman

Susanne Abetti



**TOWN OF HARTFORD
171 BRIDGE STREET
WHITE RIVER JCT., VT 05001**

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